

**Official Minutes
Board of Regents
Meeting of the Full Board
March 2-3, 2017
Anchorage, Alaska**

1. Individuals Present

Regents Present:

Gloria O'Neill, Chair
John Davies, Vice Chair
Lisa Parker, Secretary
Deena Bishop, Treasurer
Dale Anderson
Sheri Buretta
Jyotsna Heckman
Mary K. Hughes
Stacey Lucason
Karen Perdue
Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
Rick Caulfield, Chancellor, University of Alaska Southeast
Dana Thomas, Interim Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Myron Dosch, Chief Financial Officer
Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget
Daniel White, Vice President for Academic Affairs and Research
Roberta Graham, Associate Vice President of Public Affairs and Federal Relations
Karl Kowalski, Chief Information Technology Officer
Keli Hite McGee, Chief Human Resources Officer
Brandi Berg, Executive Officer, Board of Regents
Beth Leschper, Assistant, Board of Regents

2. Opening Items

A. Call to Order

Chair O'Neill called the meeting to order at 8:01 a.m. on Thursday, March 2, 2017.

B. Adoption of Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents adopts the agenda as amended. This motion is effective March 2, 2017."

Motion by Dale G Anderson, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Jyotsna L Heckman, Stacey Lucason

C. Approval of Minutes - Regular Meeting of November 10-11, 2016

PASSED

"The Board of Regents approves the minutes of its regular meeting of November 10-11, 2016 as presented. This motion is effective March 2, 2017."

D. Approval of Minutes - Special Meeting of December 14, 2016

PASSED

"The Board of Regents approves the minutes of its special meeting of December 14, 2016 as presented. This motion is effective March 2, 2017."

E. Approval of Minutes - Board Retreat of January 19-20, 2017

PASSED

"The Board of Regents approves the minutes of its board retreat of January 19-20, 2017 as presented. This motion is effective March 2, 2017."

F. Approval of Minutes - Special Meeting of February 7, 2017

PASSED

"The Board of Regents approves the minutes of its special meeting of February 7, 2017 as presented. This motion is effective March 2, 2017."

G. Approval of Minutes - Emergency Meeting of February 17, 2017

PASSED

"The Board of Regents approves the minutes of its emergency meeting of February 17, 2017 as presented. This motion is effective March 2, 2017."

Motion by Lisa M Parker, second by Dale G Anderson.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Jyotsna L Heckman, Stacey Lucason

3. Reports**A. President's Report**

President Johnsen highlighted activities across UA campuses including the nursing accreditation process at UAA, the veterinary medicine accreditation process at UAF and the legislative student intern outreach program at UAS; thanked the board for its leadership regarding the recently signed Title IX Voluntary Resolution Agreement (VRA) with the Office of Civil Rights (OCR); introduced Chief Title IX Officer Gower noting her responsibilities concerning the VRA and OCR; said while the faculty at UAA and UAF expressed its votes of no confidence in his leadership, he has total confidence in the faculty as teachers, public servants, researchers and individuals committed to student success at UA; reviewed the current status of UA's budget within the Legislature; spoke with the Alaska Federation of Natives board members on February 21, 2017 in Juneau, regarding UA's collaboration and Alaska Native community education opportunities; noted Strategic Pathways (SP) Phase 3 review process began February 27, 2017; said he is reviewing how UA considers decisions currently made by the Summit Team and is considering expanding the membership of the group and stated during these challenging times his confidence in UA is reinforced by its values, its faculty, staff and students and its purpose for the State of Alaska.

B. Governance Reports

Tara Smith, Faculty Alliance chair, noted the alliance passed a resolution of support for the Alaska Native Studies general education requirement (GER) and has encouraged the Alaska Native Studies Council to continue to coordinate with the alliance's GER task force; said work continues on the common calendar with two recommendations sent to the Statewide Academic Council; stated the alliance has formed a standing common calendar committee; is glad administration is openly talking about the faculty's vote of no confidence which was largely focused on SP Phase 1 noting improvements to SP Phases 2 and 3 processes; said the public testimony provided to the board on February 21, 2017 regarding SP Phase 2 was very similar to the faculty recommendations about the desire to have resources and programs remain locally accessible; said this is her last meeting as Faculty Alliance chair and added personalized thanks to each member of board.

Nate Bauer, Staff Alliance chair, welcomed Regent Perdue to the board and Regent O'Neill as chair of the board; said the alliance held a mid-year retreat to discuss shared goals and values, compensation, SP, morale and elected new members; is excited about the leadership training being developed by Chief Human Resources Officer Hite McGee; noted the alliance is eager to strengthen communication with administration and the board; said faculty, staff and student governance groups share common objections noting enhanced communication with leadership provides better procedures and policies, successful business process changes, support, buy-in and engagement to get the broad set of tasks completed and said staff perspectives regarding SP have been acknowledged.

Colby Freel, Coalition of Student Leaders chair, thanked the board for allowing him to provide student feedback; welcomed Regent Perdue; thanked the board for the hours of work it performs on behalf of UA noting the commitment shows great courage and dedication; said students are assured that UA is meeting Office of Civil Rights compliance; however, sexual assault and harassment issues greatly impact students; noted while students are grateful for the courageous work being done on Title IX, some students are skeptical that work is accurately done; said as more work continues on Title IX compliance prevention please keep in mind the impact to students; mentioned the coalition has a committee dedicated to working through student Title IX issues; stated students are engaged in SP Phases 2 and 3 and shared information about the recent coalition resolution regarding embracing unity across the system.

4. Financial Briefing

A. Financial Briefing

Chief Finance Officer Dosch provided a financial briefing.

5. Government Relations Report

A. Government Relations Report

Associate Vice President Baker noted the legislative session has reached the halfway mark; said there may be an extended session based on work that needs to get accomplished; reviewed the current budget process in both the House and Senate noting the House subcommittee recommended the governor's \$325M budget while the Senate plans to reduce the budget by an additional 5 percent; said the Legislature's goal is to make \$300M in total reduction to state's budget by reducing the budgets of the four largest entities receiving state funds and stated UA is the third largest entity for the state.

6. UA Budget Discussion

A. UA Budget Discussion

President Johnsen provided an overview of the FY18 budget status; noted several UA budget reduction impacts which include the number of jobs, academic programs, administrative services and task consolidation, closure of Galena, McGrath and Shishmaref Learning Centers; shared revenue diversification strategies being pursued by UA in order to gradually moderate UA's reliance on state general funds; reviewed the FY18 budget contingency planning process, goals, criteria and alignment with Strategic Pathways and reiterated UA's investment priorities which include student success, workforce development, facilities maintenance, research, economic development and diversification and the partnership with K-12.

7. Campus Presentation

A. University of Alaska Anchorage Presentation: Arctic Domain Awareness Center - Advancing Science and Technology in the Arctic

Randy "Church" Kee, Arctic Domain Awareness Center (ADAC) Executive Director, provided information regarding Advancing Science and Technology in the Arctic.

The U.S. Department of Homeland Security (DHS) launched ADAC at UAA to enhance DHS and U.S. Coast Guard capacity to respond to and prepare for emergencies, and to better understand the Arctic environment and its challenges. With a growing network of education, industry and government partners, ADAC is developing and transitioning Arctic focused marine-related technology solutions, innovative products and education programs to improve situational awareness and crisis response capabilities.

8. Full Board Discussions

A. Shared Governance Discussion

President Johnsen thanked Faculty Alliance Chair Smith, Staff Alliance Chair Bauer, Coalition of Student Leaders Chair Freel, Lisa Hoferkamp and Chris Fallen, incoming Faculty Alliance chairs for AY18 and AY19, for being available to participate in the discussion with board members and administrative staff; provided an overview of the discussion topics including legal authority and responsibility, institutional accreditation, Regents' Policy and University Regulation; noted specific questions to guide the discussion; shared the respective roles of responsibilities for the board, administration and governance and provided examples of each of the roles.

General Counsel Hostina presented the legal authority and responsibilities of governance at the University of Alaska; shared governance as defined by institutional accreditation as provided by the Northwest Commission on Colleges and Universities and reviewed regents' policy and university regulations pertaining to governance.

Faculty Alliance Chair Smith shared the American Association of University Professors standards regarding the definition, importance, involvement and meaning of governance.

Coalition of Student Leaders Chair Freel stated the important facets that student governance is advocating for include campus accountability regarding student's expectations for a safe and welcoming learning environment and UA administrative decisions directly affecting students should include feedback from students.

Staff Alliance Chair Bauer stated the importance of how time and energy is spent on issues of importance noting staff can provide expertise in many operational areas, can identify inconsistency and provide practical processes of improvement if engaged to do so.

A robust conversation among governance leaders, administration and board members ensued. President Johnsen noted appreciation for the constructive criticism and openness during the conversation. Chair O'Neill stated this challenging time is about right sizing UA for what it will look like in the future noting continued transparency and engagement will be required at every level; asked the governance groups to prepare a 1-2 page response to the following questions 1) What about UA's shared governance system is working well; 2) How can UA administration more effectively solicit advice and counsel from UA's governance organization and communicate on issues of importance; 3) How can UA governance organizations more effectively provide advice to the board and UA administration and communicate with its constituents; and report back to the board in a month noting the conversation will continue at the June 1-2, 2017 meeting.

B. Strategic Pathways Discussion

President Johnsen provided an overview of Strategic Pathways (SP), the goals, measures and process; summarized SP Phase 1 decisions and progress in each of the focus areas which include research and administration, engineering, teacher education, management and business, athletics, procurement and information technology; reviewed SP Phase 2 focus areas, the charge and scope and long-term goals for e-Learning, fisheries, community campuses, health, human resources, university relations, student services and institutional research sharing the progress, timeline for each area and noted decisions on some Phase 2 areas could come to the board in June 2017; said the SP Phase 3 review for social and natural sciences, arts and humanities, mine training, finance, risk management, land management and facilities began in February 2017; provided the charge and scope and long-term goals for Phase 3 areas and shared the timeline noting options will be presented to the board in June 2017 with decisions regarding Phase 3 coming to the board in September 2017 and provided an overview of SP by numbers which included team member involvement, hours spent on areas of review, options considered, types of feedback and media outreach.

9. Planning and Development Committee

A. Discussion Regarding Board Governance

Regent Hughes shared information from the Association of Governing Boards of Universities and Colleges; provided lessons learned from other universities regarding quick and effective action and continuous work on Title IX; stated appreciation for all the effort of UA administration noting UA's effort to learn how to handle a crisis situation and thanked General Counsel Hostina for his outstanding work on the Title IX issue.

Regent Parker is proud that the board tackled the hard issues of Title IX and respects the campuses continuous work on the issue and said the annual board self-assessment will be available online this year, will be provided to members later in March 2017 with a response deadline in May 2017.

B. UA Development and UA Foundation Reports

UA Foundation President Behlke Foley acknowledged the boards concerns brought forward during the meeting regarding investment returns noting the concerns will be reviewed and reported back to the board; stated the MOU between the foundation and the university is under review; said collaborative work continues with campuses regarding development efforts across the system; reported on the campaign endeavor; shared information from the University for Alaska forums and reviewed the fundraising summary and board giving summary reports.

10. Approval of Resolution of Appreciation

A. Approval of Resolution of Appreciation for Stacey Lucason

PASSED

"The Board of Regents approves the resolution of appreciation for Stacey Lucason. This motion is effective March 3, 2017."

Motion by John Davies, second by Mary K Hughes.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Abstain: Stacey Lucason

WHEREAS, Stacey Lucason was elected by her peers at the University of Alaska Anchorage as their candidate for student regent in 2015; and

WHEREAS, Stacey Lucason, in the summer of 2015, was appointed by Governor Walker and confirmed by the Alaska Legislature to serve a two-year term as the University of Alaska's student regent; and

WHEREAS, Stacey Lucason will graduate in May 2017 from the University of Alaska Anchorage with a Bachelor of Arts in Philosophy and minors in Biology and Alaska Native Studies; and

WHEREAS, Stacey Lucason held many prominent positions as a UAA student: USUAA Speaker of the Assembly, President of UAA Student Body, member of the UA Common Calendar Task Force, Vice Chair of UAA General Assembly, representative to UA System Governance Council, member of the UAA Provost Search Committee, member of the UAA Teach Out Working Committee and representative to the UAA College of Arts and Sciences Student Advisory Council; and

WHEREAS, Stacey Lucason excelled as a member of the UAA Seawolf Debate program which climbed in the official World Debate Council's ranking to the 9th most competitive program in the world and 2nd highest ranked team from the United States; and

WHEREAS, Stacey Lucason, while serving on the Board of Regents, held seats on the Academic and Student Affairs Committee, Ad Hoc Committee on Title IX and participated as a member of the Alaska Public Higher Education Roundtable; and

WHEREAS, Stacey Lucason served with distinction by actively participating, always bringing the Academic and Student Affairs Committee discussions back to how students would be affected, interjecting the student viewpoint, and effectively representing the issues and needs of all university students. She dug into the details to make data informed decisions, engaged student government and encouraged the university to involve student government in all decisions. She advocated strongly on issues that are now on the university timeline for completion - specifically the Alaska Native general education requirement; and

WHEREAS, Stacey Lucason proved her dedication to areas of social structures, disparity in access, and ways to improve the lives of those in her community through her focused efforts, committed engagement, awareness and as an advocate for University of Alaska students during her tenure as student regent. She skillfully articulated the needs of her fellow students while balancing concerns for the university as a whole; and

WHEREAS, the Board of Regents commends Stacey Lucason for continuing her education as she pursues graduate work.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents officially recognizes Stacey Lucason for her exceptional service to Alaska and the University of Alaska. The board expresses profound thanks on behalf of students, staff and faculty of the university for her contributions; and

BE IT FURTHER RESOLVED that this resolution be conveyed to Stacey Lucason with a copy to be incorporated into the official minutes of the March 2-3, 2017 meeting of the Board of Regents.

***11. Consent Agenda**

A. Approval of Consent Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents approves the consent agenda items 11.B.1-5, 7-8. and 11.C.1-4. as amended. This motion is effective March 3, 2017."

Motion by Dale G Anderson, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Lisa M Parker, Andy Teuber
Not Present at Vote: Karen Perdue

B. Academic and Student Affairs Committee - Items from February 23, 2017

1. Approval of the Discontinuation of the Graduate Certificate in Social Work Management at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Graduate Certificate in Social Work Management at the University of Alaska Anchorage. This motion is effective March 3, 2017."

2. Approval of the Discontinuation of the Graduate Certificate in Coastal, Ocean and Port Engineering at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Graduate Certificate in Coastal, Ocean and Port Engineering at the University of Alaska Anchorage. This motion is effective March 3, 2017."

3. Approval of the Discontinuation of the Graduate Certificate in Clinical Social Work Practice at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Graduate Certificate in Clinical Social Work Practice at the University of Alaska Anchorage. This motion is effective March 3, 2017."

4. Approval of the Discontinuation of the Graduate Certificate in Earthquake Engineering at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Graduate Certificate in Earthquake Engineering at the University of Alaska Anchorage. This motion is effective March 3, 2017."

5. Approval of the Discontinuation of the Graduate Certificate in Marriage and Family Therapy at the University of Alaska Anchorage

PASSED

"The Board of Regents approves the discontinuation of the Graduate Certificate in Marriage and Family Therapy at the University of Alaska Anchorage. This motion is effective March 3, 2017."

~~*6. Approval of the Discontinuation of the Cooperative Extension Research Program at the University of Alaska Fairbanks
(removed from agenda)~~

7. Approval of a Master's of Marine Studies at the University of Alaska Fairbanks

PASSED

"The Board of Regents approves a Master's of Marine Studies at the University of Alaska Fairbanks. This motion is effective March 3, 2017."

8. Approval of an Associate of Applied Science in Surgical Technology at the University of Alaska Anchorage

PASSED

"The Board of Regents approves an Associate of Applied Science in Surgical Technology at the University of Alaska Anchorage. This motion is effective March 3, 2017."

C. Audit Committee - Items from February 24, 2017

1. Approval of Revisions to Regents' Policy 05.03.016 - Professional Standards

PASSED

"The Board of Regents approves revisions to Regents' Policy 05.03.016 – Professional Standards as presented. This motion is effective March 3, 2017."

P05.03.016. Professional Standards.

The audit and consulting services department will govern itself by adherence to the Institute of Internal Auditors' (IIA) mandatory guidance including the *Definition of Internal Auditing, the Code of Ethics and the Core Principles and International Standards for the Professional Practice of Internal Auditing*. This mandatory guidance provides fundamental principles for the professional practice of internal auditing and for performance evaluation.

The IIA's Practice Advisories, Practice Guides, and Position Papers will also be adhered to as applicable to guide operations. In addition, the department will adhere to the Governmental Auditing Standards published by the Comptroller General of the United States, university policies and procedures, and the departmental procedures manual.

2. Approval of Revisions to Regents' Policy 05.03.020 – Organization

PASSED

"The Board of Regents approved revisions to Regents' Policy 05.03.020 – Organization as presented. This motion is effective March 3, 2017."

P05.03.020. Organization.

A. The chief audit executive shall report administratively to the chief finance officer and functionally to the chair of the Audit Committee. The chief finance officer shall appoint and may remove the chief audit executive with the advice and consent of the Audit Committee.

B. The chief audit executive shall report any matters which in the chief audit executive's sole opinion warrant direct attention or action by the board to the chair of the Audit Committee and to management any matters that warrant direct attention or action by management.

C. The chief finance officer shall supervise the chief audit executive except for matters relating to the establishment of the scope of audit activities and the reporting of audit findings and recommendations.

D. ~~The chief finance officer~~ Senior management may request special audits by the department in order to meet the officer's its responsibilities. Special request audits will be discussed with the chair of the Audit Committee prior to acceptance by the chief audit executive.

E. ~~The chief finance officer~~ Senior management shall be responsible for and have the authority to require the implementation of recommendations or other resolution of audit findings ~~and the distribution of audit reports.~~

3. Approval of Revisions to Regents' Policy 05.03.024 - Audit Scope

PASSED

"The Board of Regents approves revisions to Regents' Policy 05.03.024 – Audit Scope as presented. This motion is effective March 3, 2017."

P05.03.024. Audit Scope.

A. The scope of audit and consulting services encompasses the examination and evaluation of the adequacy and effectiveness of the university's governance, risk management process, system of internal controls, and the quality of performance in carrying out assigned responsibilities. This scope includes:

1. Reviewing the reliability and integrity of financial and operational information and the means used to identify, measure, classify and report such information;
2. Monitoring compliance with the policies, plans, procedures, laws and regulations that have an impact on university operations;
3. Reviewing the means of safeguarding assets and verifying their existence when appropriate;
4. Appraising the economy and efficiency with which resources are employed;
5. Reviewing financial and operational activities and programs to determine if results are consistent with established goals, objectives and authorized plans;
6. Reviewing specific operations at the request of the Audit Committee or management, as appropriate;
7. Monitoring and evaluating the effectiveness of the university's risk management processes;
8. Serving as liaison for coordination of all external audit activities. The chief finance officer and the administrative vice chancellors are responsible for notifying the chief audit executive of all external audit engagements scheduled or taking place at their respective MAU. The chief audit executive shall have the discretion to determine the authority of the external auditors to conduct the audit, advise the auditor and auditees on the conduct of the audit, facilitate the audit if the chief audit executive considers it appropriate, and report ~~of~~ on the status of the audit to the Audit Committee;
9. Assisting in fraud and theft assessment at the request of legal counsel and ~~executive~~ senior management. The chief audit executive shall provide support for such

reviews under the direction of legal counsel; and

10. Providing ~~staff~~ guidance to university staff and managers on matters relating to audits and internal control functions.

4. Approval of Revisions to Regents' Policy 05.03.028 – Reporting

PASSED

"The Board of Regents approves revisions to Regents' Policy 05.03.028 – Reporting as presented. This motion is effective March 3, 2017."

P05.03.028. Reporting.

A. The chief audit executive shall provide a written report on the status of all internal and external audit activities to the Audit Committee quarterly.

B. Formal audit reports shall be issued to the ~~chief finance officer~~ **senior managers** who will be responsible for the implementation of recommendations or other resolution of audit findings ~~and the distribution of audit reports~~. Copies of all formal audit reports, including management's response, will be provided to the **chief finance officer, general counsel, president, and** Audit Committee before the next scheduled committee meeting.

C. Recommendations for improvement or correction shall be reported to the appropriate individuals or management staff.

D. The chief audit executive shall be responsible for appropriate follow-up on audit findings and recommendations. All significant findings will remain in an open status until cleared or waived by the chief audit executive.

12. New Business and Committee Reports

A. Academic and Student Affairs Committee

In addition to action items, the committee heard reports on the progress of the planning team for the college of education and general education requirements and held an executive session.

B. Audit Committee

In addition to action items, the committee heard an audit status report and held an executive session.

C. Facilities and Land Management Committee

The committee discussed a land management strategic plan, the land-grant deficit initiative, the status of UA properties currently for sale and use of security cameras on university campuses. The committee also received reports on UAF combined heat and power plant, UAF engineering facility, UAF high frequency active auroral research program, UAS Auke Bay Marine Station, UAA engineering & industry building projects, UAA public private partnerships (P3) parking, capital project approvals delegation of authority, deferred maintenance and renewal spending and construction in progress.

Karl Kowalski, chief information technology officer, provided an IT update on security & risk management, transformation and pathways initiatives, IT Governance and IT trends in higher education. The board affirmed its belief that the right things are being done to correct deficiencies given the available resources and complexities involved, its support of the CITO in this effort, and offered support and assistance to complete this effort.

13. Corporate Resolutions

A. Approval of Revisions to the Industrial Security Resolution

PASSED

"The Board of Regents approves the Industrial Security Resolution as revised, to reflect changes to members of the board resulting from the appointment of new members and a board member's name change and authorizes the chair and the secretary of the board to sign the resolution. This motion is effective March 3, 2017."

Motion by Mary K Hughes, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

RATIONALE/RECOMMENDATION

The president and selected members of the university administration are routinely designated by the Board of Regents to handle any duties and responsibilities relating to classified information in connection with contracts with the Department of Defense and other federal agencies. These individuals are given an extensive security screening and are the only members

of the university administration to have access to classified information.

The university has received similar security clearances since the mid-1950s. Execution of the resolution means that regents and other members of the administration will not have access to the classified information and are not in a position to affect the handling of classified information, thus do not need to be processed through security clearance procedures. The resolution is identical to resolutions previously passed except for changes to members of the board resulting from the appointment of new members and a board member's name change.

B. Approval of Revisions to the Corporate Authority Resolution

PASSED

"The Board of Regents approves the Corporate Authority Resolution as revised, to reflect changes in the officers of the board resulting from a board member's name change and authorizes the chair and secretary of the board to sign the resolution. This motion is effective March 3, 2017."

Motion by John Davies, second by Mary K Hughes.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Deena Bishop, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

RATIONALE/RECOMMENDATION

The Board of Regents regularly passes a resolution specifying certain university officers as being authorized to execute investment and banking transactions for the University of Alaska. Because of changes to officers of the board, a current resolution is necessary in order to execute timely investment and banking transactions.

14. Future Agenda Items

A. Future Agenda Items

Regent Davies requested the Title IX scorecards be presented at every meeting and the scorecards be adjusted to coincide with the voluntary resolution agreement requirements and timeline.

15. Board of Regents' Comments

A. Board of Regents' Comments

Regent Heckman thanked Chair O'Neill for leading a great meeting; was especially thankful for the governance discussion with governance leaders and hopes to see much progress in that area and thanked fellow board members for their thoughtful participation during the meeting.

Regent Parker thanked Chair O'Neill for her service; noted the public gathering was well attended with great conversations and support for fisheries; said the governance discussion was extremely helpful and stated it was a good meeting.

Regent Davies thanked Chancellor Case for the hospitality; noted the importance of the governance discussion and is looking forward to continuing the discussion; is pleased Chair O'Neill plans to expand time on future agendas for governance reports and noted the need to expand the feedback process whether for Strategic Pathways (SP) or other issues by asking for a formal response.

Regent Anderson appreciated the governance discussion; emphasized that engaged communication can cause healthy creative conflict; stated concerns for the serious budget situation noting UA cannot depend on tuition to cover the budget gap; is pleased to hear enrollment marketing is being utilized across the campuses and noted continued preference for having public testimony and the board committee meetings in advance of the full board meetings.

Regent Hughes thanked Chancellor Case and his staff for the hospitality; acknowledged Chair O'Neill for running a wonderful meeting; stated SP has provided various areas at UA that board members need to focus upon and in June 2017 the board will need to take action on the focus areas.

Regent Lucason thanked UA staff for its work in preparation for the board meeting; noted the importance of continuing to pay attention to students and their needs as UA moves forward with its decisions and stated appreciation for the continued use of data to make informed and necessary decisions.

Regent Perdue thanked board members and staff for the warm welcome; noted appreciation to UAA for the campus tour and enjoyed hearing public testimony via audio on February 21, 2017.

Regent Buretta thanked Chair O'Neill for the well-run meeting and recognized President Johnsen's efforts during this difficult time.

Regent Bishop expressed gratitude for the hospitality, staff work in preparation for the board meeting and President Johnsen's leadership.

Regent Teuber noted support for President Johnsen and his efforts with the complexity of the issues before UA; thanked faculty and staff for its dedication, passion and effort to support UA during this challenging time; stated appreciation for the respectful and congenial manner in which difficult conversations are being had and is thankful for the opportunity to participate in board meetings via audio.

Regent O'Neill appreciated the governance discussion noting the value that faculty and staff provide to UA; is committed to continuing to build trust, relationships and the listening process with faculty and staff while working together to problem-solve as UA moves forward; noted creative conflict and respectful communication is necessary to make accountable decisions; was glad to hear about the process adjustments made for SP Phases 2 and 3; thanked Chancellor Case for the hospitality and is grateful for the incredible leader and great individual UA has in President Johnsen.

Chancellor Case is thankful for the noted recognition provided to his staff during this meeting; noted appreciation for the assistance provided by Ken Jernstrom, Executive Officer Berg and General Counsel Hostina during the board meeting and highlighted the collaborative efforts between UAA and UAF engineering colleges for efforts to improve academic and research opportunities at each university.

Chancellor Thomas welcomed Regent Perdue to the board; thanked Regent Hughes for her continued service, Regent Lucason for her service and Chancellor Case for the hospitality; enjoyed the lunchtime presentation regarding the Arctic Domain Awareness Center noting the collaborative efforts between UAA and UAF on the center; highlighted UAF's emergency services program, recent Poker Flat rocket launches and Nanook athletic achievements and thanked Development and Alumni Director Drygas and her staff for their work on the Blue and Gold Gala that raised \$121,000 for the Centennial Scholarships and Fellowships Initiative in support of students.

Chancellor Caulfield noted appreciation for all the work that staff does in preparation for board meetings; stated follow-up continues with the Northwest Commission on Colleges and Universities regarding the school of education noting during the first steering committee meeting, six faculty member were appointed; said a successful enrollment summit meeting was held on campus to encourage more students to attend UAS; shared UAS assistance professor and author of *Blonde Indian* Ernestine Hayes was honored as the 2016-2018 Alaska State Writer Laureate and noted appreciation to Provost Carey for her effort and teamwork at UAS.

President Johnsen thanked Chancellor Case and Beth Leschper for their assistance and hospitality; noted the tremendous amount of work taking place at UA requires the effort of all faculty and staff; said progress at UA takes all Alaskans pulling together including legislators, donors and public servants; believes residents of Alaska want the best university for Alaska; said data regarding the statewide services provided to campuses will be distributed by Chief Financial Officer Dosch; thanked staff for their efforts in preparation for the meeting; is looking forward to the special meeting in April 2017 to discuss the FY18 budget and encouraged everyone to provide testimony to the House Budget Committee regarding UA's budget.

16. Executive Session

A. Executive Session

PASSED

"The Board of Regents goes into executive session to discuss the following matters: matters the immediate knowledge of which would clearly have an adverse effect on the finances of the university related to legislative strategy and collective bargaining; matters that by law are required to be confidential related to legal advice regarding program discontinuation and classified research; and matters the immediate knowledge of which could affect the reputation or character of a person or persons related to board organizational matters. This motion is effective March 3, 2017."

Motion by Mary K Hughes, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Lisa M Parker, Karen Perdue, Andy Teuber

Not Present at Vote: Deena Bishop

The Board of Regents went into executive session at 11:40 a.m. and concluded an executive session at 2:30 p.m. Alaska Time in accordance with AS 44.62.310 to discuss the following matters: matters the immediate knowledge of which would

clearly have an adverse effect on the finances of the university related to legislative strategy and collective bargaining; matters that by law are required to be confidential related to legal advice regarding program discontinuation and classified research; and matters the immediate knowledge of which could affect the reputation or character of a person or persons related to board organizational matters. The session included members of the Board of Regents, President Johnsen, General Counsel Hostina, and such other university staff members as the president designated and lasted approximately 2 hours and 50 minutes.

17. Adjourn

A. Adjourn

Chair O'Neill adjourned the meeting at 2:31 p.m. on Friday, March 3, 2017.

Public Testimony from February 21, 2017

Patty Merritt, Fairbanks resident, spoke in support of UAF's Community and Technical College (CTC); noted opposition to Strategic Pathways (SP) Phase 2 options regarding allied health; stated CTC's students should not pay fees for services that are not received and said 100 percent of CTC's tuition should remain at the community campus.

Max Kullberg, Anchorage resident, said SP is great for the evaluation of administration but not effective for academic programs and noted more faculty involvement should be included in the academic decisions at UA.

Chelsea Klausen, Fairbanks resident, spoke in support of SP Phase 2 option 3 for the fisheries program and in favor of a joint undergraduate research program between UAF and UAS.

Milo Atkinson, Juneau resident, spoke in support of SP Phase 2 option 3 for the fisheries program and in favor of a joint undergraduate research program between UAF and UAS.

Alina Fairbanks, Fairbanks resident, spoke in support of SP Phase 2 option 3 for the fisheries program.

Megan Moore, Anchorage resident and UAA Alumni Association board member, noted the vital role alumni play in advocating for UA and stated Alaska has 37,000 registered voters who are alumni of UA.

Madeline Jovonovich, Fairbanks resident, spoke in support of SP Phase 2 option 3 for the fisheries program.

Mark Young, Fairbanks resident, spoke in opposition to UA's community campuses being centralized and stated none of SP Phase 2 options are best for community campuses but would favor option 6.

Cathy Winfree, Fairbanks resident, spoke in support of UAF's CTC allied health program; noted SP Phase 2 options for community campuses are not optimal as option 3 only adds layers of administration and stated perhaps option 6 could be attainable.

Stefan Tangen, Fairbanks resident and UAF Review of Infrastructure, Sustainability and Energy student co-chair (RISE), shared efforts and recent events held by RISE and provided information regarding student involvement with RISE.

Jim Dodson, Fairbanks resident, spoke in support of SP Phase 2 option 3 for the fisheries program.

Jeffrey Benowitz, Fairbanks resident, noted the gender equity regarding membership of the board and stated the same gender equity should be represented among the university's campus administration.

Inna Rifken, Fairbanks resident, expressed support for the UAA/UAF joint Ph.D. psychology program.

Joanna Richter, Anchorage resident, noted concerns regarding the university's student code of conduct, access to alcohol on campus and use of security cameras on UA's campuses.

Anna Liljedahl, Fairbanks resident, is interested in reviving the discussion regarding access to alcohol on campus and stated some students fear for their life while doing fieldwork where if guns were allowed while in the field perhaps that fear would diminish.

Hiro Matsura, Osaka, Japan, spoke in support of social science, healthcare and interdisciplinary studies and stated he greatly supports the work of Dr. Akasofu.

Shantel Walsh, UAF College of Engineering and Mines council member, provided an update regarding how the council is communicating the SP goals to communities and students; noted the UAA/UAF advisory boards are actively working

together with the deans at both campuses to ensure an outstanding engineering education continues across the UA system and applauded President Johnsen's efforts regarding SP.

Nancy Mendenhall, Nome resident, spoke in support of SP Phase 2 option 6 for community campuses noting it is least costly and most responsive to rural regions and emphasized the need to continue to develop partnerships among UA's campuses.

Ukallay Saaq, Nome resident, spoke in support of SP Phase 2 option 6 for community campuses.

Peter Van Flein, Fairbanks resident and UAF Alumni Association board member, highlighted recent UAF Alumni Association events noting the association was a co-sponsor for UAF's Blue and Gold Gala which raised \$127,000 for student scholarships; stated the association provided \$35,000 to UAF's International Arctic Research Center and \$50,000 to UAF hockey scholarships and said in February 2017 to show support for UA, alumni members from across the state along with UA student leaders met with 30 lawmakers in Juneau.

Adelaide Herman, Anchorage resident, stated support for Tony Nakazawa and his position at Cooperative Extension Services (CES) highlighting his efforts to support programs in rural areas.

Caleb Berry, Anchorage resident, said even though UA is going through hardship there are reasons to be optimistic; said focus needs to be placed on the academic and athletic successes and thanked the board for all it does for UA.

Frank Brakken, Fairbanks resident, stated support for the current CTC model and noted support for the UAF fire science program.

Tony Nakazawa, CES extension specialist, impressed upon the board the importance of CES and its vital link to people in rural Alaska; said there is not a program at CES defined as cooperative extension research and advised caution regarding the board's March 2, 2017 agenda item to delete the cooperative extension research program at UAF.

Kenneth Ray, Wasilla resident, complimented Tony Nakazawa and his work at CES and stated CES is an important resource to rural Alaska residents.

Kris Holdereed, Kenai resident, stated support for the board's work during this difficult time; noted support for SP Phase 2 option 6 regarding community campuses and thanked the board for its service.

Jackie Debevec, Fairbanks resident, said UA admissions could be streamlined with better use of the DegreeWorks program; stated support for SP Phase 2 option 6 regarding community campuses; is in favor of hiring adjunct faculty from the Fairbanks community, keeping the computers updated at UAF CTC and increasing communication to perspective students regarding the high-level programs offered at UAF CTC.

Brett Lewick, Fairbanks resident, stated opposition to deleting the cooperative extension research program at UAF.

Anne Bebermann, Fairbanks resident, noted the back of the house should be consolidated prior to consolidating academic programs.

Angela Whiting, Fairbanks resident, spoke in support of UAF's CTC allied health programs and her experience with the program.

Daisy Mae, Kwethluk resident, noted rural student attendance has increased at UA; stated rural campuses should be protected as part of the SP community campus restructure and thanked board for its service.

Jeff Coon, North Pole resident, spoke in support of UAF's CTC fire science and emergency services programs and stated keep CTC as is and do not make any changes.

Andrew Stemp, Barrow resident, spoke in opposition to any reductions to CES.

Joan Johnsen, Fairbanks resident, stated SP academic focus should be to support e-Learning noting it is the fastest growing program at UAF.

Audrey Daigger, Fairbanks resident, noted administrative and distance delivery concerns with the BS nursing program offered by UAA in Fairbanks and asked the board to keep UAF CTC allied health courses as is due to her experience with distance delivery course offered by UAA.

Corey Hester, Anchorage resident, spoke in support of CES and his experience with many of the programs offered at CES.

Edgar Blatchford, Anchorage resident, spoke in support of CES, his experience with the programs and the expertise of individuals associated with CES.