

**Official Minutes  
Board of Regents  
Special Meeting of the Full Board  
December 14, 2016  
Fairbanks, Alaska**

**1. Individuals Present and Opening Items**

Regents Present:

Gloria O'Neill, Chair  
John Davies, Vice Chair  
Lisa Parker, Secretary  
Deena Paramo, Treasurer  
Dale Anderson  
Sheri Burette  
Kenneth Fisher  
Jyotsna Heckman  
Mary K. Hughes  
Stacey Lucason  
Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage  
Rick Caulfield, Chancellor, University of Alaska Southeast  
Dana Thomas, Interim Chancellor, University of Alaska Fairbanks  
Michael Hostina, General Counsel  
Daniel White, Vice President for Academic Affairs and Research  
Roberta Graham, Associate Vice President of Public Affairs and Federal Relations  
Brandi Berg, Executive Officer, Board of Regents

**A. Call to Order**

Chair O'Neill called the meeting to order at 9:00 a.m. on Wednesday, December 14, 2016.

**B. Adoption of Agenda**

**PASSED AS AMENDED** (amendment noted by \*)

**"The Board of Regents adopts the agenda as amended. This motion is effective December 14, 2016."**

Motion by Lisa M Parker, second by Deena Paramo.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Burette, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

**\*B.1. Executive Session (added)**

**PASSED**

**"The Board of Regents goes into executive session to discuss personnel matters that are confidential by law related to the leadership of the College of Education. This motion is effective December 14, 2016."**

Motion by John Davies, second by Mary K Hughes.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Burette, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

The Board of Regents went into executive session at 9:11 a.m. and concluded an executive session at 9:49 a.m. Alaska Time in accordance with AS 44.62.310 to discuss personnel matters that are confidential by law related to the leadership of the College of Education. The session included members of the Board of Regents, President Johnsen, General Counsel Hostina, and such other university staff members as the president designated and lasted 38 minutes.

## **2. Approval of Establishing a Single College of Education for the University of Alaska**

### A. Approval of Establishing a Single College of Education for the University of Alaska

#### **PASSED**

**"In support of meeting the University of Alaska's goals for increasing the production of high quality teachers and education leaders for Alaska, the Board of Regents directs the president to take the necessary steps, including seeking approval from the Northwest Commission on Colleges and Universities (NWCCU), to establish a single College of Education (College) for the University of Alaska.**

**Pursuant to this direction, the president will proceed consistent with the "Administrative Intent re: Teacher Education (December 14, 2016)" to develop an implementation plan.**

**The plan will specify all necessary amendments to Regents' Policy and University Regulation and implementation of the plan will commence by July 1, 2017, subject to NWCCU approval, and be completed as soon as practicable.**

**The administration will provide regular updates on the planning and implementation process to the Academic and Student Affairs Committee of the Board of Regents. This motion is effective December 14, 2016."**

Motion by Deena Paramo, second by Sheri Buretta.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

#### **PASSED AS AMENDED**

**"The single UA College of Education will be administered by the University of Alaska Southeast (UAS) with leadership to be determined after full review. College faculty will be located at the University of Alaska Anchorage (UAA), University of Alaska Fairbanks (UAF), and UAS, and will report to UAS. The College will offer a full array of programs and services to educate students across the state and online through College faculty and staff located at the campuses. This motion is effective December 14, 2016."**

Motion by Stacey Lucason, second by Lisa M Parker; revised location of administration from UAF to UAS.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

#### RATIONALE AND RECOMMENDATION

The president's rationale and recommendation were contained in the accompanying documents.

#### Executive Summary

The University of Alaska (UA) is responsible for ensuring its students' success and for meeting the state's higher education needs as efficiently and effectively as possible. An important path to achieving this responsibility is to streamline and improve UA educational programs, departments and units.

In spring 2016, the UA Board of Regents (BoR) endorsed Strategic Pathways (SP) as the framework for building excellence across the UA system. Strategic Pathways is UA's method to review major academic and administrative units in order to create a more sustainable university while improving quality, access, and cost-effectiveness. While SP is used to find cost savings and efficiencies in administrative areas, academic reviews look to provide better service to UA students and the state.

Teacher education and the UA Schools/College of Education were one of the first major academic units reviewed by Strategic Pathways in summer 2016. Options for the future of the teacher education program were put forth by the SP review team in August 2016. The options were debated by the Summit Team (president, president's staff, chancellors, provosts, vice chancellors for administrative services), widely publicized, and comments were received through online forms, emails, individual meetings, and public forums.

At the September 15-16, 2016 BoR meeting, the board voted 10-0 in favor of the president's direction to consolidate the existing three schools of education into a single College of Education with one administrative structure, but with degree programs delivered on the University of Alaska Fairbanks (UAF), University of Alaska Anchorage (UAA) and University of Alaska Southeast (UAS) campuses as well as online. Based on best practice in high performing school systems, the president also indicated that the university would develop a plan for teacher education based on disciplinary degrees plus

licensure and graduate programs. This component of the plan will develop over time and is not part of the present administrative consolidation discussion.

At the November 10-11, 2016 BoR meeting, the board considered a motion directing the president to take the necessary steps, including seeking approval from the Northwest Commission on Colleges and Universities (NWCCU), to establish a single College of Education for UA with the administrative headquarters at UAF. The motion was amended to take out the reference to UAF and then was tabled.

The attached brief report provided a system level perspective of all three campuses and their current teacher education programs. Each campus has developed strengths over time. Additionally, each campus has developed relationships with local and rural school districts; established and sustained programs to encourage and advance rural and Alaska Native teachers; and developed different online options.

### **3. Executive Session**

#### A. Executive Session

##### **PASSED**

**"The Board of Regents goes into executive session to discuss matters that by law are required to be confidential related to Title IX and the Facility Clearance Resolution. This motion is effective December 14, 2016."**

Motion by John Davies, second by Jyotsna L Heckman.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Lisa M Parker, Andy Teuber

Not Present at Vote: Deena Paramo

The Board of Regents went into executive session at 11:03 a.m. and concluded an executive session at 11:19 a.m. Alaska Time in accordance with AS 44.62.310 to discuss matters that by law are required to be confidential related to Title IX and the Facility Clearance Resolution. The session included members of the Board of Regents, President Johnsen, General Counsel Hostina, and such other university staff members as the president designated and lasted 16 minutes.

### **4. Approval of the Facility Clearance Resolution**

#### A. Approval of the Facility Clearance Resolution

##### **PASSED**

**"The Board of Regents adopts the Facility Clearance Resolution designating the University of Alaska Senior Management Official for the University of Alaska as presented. This motion is effective December 14, 2016."**

Motion by John Davies, second by Stacey Lucason.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

##### RATIONALE AND RECOMMENDATION

In accordance with Department of Defense Industry Security Regulations the Facility Clearance Resolution is necessary to designate an appropriate senior management official for the University of Alaska. UA General Counsel's Office prepared and forwarded the Facility Clearance Resolution under separate cover for Board of Regents' review prior to the December 14, 2016 board meeting.

### **5. Adjourn**

#### A. Adjourn

Chair O'Neill adjourned the meeting at 11:21 a.m. on Wednesday, December 14, 2016.