

Official Minutes
Board of Regents' Retreat
January 21-22, 2016
Anchorage, Alaska

1. Individuals Present

Regents Present:

Jyotsna Heckman, Chair
Kenneth Fisher, Secretary
John Davies Treasurer
Dale Anderson
Sheri Buretta
Mary K. Hughes
Stacey Lucason
Deena Paramo
Lisa Parker
Andy Teuber

Regent Absent:

Gloria O'Neill, Vice Chair

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
Rick Caulfield, Chancellor, University of Alaska Southeast
Mike Powers, Interim Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Michelle Rizk, Vice President for University Relations and Chief Strategy, Planning and Budget Officer
Daniel White, Vice President for Academic Affairs and Research
Sam Gingerich, Provost, University of Alaska Anchorage
Susan Henrichs, Provost, University of Alaska Fairbanks
Priscilla Schulte, Interim Provost, University of Alaska Southeast
Kari Burrell, Vice Chancellor for Administrative Services, University of Alaska Fairbanks
Michael Ciri, Vice Chancellor for Administrative Services, University of Alaska Southeast
Bill Spindle, Vice Chancellor for Administrative Services, University of Alaska Anchorage
Brandi Berg, Executive Officer, Board of Regents

2. Opening Items

A. Call to Order

Chair Heckman called the meeting to order at 8:02 a.m. on Thursday, January 21, 2016.

B. Adoption of Agenda

PASSED AS AMENDED (amendments noted by *)

"The Board of Regents adopts the agenda as amended. This motion is effective January 21, 2016."

Motion by Mary K Hughes, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Deena Paramo, Lisa M Parker, Andy Teuber

*3. Executive Session

A. Executive Session

PASSED AS AMENDED

"The Board of Regents goes into executive session to discuss matters that by law are required to be confidential related to the provision of legal advice regarding the open meetings act as it pertains to retreat topics, matters that could affect the reputation or character of a person or persons related to presidential performance evaluation, board interaction and board organizational matters and to receive legal advise and to provide direction to an attorney regarding university firearms policy, Mt. Edgecumbe and options for responding to budget shortfalls. This motion is effective January 21, 2016."

Motion by Kenneth J Fisher, second by Stacey Lucason.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Burette, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Deena Paramo, Lisa M Parker, Andy Teuber

The Board of Regents went into executive session at 8:06 a.m. Alaska Time in accordance with AS 44.62.310 on Thursday, January 21, 2016.

The Board of Regents recessed its executive session at 9:54 a.m on Thursday, January 21, 2016.

The Board of Regents reconvened its executive session on Friday, January 22, 2016 at 8:08 a.m. and concluded an executive session on Friday, January 22, 2016 at 9:11 a.m. Alaska Time in accordance with AS 44.62.310 to discuss matters that by law are required to be confidential related to the provision of legal advice regarding the open meetings act as it pertains to retreat topics, matters that could affect the reputation or character of a person or persons related to presidential performance evaluation, board interaction and board organizational matters and to receive legal advise and to provide direction to an attorney regarding university firearms policy, Mt. Edgecumbe and options for responding to budget shortfalls. The session included members of the Board of Regents, President Johnsen, General Counsel Hostina, and such other university staff members as the board designated and lasted approximately 3 hours.

4. Discussion Items

A. Context for the Retreat

President Johnsen and executive staff members provided background information regarding the retreat topics which included:

- The state's higher education needs
- The fiscal challenge / opportunities
- Roles and responsibilities
- System Overview
 - Mission and purpose
 - Structure and organization
 - Budget
 - Recent cost reduction and revenue enhancement efforts
 - Strengths, challenges and opportunities
 - Strategic pathways

B. The Regents' Four

Vice President White led an activity on task force goals regarding the Regents' Four.

- E-learning
- Developmental education

- General education requirements
- Teacher education

*C. Policy and Strategy Changes Needed for the Next Three Years

The Board of Regents, President Johnsen and executive staff members discussed policy and strategy changes needed for the next three years.

- Potential areas of priority / investment
 - Discovery: Alaska / Arctic research
 - Access and equity: low-income, first generation, rural
 - Workforce: voc-tech, teachers, health care, arts and science
 - Economic development: commercialization of research
 - Culture of education: Connect with K-12
- Opportunities for revenue enhancement
 - tuition
 - enrollment
 - development
 - land grant
 - community support
 - monetizing physical assets
- Opportunities for expense reduction
 - restructuring
 - geographic differential / distance education
 - productivity
 - intercollegiate athletics
 - technology
 - outsourcing
 - public-private partnerships
- Strategies for funding facility maintenance and renewal & replacement
- Strategic approaches to quality improvement (maintaining and improving reputation despite funding reductions)

PASSED (added)

"The Board of Regents authorizes President Johnsen to implement the direction reflected in the University of Alaska Strategic Pathways framework presented on January 22, 2016. This motion is effective January 22, 2016."

Motion by Andy Teuber, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Deena Paramo, Lisa M Parker, Andy Teuber

D. UA Academic Degree and Credential Programs

Vice President White provided an overview of all UA academic degree and credential programs.

~~*E. Criteria for Determining Programs for Expedited Program Review~~ (Not reviewed; program information still being gathered)

F. Next Steps

The Board of Regents, President Johnsen and executive staff members discussed the next steps regarding the items considered during the retreat.

5. Adjourn

A. Adjourn

Chair Heckman adjourned the meeting at 2:45 p.m. on Friday, January 22, 2016.