

Strategic Pathways Update

Council on Research & Council on Business

Research Administration: *Grants and Contracts*



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October 10, 2017

UAA, UAS, and UAF Goal for Grants and Contracts Administration

- ▶ Adopt a unified business model that embraces operational effectiveness through efficiency, accountability, transparency and responsiveness to the needs of the campus communities and the external partners with which they do business.



Operational Excellence

Objective 1:

Process Identification and Mapping

Completion: 10/27/17

- Conduct current “As Is” inventory of lifecycle functions, using assessment tool
- Establish a baseline of current practices
- Understand the relationship among functions
- Define and document process via assessment tool
- Define ownership and alignment of functions

Objective 2:

Assessment and Analysis

Completion: 12/15/17

- Identify gaps, needs, risks and ensure proper internal controls for improvement
- Identify areas of redundancy and duplication and eliminate non-value added steps
- Identify improvements initiatives and prioritize
- Synthesize information for implementation phase

Operational Excellence

Objective 3:
Implementation
Completion: To be Determined

- Create follow-up implementation plan for enterprise-focused prioritization
- Integrate operational improvements to ensure alignment with UA priorities and institutional capacities
- Build-in flexibility to facilitate for growth and scalability
- Establish consistency and standardization of processes using industry best practices



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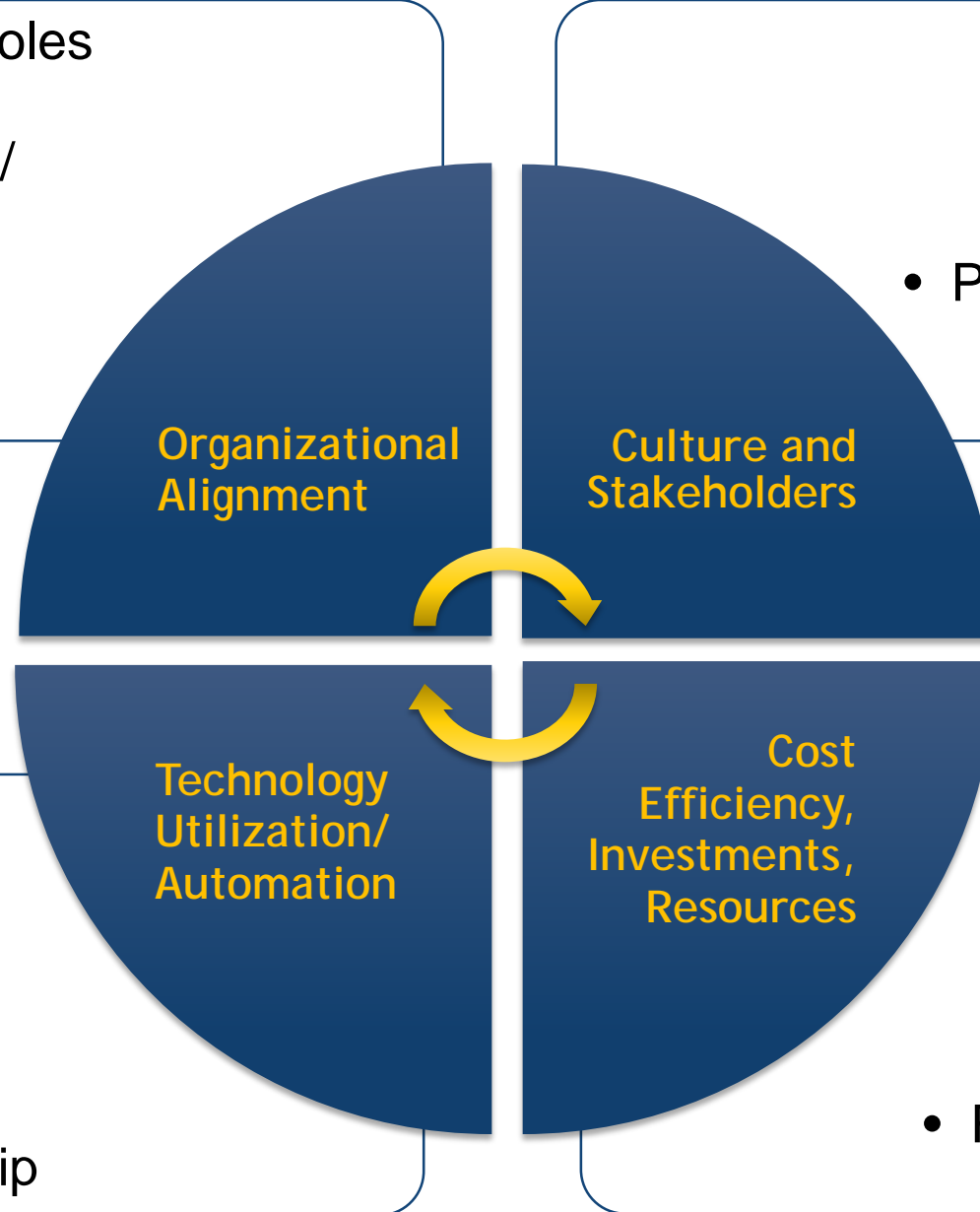
The following impact areas will need to be considered as each objective is accomplished:

- Organizational changes (roles and responsibilities)
- Policy/procedure changes/alignment
- Process changes/reengineering

- Impact to stakeholders (internal/external)
 - Campus needs
 - Outreach/Engagement
- Partnerships/Collaboration

Impact

Areas



- Changes to technology or tools
- Technology enablement
- Technology automation
- Data automation ownership

- Cost Minimization
- Waste effort reduction
 - Process leaning
- Responsible stewardship of resources



Campus Leads

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