

**Official Minutes
Board of Regents
Meeting of the Full Board
November 7-8, 2019
Fairbanks, Alaska**

1. Individuals Present

Regents Present:

John Davies, Chair
Sheri Buretta, Vice Chair (attended November 7)
Dale Anderson, Secretary (attended November 7)
Lisa Parker, Treasurer
John Bania
Cachet Garrett
Darroll R. Hargraves
Mary K. Hughes
Gloria O'Neill
Karen Perdue
Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Rick Caulfield, Chancellor, University of Alaska Southeast
Cathy Sandeen, Chancellor, University of Alaska Anchorage
Daniel M. White, Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Myron Dosch, Chief Financial Officer
Paul Layer, Vice President for Academics, Students and Research
Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget Officer
Roberta Graham, Associate Vice President of Public Affairs
Mark Kondrak, Chief Information Technology Officer
Keli Hite McGee, Chief Human Resources Officer
Brandi Berg, Executive Officer, Board of Regents
Maria Williams, Faculty Alliance Chair
Matthew Mund, Staff Alliance Chair
Audrey Kirby, Coalition of Student Leaders Chair
Jenell Merrifield, Assistant, Board of Regents

2. Opening Items

A. Call to Order

Chair Davies called the meeting to order at 8:06 a.m. on Thursday, November 7, 2019.

B. Adoption of Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents adopts the agenda as amended. This motion is effective November 7, 2019."

Motion by Mary K Hughes, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

3. Strategic Workshop Regarding Roles and Responsibilities

A. Strategic Workshop Regarding Roles and Responsibilities

Board members, President Johnsen, chancellors, and student, faculty, and staff governance representatives discussed roles and responsibilities.

***3.A.1. Approval for the Board of Regents' Governance Committee to Conduct an Audit of Regents' Policy** (added)

PASSED

"The Board of Regents tasks the governance committee of the board to conduct an audit of board policy and to consider recommendations for changes to board policy to clarify authority, roles and responsibilities, including issues identified during the workshop and report back to the board. The committee should solicit input from the president, chancellors, student, faculty, and staff governance, working in consultation with general counsel. This motion is effective November 7, 2019."

Motion by Sheri Buretta, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue

Voting in opposition: Andy Teuber

Pending the outcome of the Board of Regents' Policy audit conducted by the Board of Regents' Governance Committee, the following next steps noted during the workshop may be implemented.

- Study into how UA builds shared services
- Transparency in operations/services
- 5-year retrospective in statewide operations finance
- Review best practices: meetings - time, frequency, duration
- Roles & Responsibilities
- Central system clarity on roles for system and campuses
- Flexibility to develop staffing - scope
- Authority matrix - RACI
- Position descriptions
- Meaningful shared governance/engagement
- Trust built
- Diversity of thought
- Policy audit
- Review of SW councils - composition, function, purpose
- RAC - regent advisory committee on state issues
- Incentives - policy, collaboration/competition

4. Approval to Rename the University House to the Schaible House

A. Approval to Rename the University House to the Schaible House

PASSED

"The Board of Regents approves renaming of the University House to the Schaible House." This motion is effective November 7, 2019."

Motion by Cachet Garrett, second by Sheri Buretta.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

POLICY CITATION

In accordance with Regents' Policy 05.12.090, Naming of Campus Facilities: Formal Naming of Campus Facilities and Infrastructure, official naming of all "significant" buildings, building subcomponents such as wings, additions, auditoriums, and libraries, streets, parks, recreational areas, plazas and similar facilities or sites will be approved by the board.

RATIONALE AND RECOMMENDATION

The Board of Regents is asked to approve renaming the University House (the University of Alaska's president's residence) to the Schaible House in honor of Grace Berg Schaible. The facility is located in Fairbanks on property donated by Grace, and was constructed by the UA Foundation. Grace's impact on the state of Alaska and the University of Alaska through her work, dedication, and generosity, make her one of the most prominent alumna with a profound impact on Alaska's history and people.

Grace graduated from the University of Alaska in 1949 with a bachelor's degree in history, followed by a master's degree from The George Washington University and law degree from Yale Law School. She became the first attorney sworn in under the laws of the new state of Alaska, later becoming the state's first woman attorney general (1987 to 1989), and receiving an honorary doctor of laws degree from University of Alaska Fairbanks (UAF) in 1991 for her distinguished and unselfish service on behalf of the state of Alaska and her thoughtful practice of law benefiting Alaska's people.

Grace was a generous philanthropist and passionate about the state and the university. She was honored as the Outstanding Philanthropist of the Year by the Alaska Chapter of the National Society of Fund Raising Executives in 1996. Grace donated more than \$1 million to support the University of Alaska Museum of the North as well as numerous works of art, some on display at the museum's new Polar Passion exhibit. She served on both the UA Board of Regents and UA Foundation Board of Trustees and received the University of Alaska President's Medal for Excellence. In February 2017, Grace was named one of just three UAF Philanthropists of the Century.

Through her quiet philanthropy and dedication to improving the quality of life of Alaskans, she has created a legacy and will no doubt continue to inspire a culture of philanthropy in Alaska. It is for these and many more reasons the UA Foundation endorses renaming the University House (the University of Alaska's president's residence) to the Schaible House.

5. Election of Board of Regents' Officers

A. Chair

PASSED

"The Board of Regents elects Sheri Buretta as chair of the Board of Regents. This motion is effective November 7, 2019."

Motion by Darroll R Hargraves, second by Lisa M Parker.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

B. Vice Chair

PASSED

"The Board of Regents elects Karen Perdue as vice chair of the Board of Regents. This motion is effective November 7, 2019."

Motion by Darroll R Hargraves, second by Lisa M Parker.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

C. Secretary

PASSED

"The Board of Regents elects Dale Anderson as secretary of the Board of Regents. This motion is effective November 7, 2019."

Motion by Darroll R Hargraves, second by Lisa M Parker.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

D. Treasurer

PASSED

"The Board of Regents elects Lisa Parker as treasurer of the Board of Regents. This motion is effective November 7, 2019."

Motion by Darroll R Hargraves, second by Lisa M Parker.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, Sheri Buretta, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

6. Public Testimony

A. Public Testimony

Teresa Thompson, Fairbanks resident, shared the significance of gratitude and grace; noted November signifies gratitude; thanked the board for its service; reflected on UA's difficult issues this year; stated UA's faculty and staff are dedicated to serving its students; noted the importance of focusing on UA's opportunities of excellence in order to move beyond this year's difficulties and mentioned the evening celebration honoring Grace Berg Schaible.

Susan Henrichs, Fairbanks resident, said her goal in providing prior written testimony was to assist the board with understanding that UA is not expensive because it spends inefficiently rather than conducting world-class research and serving students in rural communities results in high costs; said the deep budget reductions have given faculty, staff, and students the sense that they are losing their great university system; said she is confident the board is listening and thanked the board for its service.

Representative Adam Wool, shared his business and community leadership background noting his personal involvement and support of UA; said as a current state legislator he supports UA's budget request; stated the education delivery method is changing and he perceives UA innovating, integrating, and creating a new education model for Alaska's students and stated UA must work together at every level to engage the faculty, the staff, and the communities it serves to be successful.

Andy Warwick, UA class of '66 alumnus, shared his involvement and experience with UA; spoke in support of President Johnsen and his recent work in mitigating the damage of the budget reductions and stated support for a single accredited university.

Cate Whiting, UAF civil engineering student and student-athlete from SD, shared her student experience as an athlete; noted the importance athletics brings to UA and the communities it serves; stated university athletics is not a luxury and the status of athletes should not be up in the air.

Sharon Chamard, UAA Justice Center associate professor, thanked the board for its service; shared data from the faculty morale survey noting a great deal of decline over the past two years and stated due to low morale UAA has lost key faculty members.

David Noon, UAS American history professor, said he teaches both online and face-to-face classes, noting his students prefer to be on campus in classrooms; stated support for UAS and thanked the board for the opportunity to meet and speak with members of the board.

Max Kullberg, WWAMI assistant professor, said Regents' Policy needs to be revised and modernized; stated support for the Faculty Alliance's revisions that are also supported by UA's staff and student governance organizations and the United Academics and said the delineation of duties must be illustrated within the policies.

Forrest Wagner, UA scholar and current doctoral student, shared his student experience at UAF and UAS, including his experience with UAS' outdoor studies degree program; said cutting faculty positions is not a solution to the political budget situation UA faces; stated there is so much potential that UA has to offer, noting rebranding UA as the climate change university may be the first step and thanked the board for its service.

Scott Downing, UAA Faculty Senate president, thanked the board for its service and the opportunity to provide comments; emphasized the importance of trust; stated UAA's votes of no confidence were plain and simple about a lack of trust, and a direction of leadership of the university system; expressed support for Chancellors White, Sandeen, and Caulfield to lead their respective institutions; noted support for the Faculty Alliance's revisions to Regents' Policy and said sharing responsibility and authority will strengthen an organization.

Jo Heckman, former regent and Fairbanks resident, shared her love and long association with UA; said many people outside of the UA community, who are strong supporters and love this university, are watching anxiously to see where the university is going and what the outcomes will be; is disheartened to see division among the board; encouraged the board to preserve the fine university that has been built on the shoulders of great leaders and thanked the board for its service.

Jamie Bagley, Union of Students at the University of Alaska Anchorage (USUAA) vice president, thanked the board for the opportunity to provide comments; spoke about USUAA's decision to pass a vote of no confidence in President Johnsen; stated students are directly affected by the actions taken by statewide leadership and reaffirmed USUAA's vote reiterating that President Johnsen is not the right fit for taking UA to its full potential.

Clare Baldwin, USUAA president, thanked the board for the opportunity to provide testimony; reaffirmed USUAA's vote of no confidence; said feedback USUAA received from the president and the board was dismissive and disrespectful; stated support for the president and the board to create a healthy dialogue with student groups, noting students are UA's first priority and spoke in opposition to the proposed tuition increase.

Teresa Wrobel, USUAA government relations officer, introduced Audrey Kirby as the new Coalition of Student Leaders chair; thanked the students attending this meeting for providing testimony; acknowledged one of student government's roles is to relay information to students and to pass feedback on to the administration and stated support for strengthening the communication bridge with the board.

Keon O'Brien, USUAA Greek council liaison, appreciated how the UA system banded together over summer regarding the governor's budget cuts; stated the board talks about having student voices at the table, how it's open to students providing input although students still feel excluded and unheard by the board; spoke in support of Chancellor Sandeen's leadership; encouraged the board to review USUAA's vote of no confidence resolution and to consider ways to mend the communication bridge.

Rose Kruger, USUAA delegate, thanked the board for hearing student voices; stated support for USUAA's vote of no confidence resolution; said students have a lack of trust in the system leaders; stated only the chancellors have the student's backs and said students want to feel like their voices and their input is valued.

Carmen Guzman, USUAA delegate, thanked the board for allowing testimony; shared her experience as a graduate student at UAA; provided perspective regarding how all the uncertainty has affected graduate students and students attending the community and technical colleges at UA and stated the importance of collaboration and the need for spirit of community during these difficult times.

Ali Stover, Anchorage Youth Advisory Commission chair, said she values a functional democracy, cultural richness, and access to higher education; spoke in opposition to single accreditation; stated support for maintaining UAA, UAF and UAS' uniqueness, following national trends of other universities, and building healthy competition among UA's three universities and thanked UAA faculty and Chancellor Sandeen for providing a platform and empowering student voices.

Tuan Graziano, USUAA speaker of the assembly pro tempore, thanked the board for the opportunity to provide testimony; said President Johnsen has often refused to consider the voices of students and faculty; encouraged the board to include student and faculty input in all decision-making processes and spoke in opposition to a tuition increase.

Josiah Nash, USUAA member, spoke in support of decentralization, specifically horizontal separation of powers of the university system and in support of revising Regents' Policy and thanked the board for the opportunity to provide testimony.

Brooke Hansen, USUAA senator, thanked the board for the opportunity to provide testimony; said a clearer process for two-way communication between students, administration and the board needs to be established; stated students feel they are not being heard and encouraged the board to establish a better communication process that includes student voices.

Calvin Zuelow, Coalition of Student Leaders vice chair, thanked the board for the opportunity to provide testimony; spoke of the importance of rebuilding trust; supports empowering the chancellors because the chancellors are visible and accessible to campus communities in the ways that the regents and the president cannot be and spoke in opposition to the tuition increase.

Kevin Parrish, UAS Ketchikan Student Government president, thanked the board for the opportunity to provide testimony; said students are fearful and are leaving the Ketchikan campus; stated UA needs to take away that fear, needs to right its ship, and needs to make decisions to move UA forward and said communication needs to be open and strong.

Steve Frank, UAF alumnus, shared his experience and his family's history with UA, noting attending UAF was a life-changing experience; stated support for one university system and a single appropriation; encouraged the board to eliminate duplicative programs, to consolidate administration where possible, to keep the majority of resources available for UA's mission and students and noted appreciation for the board's service.

Daniel Vaziri, Associated Students of the University of Alaska Fairbanks (ASUAF) public relations director, encouraged the board and the president to listen and to include students in the decision-making process and is pleased that board members have acknowledged and respectfully recognized Regent Garrett as the student's voice on the board.

Bernard Aoto, ASUAF president, said student governments are designed to represent the voice of the students, not

the administration, and should not be expected to propagate administration's messages or statements; noted effective communication requires statewide administrators and UA's universities to help students better understand the issues; said students want to be heard, listened to, and valued, not just in words, but by actions; spoke in opposition to the tuition increase and offered ideas about other tuition revenue sources.

Jo Kuchle, UAF alumna, echoed others' comments regarding consolidating administration where possible and eliminating duplicative programs; is concerned about having independent campuses outside of the UA system, noting the politics of such would be devastating; spoke in support of the board's authority as outlined in Alaska's Constitution; stated the importance of maintaining the research efforts at UAF; encouraged the board to increase marketing and student recruitment from other states and thanked the board for its service.

Diana Ramstad, USUAF senator, encouraged the board to get out and talk with students; reminded the board that UA was created for students and students must remain UA's focus; said student government represents students not administration; thanked Regent Garrett for reaching out to students and spoke in opposition to the tuition increase.

Shelley Ebenal, Foundation Health CEO, mentioned the partnership Foundation Health has with UA, noting many of its employees and executives have degrees from UA; stated decisions made at UA will affect the local and global economies; encouraged the board to make the necessary difficult decisions and thanked the board for its service.

Representative Bart LeBon, UAF class of '75 alumnus, stated he fully supports the Alaska Performance Scholarship; stated the current fiscal challenge is not just a university issue it is also a State of Alaska fiscal issue, noting the crossroad is where does Alaska want to be in five years; spoke in support of UAF and UAA athletics and encouraged the board to do everything reasonable to protect athletics as part of UA's business model, noting athletics is a large part of the university experience.

7. Approval of Minutes

A. Approval of Minutes - Regular Meeting of September 12-13, 2019

PASSED

"The Board of Regents approves the minutes of its regular meeting of September 12-13, 2019 as presented. This motion is effective November 7, 2019."

Motion by Mary K Hughes, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Burette

B. Approval of Minutes - Emergency Meeting of October 7, 2019

PASSED

"The Board of Regents approves the minutes of its emergency meeting of October 7, 2019 as presented. This motion is effective November 7, 2019."

Motion by Mary K Hughes, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Burette

C. Approval of Minutes - Emergency Meeting of October 28, 2019

PASSED

"The Board of Regents approves the minutes of its emergency meeting of October 28, 2019 as presented. This motion is effective November 7, 2019."

Motion by Mary K Hughes, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Sheri Burette

8. Reports

A. President's Report

President Johnsen mentioned UA's national media coverage during the year due to the budget situation and the declaration of financial exigency, stating how different things could be if all of the news was focused on UA's research, the nursing program garnering private support, the ANSEP program preparing graduates in STEM fields, the expansion of dual enrollment, the virtual middle college and UA's highly-competitive tuition rates; introduced and welcomed UA's new Chief Human Resources Officer Steve Patin; noted emphasis will continue on making additional program reductions and administrative consolidations, monetizing land and facilities assets, stepping up philanthropy, bringing the student to instructional faculty ratios into closer alignment with peer norms, expanding online program offerings, sharpening focus on the more than 100,000 Alaskans with some college and no degree, and increasing collaboration with K-12 and with employers.

He stated in the current budget climate, UA faces a much more difficult adaptive challenge because of its huge role in the state, which is, how does UA preserve what is most core to its mission and purpose for students and the state, while shedding what it must in order to adapt, survive and even thrive in a fast-changing economic, demographic, and technological world; said scholars of leadership have taught that the role of leaders is clear in a stable environment, noting roles become much more difficult when the context changes suddenly and radically, as has happened at UA this year, which requires leaders to adapt and suggested UA leadership accept the challenge, to adapt and to improve the external conditions by understanding and respecting each of the individual roles and responsibilities, focusing on common interests rather than on individual positions, continuing to place what is best for students at the top of UA's list of priorities and working together gathering all of UA leadership's wisdom, courage, and grace because Alaska needs a great university to be a great state.

B. Chancellors' Reports

Chancellor White noted the student-athletes were in attendance to hear the athletic report and to show support for continuing the athletics program, noting, unfortunately, most of the students had to leave for practice; thanked Representative LeBon for his testimony in support of athletics; shared the positive things happening at UAF including a 1.5 percent increase in enrollment at the Fairbanks campus, being ranked the 4th college town in America by livability.com for what the university means to the community, celebrating the 50th anniversary of rural student services, and having a \$100 million One Health research proposal advance to the second round of review and thanked the board for its service and support of UAF.

Chancellor Sandeen noted November 8 is first-generation student day, mentioned she is a first-generation student and acknowledged others in the room; said UAA is hosting the 9th Armed Forces Classic Basketball Tournament at the Alaska Airlines Center which will be featured on ESPN; stated Premera's \$1.7 million donation to UAA's nursing programs will be spread across Alaska including Bethel, Dillingham, and Ketchikan; highlighted the installation of an Accessible Wayfinding and Campus Navigation System designed to support visually impaired students; shared recent faculty research projects which include the impact of studded tires, reducing wildfire risks and how universal income reduces childhood obesity and shared information about the peanut butter and jelly campaign to pay campus parking citations.

Chancellor Caulfield shared information regarding the Alaska College of Education's very successful visit from the Council for Accreditation of Education Providers; said 18 student interns from all three universities will participate in the Ted Stevens internship program during the upcoming legislative session; noted gratitude to the Ted Stevens Foundation for its investment and support of Alaska's future; provided information regarding the Sitka WhaleFest, noting UAS faculty and staff participated and engaged high school and university students in science activities; said a healthcare workforce assessment for Southeast Alaska was recently completed working with UAA's College of Health Dean Jesse and stated his plans to retire in June 2020.

Regent Parker shared the recent loss of Kenai Peninsula College's professor of anthropology Alan Boraas, a moment of silence was provided in his honor.

C. Governance Reports

Audrey Kirby, Coalition of Student Leaders chair, thanked Teresa Wrobel for her excellent work as acting coalition chair; reviewed the coalition's two recent unanimously passed resolutions regarding postponing an increase in student tuition until fiscal year 2022 and fully endorsing the Faculty Alliance's resolution for proposed revisions to Regents' Policy and stated support for further clarity of the chancellor's roles and responsibilities being provided in the policies.

Mathew Mund, Staff Alliance chair, thanked the board for its time during the November 7, 2019, workshop on roles and responsibilities; reflected on the workshop, noting the hope is it reinforces and sets the tone for more open conversations and results in positive change; said the alliance is keeping watch on the possible unintended consequences of the compensation adjustments; is interested in learning the board's and chancellor's expectations of

the alliance during the Regents' Policy review; said the alliance acts as a two-way conduit for communication to help staff understand administrative changes, and to convey staff concerns to leadership; stated support for the Faculty Alliance's resolution regarding proposed revisions to Regents' Policy; mentioned staff feel status quo is not meeting the current needs of UA, many feel strained and are eager for decisions to be made; stated the alliance is committed to staff and leadership, will seek opportunities for inclusion, and be present during the decision-making process and thanked the board for its care and hard work to get UA through these challenging times, and ensuring UA continues to be a strong institution for the future.

Heather Batchelder, Faculty Alliance vice chair, thanked the board for its service to the UA system; highlighted topics from the alliance's retreat including examples of collaboration to enhance student success; shared thoughts about the threat to UAS, UAA, and UAF's accreditations after receiving the letter from the Northwest Commission on Colleges and Universities (NWCCU); stated shared governance has been an ongoing issue since Strategic Pathways; said following the alliances' meeting with NWCCU, the purpose of its resolution to revise Regents' Policy regarding clarity in the roles of the chancellors and the president is to meet NWCCU's accreditation standards; stated despite the fact that the board ceased single accreditation efforts until 2021, it appears as if the message from statewide remains single accreditation is the only way forward.

She said UA statewide's use of budget chaos as an excuse for the lack of shared governance is unacceptable; mentioned there is still great concern that only one voice, above all others, is being heard; stated faculty are committed to indigenous studies and collaborating across the system to provide appropriate courses for students to meet the Alaska Native knowledge graduation requirement; noted to ease credit transfer issues, UA's three universities have adopted or are working on adopting, the Western Interstate Commission for Higher Education Interstate Passport network; updated the board on the work of the curriculum and common calendar committees; shared the different media sources used by the alliance to provide credible university information to the public; stated faculty understand the need to increase revenue, to make cuts, and are dedicated to UA's students and each university and thanked the board for its service and dedication.

9. Committee Reports and New Business

A. Academic and Student Affairs Committee

The committee received a status report on academic program reviews and a report on expedited program review procedures, discussed enrollment trends, heard a student affairs briefing, and received a report from Faculty Alliance regarding the common calendar committee and curricular task force.

B. Audit Committee

In addition to the action items, the committee heard a report from the external auditor, reviewed the FY19 UA Foundation Consolidated Endowment Fund Financial Statements, heard an audit status report, and held an executive session.

C. Facilities and Land Management Committee

The committee heard reports on the FY19 Land Management Annual Report, the land grant initiative, UA's timber management, monetizing capital asset, capital project approvals-delegations of authority, deferred maintenance and renewal distribution reallocation, deferred maintenance and renewal spending, UAA campus security and modernization, UAA energy savings performance contract, UAF combined heat and power plant, UAF high-frequency auroral research project and construction in progress.

Mark Kondrak, chief information technology officer, provided an update on IT integration.

10. Consent Agenda

A. Approval of Consent Agenda

PASSED

"The Board of Regents approves the consent agenda items 10.B.1-2. as presented. This motion is effective November 8, 2019."

Motion by Mary K Hughes, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: Dale G Anderson, John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Andy Teuber

Not Present at Vote: Sheri Buretta, Karen Perdue

B. Audit Committee - Items from November 1, 2019

1. Adoption of the FY19 Audited University of Alaska Financial Statements

PASSED

"The Board of Regents adopts the audited financial statements of the University of Alaska for the year ended June 30, 2019 as presented. This motion is effective November 8, 2019."

2. Adoption of the FY19 Audited Financial Statements for the Education Trust of Alaska

PASSED

"The Board of Regents adopts the audited financial statements of the Education Trust of Alaska for the year ended June 30, 2019 as presented. This motion is effective November 8, 2019."

11. Report on University Athletics

Chancellors Sandeen and White will provide a report on university athletics.

12. Financial Briefing

A. Financial Briefing

Chief Finance Officer Dosch provided a financial briefing.

13. UA Budget Discussion, Response to the Legislature and the Office of the Governor and Approval Items

A. UA Budget Discussion

President Johnsen reviewed the board's goals and measures, noting revisions are necessary to reflect recent state funding and enrollment reductions; provided an overview of the UA Compact Agreement with the governor, noting commitments of both parties; reviewed the FY20 legislative intent language and presented a draft response for the board's consideration and discussed the FY21 operating and capital budget requests.

B. Discussion Regarding the Response to the Legislature and the Office of the Governor

Board members, President Johnsen, and administrative staff discussed the legislative intent language and progress toward UA's strategic goals as per the Compact Agreement.

***13.B.1. Approval of the Responses to the Legislature and the Office of the Governor** (added)

PASSED

"The Board of Regents authorizes the chair to submit on behalf of the board the required responses to the Legislative Intent Language and the Compact Agreement with the governor regarding consideration of moving to a single accreditation. This motion is effective November 8, 2019."

Motion by John Davies, second by Mary K Hughes.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta

C. Approval of Tuition Rates for Academic Year 2021

POSTPONED

"The Board of Regents approves tuition rates for Academic Year 2021 as presented. This motion is effective November 8, 2019."

Motion by Karen Perdue, second by Lisa M Parker.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Burette

President Johnsen led a discussion on the proposed tuition rate increases for AY2021.

POLICY CITATION

Regents' Policy 05.10.010 states, Recognizing that state general fund support is not sufficient to pay the full cost of education and that students have a responsibility to contribute to the cost of their higher education, tuition and student fees will be established to the extent practicable in accordance with the following objectives: (1) to provide for essential support to the university's instructional programs; (2) to make higher education accessible to Alaskans who have the interest, dedication, and ability to learn; and (3) to maintain tuition and student fees at levels which are competitive with similarly situated programs of other western states. Tuition revenues will be used primarily to maintain and expand the educational opportunities provided to students, to preserve and improve the quality of existing programs and support services, to respond to enrollment trends, and to implement new programs.

RATIONALE

For fall 2020 (AY2021) term, the president proposes a 5 percent increase to the upper and lower division rates of tuition for AY2021. This increase will partially offset the reductions to UA's Unrestricted General Fund resulting from the Compact Agreement. It will enable the university to become more market competitive in relation to the WICHE average for 4-year public universities, a standard the university has used for many years.

The president proposes no increases to graduate tuition and the nonresident surcharge. Graduate tuition and nonresident surcharges are both above their WICHE averages. By delaying any further increases, these rates will moderate and come into line with the WICHE averages.

The table below shows the already approved and the proposed rates. Note that starting in AY20, tuition at all community campuses will be at the same lower division rate, the result of previous board direction.

	<u>AY2020</u> (Fall 2019 and Spring 2020)	<u>AY2021</u> (Fall 2020 and Spring 2021)
Lower Division	223	234
Upper Division	269	282
Graduate	513	513
Nonresident	566	566

Additional Information

CTE (Career and Technical Education) Tuition reduction:

A set of courses associated with CTE Education programs, identified by each university, will have tuition reduced by 25 percent. The list of eligible courses and programs is posted on the UA website and updated annually. <https://www.alaska.edu/alaska/cte.php>

Tuition Surcharges and Fees based on tuition:

University Regulation R05.10.040.B. provides that the president may establish special tuition or tuition surcharges in lieu of, or in addition to, regular tuition in order to provide special for-credit courses and programs or to meet special needs.

Students enrolled in engineering courses at UAA and UAF will continue to have a 20 percent surcharge applied to the base tuition for lower division courses, upper division courses, and graduate courses. (This surcharge also applies to computer engineering courses at UAA only.) This surcharge is in addition to the base rate of tuition. Surcharges are applied on a per credit hour basis (rounded to the nearest dollar).

Students enrolled in management courses at UAA and UAF will continue to have a 20 percent surcharge applied to the base tuition for upper division courses and graduate courses. This surcharge is in addition to the base rate of tuition. Surcharges are applied on a per credit hour basis (rounded to the nearest dollar).

Fees:

In addition to campus or program specific fees, all UA students are assessed the following UA fees:

Technology fee: \$5 per credit to a maximum of \$60

Facilities fee: \$6 per credit

Network fee: (4 percent applied on a course-by-course basis to tuition)

D. FY21 Operating Budget Request

PASSED

"The Board of Regents approves the FY21 operating budget request in accordance with the plan as presented. This motion is effective November 8, 2019."

Motion by Mary K Hughes, second by John Bania.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE AND RECOMMENDATION

President Johnsen and Vice President of University Relations Rizk led a discussion on UA's Proposed FY21 Operating Budget. The operating budget discussion during this meeting will provide the board with the context and guiding principles for the proposed FY21 operating budget.

E. FY21 Capital Budget Request and 10-Year Capital Improvement Plan

PASSED

"The Board of Regents approves the FY21 capital budget request in accordance with the plan as presented. This motion is effective November 8, 2019."

Motion by Mary K Hughes, second by John Bania.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta

PASSED

"The Board of Regents approves the 10-Year Capital Improvement Plan for FY21-FY30 as presented. This motion is effective November 8, 2019."

Motion by Mary K Hughes, second by Cachet Garrett.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Andy Teuber

Abstain: Karen Perdue

Not Present at Vote: Dale G Anderson, Sheri Buretta

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE AND RECOMMENDATION

President Johnsen and Vice President of University Relations Rizk led a discussion on UA's Proposed FY21 Capital Budget and 10-year Capital Improvement Plan. The capital budget presents the top priority projects for FY21 and an objective look at the short-, mid-, and long-term capital investment goals of the university.

14. Board of Regents' Strategic Goal Review: Grow UA's World Class Research

A. Board of Regents' Strategic Goal Review: Grow UA's World Class Research

Board members, President Johnsen, and administrative staff discussed UA's world-class research, the Board of Regents' third strategic goal.

15. Title IX Compliance Update and Review of Title IX Scorecards

A. Title IX Compliance Update and Review of Title IX Scorecards

Chief Title IX Officer Gower reflected on the progress UA has made during the last three years, noting revisions to Regents' Policy and University Regulation regarding sex discrimination and sexual misconduct, updating websites and printed materials, providing students in remote research areas with information and resources, and the quality Title IX training in place for both employees and students; said the final report to the Office of Civil Rights (OCR) regarding the Voluntary Resolution Agreement (VRA) is due December 30, 2019, and mentioned UA is bringing in national Title IX experts to assist with looking at what UA is doing well, what has changed over the past three years, and what are the areas of opportunity as the VRA is completed.

Associate General Counsel Merriman provided information regarding the federal regulations and the close of the VRA report, noting the VRA remains open and monitoring by OCR will continue until OCR makes a specific determination that UA is compliant and the agreement is fulfilled; said the new federal regulations are expected in November 2019 and stated once there is clarity on the final content of the federal regulations UA will move forward in terms of achieving compliance.

Chair Davies stated no matter what the new federal regulations indicate the board's expectation is to continue efforts to change the culture, to maintain a strong vigilance and to retain compliance with Title IX.

16. Governance Committee

A. Discussion Regarding Board Governance

Chair Davies, on behalf of Committee Chair Hughes, reminded the board as indicated during the November 7, 2019 roles and responsibility workshop, the Governance Committee will hold meetings in December 2019 and January 2020.

17. Government Relations Report

A. Government Relations Report

Associate Vice President Baker provided a written report to the board via email following the November 2019 meeting.

18. UA Development / UA Foundation Reports and Approval Item

A. UA Development and UA Foundation Reports

Foundation President Behlke Foley reviewed the action item regarding dissolution of two quasi-endowments; provided an update on university system development efforts and the University of Alaska Foundation activities and stated the fundraising campaign is \$250,000 shy of a cumulative \$100 million, noting last year, \$3.4 million was provided to student aid, and \$17.5 million was distributed to benefit UA.

B. Approval of the Dissolution of the Sen. E. L. "Bob" Bartlett Rare Book Fund and the Gen. JG Steese & AW Shiels Prize Quasi-endowments

PASSED

"The Board of Regents approves the dissolution of the Sen. E. L. "Bob" Bartlett Rare Book Fund and the Gen. JG Steese & AW Shiels Prize quasi-endowments and the subsequent use of the funds in accordance with the original restrictions. This motion is effective November 8, 2019."

Motion by Karen Perdue, second by Mary K Hughes.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Burette

RATIONALE AND RECOMMENDATION

A small number of the more than 800 endowments managed by the UA Foundation were originally established by the university before there was a foundation and before there was a minimum endowment amount (i.e., \$25,000)

established for such funds. These small endowments were not invested for growth, the income streams are too small to use efficiently or hardly used at all and are projected to remain small. The result is thousands of dollars not being used to provide student scholarships or awards. The foundation is currently working through the legal process prescribed in Alaska's Uniform Management of Institutional Funds Act for dissolving most of these very small endowments and expending the resulting funds.

However, two of these smaller funds were created as quasi-endowments by the university. Quasi-endowments are perpetual funds created from gifts made by donors who did not specify an endowment and the university created an endowment from the donors' gift(s) in the best interests of the university. Importantly, quasi-endowments are dissolved by action of the appropriate governing board that established the quasi-endowment.

Below are two quasi-endowments established by the Board of Regents. Both funds were reviewed by the Foundation's Investment Committee on May 23, 2019, and it is recommended the Board of Regents approve the dissolution of the two endowments.

Sen. E. L. "Bob" Bartlett Rare Book Fund

Established in 1966 at the University of Alaska with a gift of \$40 from Helenka Brice and subsequent transfer of \$105.40 in a savings account setup to collect funds for the purpose of purchasing, restoring and transporting books for the rare books collection at the library. The donor is deceased, and the university established this as a quasi-endowment.

Analysis: Principal balance = \$934. With no additional gifts the fund will not meet the foundation's minimum distribution of \$250 nor the minimum \$500 award amount within its 25-year time span. The fund requires \$24,066 in donations to reach the fully endowed status (see note below). The remaining funds will be awarded in accordance with original restrictions and the account will be closed when the funds are expended.

Gen. JG Steese & AW Shiels Prize

Established prior to 1955 (records show 1935) at the University of Alaska with a gift of \$500 each from General James Gordon Steese and Archie W. Shiels to provide for the Gen. James Gordon Steese prize in mathematics and Archie W Shiels prize in freshman English. Both donors are deceased and there is no agreement in the file; the university established this as a quasi-endowment.

Analysis: Principal balance = \$6,401. With no additional gifts the fund will not meet the foundation's minimum \$500 award amount and would require 12 years to meet the minimum amount. The fund requires \$18,599 in donations to reach fully endowed status (see note below). The remaining funds will be awarded in accordance with original restrictions and the account will be closed when the funds are expended.

Note:

The analyses proceeded under the following assumptions:

- 1) the fund principal grows at an annual rate of 7 percent (total return),
- 2) the spending distributions are calculated at 4 percent (of a moving five-year average of the total principal market values at December 31) annually but are not distributed (the distributions remain in the principal to grow the fund), and
- 3) an annual endowment fee (1 percent of the total principal annual balance) is deducted. Principal balances are as of December 31, 2018.

19. Approval of the 2021 Board of Regents' Meeting Schedule

A. Approval of the Board of Regents' 2021 Meeting Schedule

PASSED

"The Board of Regents approves the 2021 meeting schedule. This motion is effective November 8, 2019."

Motion by Mary K Hughes, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Darroll R Hargraves, Mary K Hughes, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta, Cachet Garrett, Gloria R O'Neill, Lisa M Parker

Board of Regents' Meeting Schedules

2020

Regular Meeting	January 17, 2020	Anchorage
Regular Meeting	February 20-21, 2020	Fairbanks

Retreat/Regular Meeting	June 4-5, 2020	Anchorage
Regular Meeting	September 10-11, 2020	Juneau
Budget/Annual Meeting	November 5-6, 2020	Fairbanks

2021

Regular Meeting	January 15, 2021	Anchorage
Regular Meeting	February 25-26, 2021	Anchorage
Retreat/Regular Meeting	June 3-4, 2021	Fairbanks
Regular Meeting	September 9-10, 2021	Juneau
Budget/Annual Meeting	November 11-12, 2021	Anchorage

20. Corporate Resolutions

A. Approval of Revisions to the Corporate Authority Resolution

PASSED

“The Board of Regents approves the Corporate Authority Resolution as revised, to reflect changes in the officers of the board resulting from the Board of Regents' elections and authorizes the chair and secretary of the board to sign the resolution. This motion is effective November 8, 2019.”

Motion by Mary K Hughes, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta, Gloria R O'Neill

RATIONALE/RECOMMENDATION

The Board of Regents regularly passes a resolution specifying certain university officers as being authorized to execute investment and banking transactions for the University of Alaska. Because of changes to officers of the board a current resolution is necessary in order to execute timely investment and banking transactions.

B. Approval of Revisions to the Industrial Security Resolution

PASSED

“The Board of Regents approves the Industrial Security Resolution as revised, to reflect changes in the officers of the board resulting from the Board of Regents' elections and authorizes the chair and secretary of the board to sign the resolution. This motion is effective November 8, 2019.”

Motion by Lisa M Parker, second by Karen Perdue.

Final Resolution: Motion Carries

Voting in favor: John Bania, John Davies, Cachet Garrett, Darroll R Hargraves, Mary K Hughes, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Dale G Anderson, Sheri Buretta, Gloria R O'Neill

RATIONALE/RECOMMENDATION

The president and selected members of the university administration are routinely designated by the Board of Regents to handle any duties and responsibilities relating to classified information in connection with contracts with the Department of Defense and other federal agencies. These individuals are given an extensive security screening and are the only members of the university administration to have access to classified information.

The university has received similar security clearances since the mid-1950s. Execution of the resolution means that regents and other members of the administration will not have access to the classified information and are not in a position to affect the handling of classified information, thus do not need to be processed through security clearance procedures. The resolution is identical to resolutions previously passed except for changes to the officers of the board.

21. Future Agenda Items

A. Future Agenda Items

No future agenda items were brought forward.

22. Adjourn

A. Adjourn

Chair Davies adjourned the meeting at 4:08 p.m. on Friday, November 8, 2019.

23. Public Testimony from October 28, 2019

Michael Mancill, Anchorage resident, spoke in support of the mining industry and UA's engineering schools.

Jim Dodson, Fairbanks Economic Development Corporation president, spoke in support of a central university and not a divided university system; encouraged the board to stay focused and support President Johnsen.

Linda Hulbert, Fairbanks resident, encouraged the board to stay strong, support President Johnsen, and to maintain stability and consistency for the students and faculty; noted the importance of a unified board stating division is destructive and stated concern that this year's upheaval has caused donors to withdraw financial support to UA.

Rick Solie, Fairbanks resident, thanked the board for its commitment and service; emphasized the importance of a robust board working with the president, the chancellors, and the local communities and stated support for UA's quality institutions that support students and workforce development.

John Rolston, UAA associate professor 1987-2004, spoke in support of three separately accredited universities; said a single statewide administration could not provide the daily contact with the local communities that the chancellors, faculty, and students do and stated it is necessary to empower the chancellors within the system.

Michael Quinonez, Anchorage resident, was surprised at the low caller turnout for this session and asked the board members how he could support the board.