

**Official Minutes
Board of Regents
Meeting of the Full Board
September 17-18, 2015
Juneau, Alaska**

1. Individuals Present

Regents Present:

Jyotsna Heckman, Chair
Kenneth Fisher, Secretary
Gloria O'Neill, Treasurer
Dale Anderson (attended September 18)
Sheri Buretta
John Davies
Mary K. Hughes
Stacey Lucason
Deena Paramo
Lisa Parker
Andy Teuber

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
Rick Caulfield, Chancellor, University of Alaska Southeast
Mike Powers, Interim Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Carla Beam, Vice President for University Relations
Ashok Roy, Vice President of Finance & Administration and Chief Financial Officer
Daniel White, Vice President for Academic Affairs and Research
Karl Kowalski, Chief Information Technology Officer
Erik Seastedt, Chief Human Resources Officer
Michelle Rizk, Chief Strategy, Planning and Budget Officer
Brandi Berg, Executive Officer, Board of Regents
Keni Campbell, Assistant, Board of Regents

2. Opening Items

A. Call to Order

Chair Heckman called the meeting to order at 8:03 a.m. on Thursday, September 17, 2015.

B. Adoption of Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents adopts the agenda as amended. This motion is effective September 17, 2015."

Motion by John Davies, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson, Gloria R O'Neill, Deena Paramo

C. Approval of Minutes - Special Meeting June 3, 2015

PASSED

"The Board of Regents approves the minutes of its special meeting of June 3, 2015 as presented. This motion is effective September 17, 2015."

Motion by Kenneth J Fisher, second by John Davies.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson, Gloria R O'Neill, Deena Paramo

D. Approval of Minutes - Regular Meeting June 4-5, 2015

PASSED

"The Board of Regents approves the minutes of its regular meeting of June 4-5, 2015 as presented. This motion is effective September 17, 2015."

Motion by Kenneth J Fisher, second by John Davies.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson, Gloria R O'Neill, Deena Paramo

E. Approval of Minutes - Emergency Meeting June 23, 2015

PASSED

"The Board of Regents approves the minutes of its emergency meeting of June 23, 2015 as presented. This motion is effective September 17, 2015."

Motion by Kenneth J Fisher, second by John Davies.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson, Gloria R O'Neill, Deena Paramo

F. Approval of Minutes - Special Meeting July 28, 2015

PASSED

"The Board of Regents approves the minutes of its special meeting of July 28, 2015 as presented. This motion is effective September 17, 2015."

Motion by Kenneth J Fisher, second by John Davies.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson, Gloria R O'Neill, Deena Paramo

3. Reports

A. President's Report

President Johnsen said he has formally been on the job for three weeks noting the institution has wonderful and dedicated faculty and staff serving ambitious and curious students; stated UA has some fiscal and organizational challenges ahead; said he is truly honored to serve and lead UA; noted he has spent time meeting with faculty, staff, student government leaders, college advisory councils, Arctic policy advisors from the White House, members of the Denali Commission and visiting campuses; said he attended the dedication ceremony for the UAA engineering and industry building noting the great deal of collaboration with the UA community and cooperation between the UAA and UAF deans; spoke at Fairbanks Chamber luncheon on September 8, 2015 with Interim Chancellor Powers highlighting UA's future and its role in the community; stated he supports the strong emphasis on safety at all UA campuses, noting the importance of continued systemwide training regarding Title IX; said he has learned about the Statewide Transformation Team efforts stating the finalized plan will be transparent and inclusive, noting expertise of an outside facilitator will be engaged to assist with an implementation plan that will be effective July 1, 2016.

He said the Summit Team met on September 16, 2015, spent time discussing the cost of academic programs and is considering a recommendation to add the vice chancellors of administration to the team; spoke about the world class High Frequency Active Auroral Research Program (HAARP) that was recently transferred from the U.S. Government through Congressional action to UAF; noted UAF did not buy or acquire HAARP; therefore, it did not come to board for action or approval; said the Geophysical Institute (GI) will lead the operation of HAARP using the same successful business model that Poker Flats and the Alaska Radar Facility use; said UAF is working with UA General Counsel on a few HAARP permitting issue, statewide is providing a line of credit at 4 percent interest to be repaid by UAF, there is a demand for paying users of the facility, the GI's director will market HAARP to researchers and if the scientific community, does not step up, UAF will look to sell the facility and equipment; stated appreciation to student government leaders for their work on tuition; said he will meet with the Coalition of Student Leaders at their retreat on October 3, 2015 to discuss tuition; said he is impressed with the collaboration between the chancellors on the FY17 budget request and is gratified by the strong internal and external support for UA's mission.

B. Governance Reports

Cecile Lardon, Faculty Alliance chair, said she is looking forward to an exciting year; noted faculty are aware of the challenges facing UA; provided an update on the general education requirement (GER) work being performed; said the math taskforce has completed its work, the English taskforce is working on course descriptions and the broader GER taskforce is making progress; noted improving efficiencies is a significant theme at UA during this challenging budget situation; said alliance members are working with the three faculty senates to improve procedures in the deliberative decision-making process while preserving the spirit of efficiency and noted the alliance is looking forward to being a constructive partner in the improvement process at UA.

Faye Gallant, Staff Alliance chair, said she comes to this position while also serving as UAF Staff Council president; stated she is a member of UAF's process improvement team; noted the budget environment has staff seeing a wave of leadership changes at all levels, saying goodbye to coworkers and saying hello to new responsibilities and opportunities; said staff is eager to build relationships with incoming leaders; stated she is hopeful that staff governance will be recognized as a critical component in developing policies and plans for staffing decisions just as faculty has been recognized for academic decisions; stated governance should be considered a partner in the UA decision process; shared information regarding two new alliance committees (leave gap and staff morale) that were formed during the retreat in August 2015; said staff leadership development training is desired and needed, noting many staff members use the UA tuition waiver to obtain such training; stated that the tuition waiver is an important benefit that is critical to attracting and retaining staff and also generates revenue from student fees paid by staff members.

Toby Wark, Coalition of Student Leaders chair, noted the coalition is planning its retreat in Anchorage on October 3, 2015; said students are interested in the tuition proposal and welcomed Regents Lucason and Paramo and President Johnsen to their new roles.

Rachel Morse, System Governance Council chair, welcomed President Johnsen and Regents Lucason and Paramo; said during her term as chair and while testifying before the board she has noticed a pattern where Faculty Alliance and the Coalition of Student Leaders have been tasked with opportunities to engage in decision-making while Staff Alliance has not had the same opportunity; she encouraged the board and the Summit Team to reach out to staff for opportunities to participate in decision making; read a newsletter from Laurie Wolfe, The Foraker Group president, regarding "going slow to go fast" meaning the willingness to spend more time doing what matters most to have the greatest chance for success and said UA could benefit from this approach as no one at UA should ever be too busy to slow down, evaluate, listen and reflect on what is best for the institution and the state.

4. Public Testimony

A. Public Testimony

Senator Dennis Egan welcomed the board to Juneau; noted the joint use facility in which this meeting was held represents the first partnership in America where the government has partnered with a university to provide benefits to both entities; welcomed Chair Heckman to her position as chair; thanked Regents Anderson and Fisher for their work in the Juneau community; stated excitement for the dedication ceremony of the John R. Pugh Residence Hall on the UAS campus; said legislators are thrilled to have UAS in Southeast Alaska to educate its people and welcomed President Johnsen to his position and to Juneau.

Representative Cathy Muñoz welcomed the new members to the board; thanked all board members for their service; congratulated and welcomed President Johnsen to his position; recognized Chancellor Emeritus Pugh for his leadership over the years; noted enthusiasm for the dedication ceremony of the John R. Pugh Residence Hall on the UAS campus; encouraged the board to continue to support programs at UAS that are important to the Southeast Alaska economy such as fisheries and mining and spoke in support of the Tlingit language program at UAS.

Representative Sam Kito thanked the board for meeting in Juneau; welcomed new board members to Juneau; spoke in support of UA's partnerships with K12 to assist in preparing high school students for college; noted the importance the university system provides in educating youth and providing continuing education for Alaska's professionals; stated the significance of investing in and supporting distance education and thanked Chancellor Emeritus Pugh for his leadership over the years at UAS.

Callie Conerton, United Students of UAS - Juneau Campus president, welcomed new members to the board and the board to Juneau; thanked Chancellor Emeritus Pugh for his leadership over the years at UAS; welcomed Chancellors Caulfield and Powers to their positions; spoke about tuition and her understanding of the need for a tuition increase, noting a preference for an equal across-the-board increase and thanked the board for approving smoke-free campuses.

Robin Walz, UAS history professor, shared information regarding activities held in April each year for the UAS Art Meets Science week; noted his involvement, the community engagement and UAS faculty and staff participation in the Art Meets Science program and spoke in support of the mission at UAS regarding the importance of arts and sciences education.

Jim King, UAS honorary degree recipient, spoke about his involvement with UA since the 1940s; noted his work with migratory birds in Alaska; spoke in support of the High Frequency Active Auroral Research Program; stated concerns for funding the university and shared Alaska Senate Bill 81 University of Alaska Building Fund with board members.

Matthieu Ostrander, Union of Students UAA vice president, spoke about tuition at UA noting a harmonized 5 percent increase at each campus is preferred; said the different tuition costs offered at Kodiak and Valdez campuses displaces resources, has a negative impact on robust programs and creates competition between campuses; stated a preference for equity with the upper and lower division tuition costs and said having the opportunity to provide public testimony via video would be helpful for individuals who are unable to attend in person.

Sherri Tamone, UAS biology professor, noted UAS arts and sciences faculty are committed to teaching and service; emphasized the research performed by arts and sciences faculty at UAS; shared her research about crab; said she received a Fulbright research award to study abroad in Israel and brought back research technology, which was shared with students for hands-on learning opportunities and noted the collaborative research being done with UAF and other national colleges.

Scott Macaulay, Juneau resident and maritime industry employee, spoke in support of the Associate of Applied Science in Marine Transportation at UAS; shared his experience as a maritime industry employee and noted he is a New York Maritime Academy graduate.

Shannon Adamson, Masters, Mates and Pilots regional representative, noted the shortage of maritime employees in Alaska; spoke in support of the Associate of Applied Science in Marine Transportation at UAS; stated the new program at UAS will benefit the Southeast economy by providing additional workers in the maritime industry and

said she is a California Maritime Academy graduate.

John Pugh, UAS Chancellor Emeritus, welcomed the board, new board members and President Johnsen to Juneau; thanked the board for approving the naming of the John R. Pugh Residence Hall; said he was honored by the naming of the residence hall; stated appreciation for hiring Chancellor Caulfield to lead UAS; noted Chancellor Caulfield and the UAS faculty and staff did a great job showcasing the campus by hosting the governor's picnic this past summer; said he and his wife created a scholarship at UA that was recently endowed, which will provide its first award this fall and said he is confident that the leadership of great faculty and staff at UA will work to accomplish the challenges facing UA.

Elise Tomlinson, UAS Egan Library director, welcomed the board to Juneau, invited the board to the library open house on September 17, 2015 and spoke about the necessity to establish specific student learning outcomes.

Doug Sturm, Southeast Alaska Pilots Association member, spoke in support of the Associate of Applied Science in Marine Transportation at UAS and noted recent building upgrades in Ketchikan that allow for the storage of a flight simulator.

Phil Thorne, Southeast Alaska Coast Guard chief of enforcement, spoke in support of the Associate of Applied Science in Marine Transportation at UAS; noted the program is a great opportunity for coast guard training and stated it would also be helpful if the training could be provided via distance education.

Hannah Wolf, UAS student, spoke in support of the political science program at UAS; noted the program aligns with the learn, engage and change mission at UAS and stated political science majors provide critical thinking that assists in creating environmental policies that affect people and their surroundings.

Marie Olson, Tlingit elder and UAS graduate, thanked the board for meeting in Juneau; welcomed President Johnsen to his new position; thanked Chancellor Caulfield for his leadership at UAS; noted appreciation for UAS's Tlingit professor Lance Twitchell and his teaching of Alaska Native languages; spoke in support of the Preparing Indigenous Teachers for Alaska Schools program and of her appreciation for her educational experience at the UAS.

Kolene James, UAS Staff Council president, thanked the board for meeting in Juneau; introduced herself in her Tlingit language and spoke in support of the native language classes offered at UAS.

David Russell Jensen, UAS student, noted there are lots of inequalities between Alaska Native students and faculty at UA; noted the importance of recognizing and including Alaska Native culture and language as part of the general education requirements at UA and said it is time to stop putting the European traditions ahead of the Alaska Native traditions.

Lance Twitchell, UAS Alaska Native Languages assistant professor, introduced himself in his Tlingit language; spoke in support of teaching Alaska Native language to Alaska's youth; noted the importance of preserving and providing Alaska Native languages and culture in the educational experience and testified for additional support for Alaska Native faculty, students and programs.

Rye Sperl, UAS student, spoke in support of keeping tuition affordable for students at UA and noted a 5 percent increase is reasonable.

Travis Wolfe, University Fire Department alumni and Juneau firefighter, spoke in support of constructing a new training facility in Fairbanks; noted his personal experience with the UAF fire science program and thanked the board for the opportunity to share his thoughts.

Gail Dabaluz, UAF Alumni Association member, said the association was established in 1927 as a non-profit organization; noted there are 30,000 alumni; stated the association is networking outside Alaska to bring members together for fundraising events; said the association contributes to student scholarships and is providing signage for UAF foot trails and noted the association is supported by membership dues and Nanook pride.

Christina Apathy, UAS adjunct faculty member, spoke on behalf of students, faculty and staff walking to and from the Juneau campus across the Glacier Highway; noted the dangerous crossing in the high traffic area and said it is a safety concern for many individuals within the community.

Joe Nelson, UAS Vice Chancellor of Enrollment Management & Student Affairs, welcomed the board to Juneau; provided information about the Come Home to Alaska program; spoke in support of continuing the program and

shared information regarding the revenue generated by the program.

Laura Haywood, Juneau Symphony executive director, spoke about the symphony's new partnerships formed this year with UAS and the Juneau Alaska Music Matters program and noted the symphony is assisting four students with scholarships to earn degrees in the Master of Arts in Teaching program at UAS which will prepare the graduates to teach music in K12 Alaska schools.

Frankie Pillifant, Juneau resident and UAF alumni, spoke in support of the Cooperative Extensive Service; shared her involvement with the 4H cross-country ski program for grades 1-12 in Juneau and stated the importance of continued support from the board for cooperative extension programs in the Juneau community.

Pamela Johnson, UAS student, thanked the board for the opportunity to speak; noted a lack of resources for students with families who need childcare on campus; said she believes more family resources are needed at UAS to help students be successful and stated she is attending UAS to earn a degree in order to provide a better life for her family.

Clarke Damon, Juneau resident, spoke in support of vocational education for adults and the need to upgrade vocational education facilities in Juneau.

5. Reports

A. Shaping Alaska's Future Priorities and Progress on Theme 1 - Student Achievement and Attainment

Vice President White led a discussion on priorities and progress regarding Shaping Alaska's Future Theme 1 - Student Achievement and Attainment.

B. UA Development and UA Foundation Report

Vice President Beam provided an update on university system development efforts and University of Alaska Foundation activities.

6. Approval Items

A. Approval of Revisions to Regents' Policy 04.01.050 - Types of Employment

PASSED

"The Board of Regents approves a revision to Regents' Policy 04.01.050 - Types of Employment as presented. This motion is effective September 17, 2015."

Motion by Kenneth J Fisher, second by John Davies.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson

Chief Human Resources Officer Seastedt reviewed the proposed revision and answered questions from board members.

CURRENT LANGUAGE with TRACK CHANGES FOR PROPOSED REVISION

P04.01.050. Types of Employment.

A. Officers of the University and Senior Administrators. The president will designate by university regulation those positions to be placed in the Officers of the University and Senior Administrators category.

B. Faculty. Faculty positions are defined in P04.04.030.

C. Staff. Staff positions are designated exempt or nonexempt in accordance with the Fair Labor Standards Act.

- D. Casual Labor. Casual labor is nonexempt temporary employment on an **as-needed** emergency basis.
- E. Student Employment. Student employment is nonexempt, temporary employment.

PROPOSED FINAL LANGUAGE

P04.01.050. Types of Employment.

- A. Officers of the University and Senior Administrators. The president will designate by university regulation those positions to be placed in the Officers of the University and Senior Administrators category.
- B. Faculty. Faculty positions are defined in P04.04.030.
- C. Staff. Staff positions are designated exempt or nonexempt in accordance with the Fair Labor Standards Act.
- D. Casual Labor. Casual labor is nonexempt temporary employment on an as-needed basis.
- E. Student Employment. Student employment is nonexempt, temporary employment.

B. Approval of Revisions to Regents' Policy 04.06.140 - Additional Leave and Holiday Benefit Provisions

PASSED

"The Board of Regents approves a revision to Regents' Policy 04.06.140 - Additional Leave and Holiday Benefit Provisions as presented. This motion is effective September 17, 2015."

Motion by John Davies, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson

Chief Human Resources Officer Seastedt reviewed the proposed revision and answered questions from board members.

CURRENT LANGUAGE with TRACK CHANGES FOR PROPOSED REVISION

P04.06.140. Additional Leave and Holiday Benefit Provisions.

The president will establish by university regulation provisions for the following:

- A. administrative leave;
- B. the schedule of holiday observances;
- C. sick leave without pay;
- D. parental leave;
- E. family and medical leave;
- F. jury duty;
- G. military leave;
- H. nonmedical leaves of absence; leaves granted under regulations promulgated under this paragraph must be approved by the chancellor, or in appropriate cases, the president; granting nonmedical leaves of absence will not affect the employee's status except as established by regulation or as agreed in writing at the time leave is granted;
- I. special assignments to non-faculty staff of the university duties that require absence from their units for periods of time;
- J. proportionate **annual**, sick, **and holiday** leave benefits for extended temporary employees.

PROPOSED FINAL LANGUAGE

P04.06.140. Additional Leave and Holiday Benefit Provisions.

The president will establish by university regulation provisions for the following:

- A. administrative leave;
- B. the schedule of holiday observances;
- C. sick leave without pay;
- D. parental leave;
- E. family and medical leave;
- F. jury duty;
- G. military leave;
- H. nonmedical leaves of absence; leaves granted under regulations promulgated under this paragraph must be approved by the chancellor, or in appropriate cases, the president; granting nonmedical leaves of absence will not affect the employee's status except as established by regulation or as agreed in writing at the time leave is granted;
- I. special assignments to non-faculty staff of the university duties that require absence from their units for periods

of time;

J. proportionate sick leave benefits for extended temporary employees.

C. Approval of Academic Degree Recipients

PASSED

"The Board of Regents approves the list of degree recipients for the summer and fall of 2014 and the spring of 2015. This motion is effective September 17, 2015."

Motion by Gloria R O'Neill, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Not Present at Vote: Dale G Anderson

POLICY CITATION

Regents' Policy 10.03.010.B. states: "The official lists of degree and certificate recipients will be established by the chancellors immediately after the official closing date of each term. The combined lists for the spring and preceding fall and summer terms will be transmitted by the president to the board after the spring session. This official list of degree and certificate recipients will be presented to the board for their approval at the next regularly scheduled meeting."

7. Presentation

A. University of Alaska Southeast: 3 Campuses ... One Regional University

University of Alaska Southeast presentation "3 Campuses ... One Regional University"

Brian Holst, Juneau Economic Development Council executive director, shared economic development priorities in Southeast Alaska.

Neil Nickerson, Marine Transportation assistant professor, and Dale Miller, UAS Marine Transportation Program faculty member, presented maritime training priorities in Southeast Alaska.

Eric Scott, UAS Director of Campus Life, gave a report on campus life and student success activities at UAS.

8. Budget Discussion Items

A. UA Budget Discussion

President Johnsen said economic strengths, student success, mission and purpose of UA will be included in the budget priorities and the planning process; stated on August 21, 2015 each university presented a FY17 proposed budget, noting the session served as the basis for subsequent refinement and reflected collaboration across the system; said he and UA administrative staff met with Governor Walker's Office of Management and Budget (OMB) on September 14, 2015; said OMB painted a grim fiscal picture for the state but encouraged UA to present its case to the Legislature supporting UA priorities; said at recent heads-up meetings with student governance leaders the options being considered for tuition were shared and that continued consultation with students will continue; noted the FY17 operating budget proposal is the base case budget meaning it assumes the budget will not be cut and that fixed cost and a few high priorities will be funded; said the FY17 capital budget proposal is very modest and focused on deferred maintenance, completion of the UAF engineering facility and renewal and repurposing sustainment.

He reminded the board that the FY17 budget proposal does not assume anticipated funding reductions; said instead of addressing reductions through across-the-board cuts, UA will plan to build a contingency overlay version of the budget for board member's continued review over the coming months; stated preparing for vertical rather than horizontal reductions will better position UA to focus its resources on enhanced service to students and the

state as well as cost reductions; mentioned some items for review and consideration include administrative and academic program consolidation and elimination, partnerships and outsourcing; said the tentative goal is to have the contingency budget ready for the board's review in April 2016 and approval in June 2016; stated tuition is an important part of the budget discussion; noted options for base tuition and special tuition for selected programs will be considered; stated Vice President White has been tasked to lead a review of special tuition with anticipated recommendations due in early 2016 and said the base tuition option will be brought forward for approval during the November 4, 2015 board meeting.

B. First Review of FY2017 Operating Budget Request

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE AND RECOMMENDATION

President Johnsen and Chief Strategy, Planning, and Budget Officer Rizk led a discussion on UA's Proposed FY2017 Operating Budget.

The operating budget discussion at the Board of Regents' meeting provided the board with a status of UA's current operating budget, UA's proposed FY2017 operating budget, and the impact of the high demand program requests on student outcomes and measures. Administration sought board feedback on key priorities and answered questions from board members.

The proposed FY2017 Operating Budget includes the necessary resources to cover adjusted base increases (i.e., contractual and fixed cost increases) plus selective high demand program requests to continue to move UA forward toward achieving the intended effects of Shaping Alaska's Future.

C. First Review of FY2017 Capital Budget Request and 10-Year Capital Improvement Plan

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

President Johnsen and Chief Strategy, Planning, and Budget Officer Rizk led a discussion on UA's proposed FY2017 Capital Budget and 10-year Capital Improvement Plan.

The capital budget represents the top priority projects for FY2017 and an objective look at the short-, mid-, and long-term capital investment goals of the university. The top priority projects call for state investment of \$134.8 million. Requests include deferred maintenance / renewal and repurposing, and funding to complete the UAF Engineering Building. The proposed FY2017 Capital Budget Request is summarized in the attachment.

The goal of the Board of Regents' University of Alaska FY2017-FY2026 Capital Improvement Plan is to guide decision making that ensures the necessary facilities, equipment, and infrastructure are in place to support the academic direction of the university system as prescribed in the UA Academic Master Plan, and supports the continuous improvement philosophy found in Shaping Alaska's Future. The extended capital forecast also permits consideration of the associated future annual operating costs that may be incurred.

D. Tuition Discussion

President Johnsen and Associate Vice President Oba led a discussion on tuition for academic year 2017 (fall 2016, spring 2017) and answered questions from board members.

State budget outlook:

- With declining state support, the university continues to look at cost savings and increased revenue through all sources - including raising tuition.

- The university anticipates a further reduction in state support of approximately 4-5 percent in the coming years.

UA Tuition - national and regional context:

- UA's 4-year tuition is low by national standards. Only one other state offers resident students lower tuition and fees at their state university.¹
- UA's tuition for 2-year students is above the national standard. Average full-time tuition at 2-year colleges nationwide is \$3347.00². At UA, full-time residents pay over \$5000 in tuition per year.
- UA Tuition and Fees 4-Year as Percent of WICHE Average - the cost of mandatory tuition and fees required to attend a 4-year program at UA is about 80 percent of the average cost of 4-year programs in the Western U.S.³
- UA Tuition and Fees 2-Year as Percent of WICHE Average - the mandatory tuition and fees cost for a student enrolled in a 2-year program at UA is about 190 percent more expensive than the cost of attending a separately accredited 2-year institution in other Western states.

State	FY06 Tuition	FY10 Tuition	FY14 Tuition	FY15 Tuition	1Yr %Chg	5Yr %Chg	9Yr %Chg
Alaska	3,550	4,230	5,040	5,220	3.6%	23.4%	47.0%
WICHE Western State Average (ex UC's)	3,044	4,218	5,647	5,831	3.3%	38.2%	91.6%

^{1, 2} "Differences Across States, Published in-state tuition and fees at public four-year institutions range from \$4,646 in Wyoming and \$6,138 in Alaska to \$14,419 in Vermont and \$14,712 in New Hampshire."

<https://secure-media.collegeboard.org/digitalServices/misc/trends/2014-trends-college-pricing-report-final.pdf>

³ Source: WICHE15

9. Executive Session

Executive Session

PASSED

"The Board of Regents goes into executive session to discuss matters the immediate knowledge of which could affect the reputation or character of a person or persons related to honorary degrees, meritorious service awards and the naming of a university facility subcomponent and to discuss Title IX compliance issues related to the ongoing audit by the Office of Civil Rights and to receive legal advice related to those issues and that audit. This involves matters that by law are required to be confidential, matters the immediate knowledge of which would clearly have an adverse effect on the finances of the university and matters that could affect the reputation or character of a person or persons. This motion is effective September 18, 2015."

Motion by Lisa M Parker, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

The Board of Regents went into executive session at 11:37 a.m. and concluded an executive session at 1:49 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters the immediate knowledge of which could affect the reputation or character of a person or persons related to honorary degrees, meritorious service awards and the naming of a university facility subcomponent and to discuss Title IX compliance issues related to the ongoing audit by the Office of Civil Rights and to receive legal advice related to those issues and that audit. This involved matters that by law are required to be confidential, matters the immediate knowledge of which would clearly have an adverse effect on the finances of the university and matters that could affect the reputation or character of a person or persons. The session included members of the Board of Regents, President Johnsen, General Counsel Hostina, and such other university staff members as the president designated and lasted 2 hours and 12 minutes.

10. Approval Items

A. Approval of Honorary Degrees and Meritorious Service Awards for Fall 2015, Spring 2016 and Beyond

PASSED

"The Board of Regents approves the list of nominees for honorary doctoral degrees as proposed for commencement exercises in the fall 2015, spring of 2016 and beyond, and authorizes Chancellors Case, Caulfield, and Powers to invite the approved nominees and announce their acceptance. This motion is effective September 18, 2015."

Motion by Gloria R O'Neill, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

PASSED

"The Board of Regents approves the list of nominees for meritorious service awards as proposed. This motion is effective September 18, 2015."

Motion by John Davies, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

POLICY CITATION

Regents' Policy 10.03.020 states: "Honorary degrees may be conferred upon approval of the Board of Regents."

Regents' Policy 10.03.030 states: "Meritorious service awards may be conferred upon approval of the Board of Regents."

RATIONALE AND RECOMMENDATION

Recommendations submitted by the University of Alaska Anchorage, University of Alaska Fairbanks, and University of Alaska Southeast for recipients of honorary degrees and meritorious service awards were sent under separate cover for Board of Regents' review prior to the September 17-18, 2015 board meeting.

B. Approval of Naming of a Facility Subcomponent at the University of Alaska Anchorage

Note for the record: The new pedestrian bridge across Providence Drive at UAA will be named in honor of Ann and Al Parrish. The exact naming will take place in spring of 2016.

PASSED

"The Board of Regents approves the naming of a facility subcomponent at the University of Alaska Anchorage and authorizes Chancellor Case to announce the naming at a time of his choosing. This motion is effective September 18, 2015."

Motion by Gloria R O'Neill, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

POLICY CITATION

In accordance with Regents' Policy 05.12.080, official naming of all "significant" buildings, building subcomponents such as wings, additions, auditoriums, and libraries, streets, parks, recreational areas, plazas and similar facilities or sites will be approved by the board.

RATIONALE AND RECOMMENDATION

The Board of Regents was asked to approve the naming of a facility subcomponent at the University of Alaska Anchorage. The proposed name was sent to the Board of Regents under separate cover for discussion during executive session.

C. Approval of the Presidential Performance Compensation Program

PASSED

"The Board of Regents approves the presidential performance compensation program as presented. This motion is effective September 18, 2015."

Motion by Dale G Anderson, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

The Board of Regents' Presidential Performance Evaluation Sub-committee met on August 20, 2015 to discuss presidential performance metrics and on September 2, 2015 to approve the presidential performance compensation program.

Chair Heckman reviewed the program with board members.

Committee Members:

Kenneth J. Fisher, Chair

John Davies

Sheri Buretta

Jyotsna Heckman, Board Chair

Note for the record: Attachment 2015 09 14b FY16 presidential performance comp was the item approved as presented for the presidential performance compensation program. The second attachment was preliminary information from the committee's September 2, 2015 meeting.

*D.1. Adoption of an Intent Statement regarding Title IX (added)

PASSED

"The Board of Regents adopts the following intent statement: It is the intent of the Board of Regents that the chancellors of the UA System hold administrators accountable for compliance with legal requirements and Regents' Policy regarding Title IX, that the president in turn hold the chancellors and the president's staff accountable for compliance, and that significant failures in this regard be addressed through vigorous application of performance management, and/or if appropriate, disciplinary action. This motion is effective September 18, 2015."

Motion by John Davies, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

*D.2.A. Approval of Revisions to Regents' Policy 01.02.020 – Nondiscrimination

PASSED

"The Board of Regents approves revisions to Regents' Policy 01.02.020 – Nondiscrimination as presented. This motion is effective September 18, 2015."

Motion by John Davies, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber
Nay: Dale G Anderson, Kenneth J Fisher

The Board of Regents' Title IX Sub-committee met on Wednesday, September 9, 2015 to discuss Title IX

requirements and best practices. The sub-committee, with Chair Heckman's approval, asked General Counsel Hostina to draft a Title IX policy for the board's review.

General Counsel Hostina reviewed the proposed revisions and answered questions from board members.

CURRENT LANGUAGE with TRACK CHANGES FOR PROPOSED REVISION

P01.02.020. Nondiscrimination

A. It is the policy of the board that in accordance with federal and state law, illegal discrimination against any individual because of race, color, religion, national origin, age, sex, sexual orientation, **gender identity**,¹ veteran status, physical or mental disability, marital status, pregnancy or parenthood is prohibited. Decisions affecting individuals shall be based on the individual's qualifications, abilities and performance, as appropriate. (02-18-11)

PROPOSED FINAL LANGUAGE

P01.02.020. Nondiscrimination

A. It is the policy of the board that in accordance with federal and state law, illegal discrimination against any individual because of race, color, religion, national origin, age, sex, sexual orientation, gender identity, veteran status, physical or mental disability, marital status, pregnancy or parenthood is prohibited. Decisions affecting individuals shall be based on the individual's qualifications, abilities and performance, as appropriate.

¹Effective January 1, 2016, federal contractors are required to include gender identity in their nondiscrimination statements.

***D.2.B. Approval of Regents' Policy 01.02.020.B. – Nondiscrimination and Title IX Compliance**

PASSED

"The Board of Regents approves Regents' Policy 01.02.020.B. – Nondiscrimination and Title IX Compliance as presented. This motion is effective September 18, 2015."

Motion by John Davies, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Nay: Kenneth J Fisher

CURRENT LANGUAGE with TRACK CHANGES FOR PROPOSED REVISION

P01.02.020. Nondiscrimination **and Title IX Compliance.**

B. The Board of Regents of the University of Alaska System affirms its commitment to a safe and healthy educational and work environment in which educational programs and activities are free of discrimination on the basis of sex. The Board further affirms its commitment to respond appropriately to sexual harassment and sexual violence, in accordance with applicable law as amended from time to time, including Title IX of the Education Amendments of 1972, the Violence Against Women Reauthorization Act, Title VII of the Civil Rights Act of 1964 (which prohibits discrimination on the basis of sex in employment), Alaska Statute 18.80, and due process of law.

1. Chancellors will have primary responsibility for a campus educational and workplace climate free from discrimination and intimidation based on sex, and for appropriate and timely response to sexual harassment and sexual violence at their respective universities, including extended sites;

2. Chancellors will provide updates to the Board regarding compliance with this policy at least bi-annually in December and June and more often as required by circumstances; and

3. The president will ensure system oversight and coordination among the universities in implementing this policy.

PROPOSED FINAL LANGUAGE

P01.02.020. Nondiscrimination and Title IX Compliance.

B. The Board of Regents of the University of Alaska System affirms its commitment to a safe and healthy educational and work environment in which educational programs and activities are free of discrimination on the basis of sex. The Board further affirms its commitment to respond appropriately to sexual harassment and sexual violence, in accordance with applicable law as amended from time to time, including Title IX of the Education Amendments of 1972, the Violence Against Women Reauthorization Act, Title VII of the Civil Rights Act of 1964 (which prohibits discrimination on the basis of sex in employment), Alaska Statute 18.80, and due process of law.

1. Chancellors will have primary responsibility for a campus educational and workplace climate free from

discrimination and intimidation based on sex, and for appropriate and timely response to sexual harassment and sexual violence at their respective universities, including extended sites;

2. Chancellors will provide updates to the Board regarding compliance with this policy at least bi-annually in December and June and more often as required by circumstances; and

3. The president will ensure system oversight and coordination among the universities in implementing this policy.

11. Planning and Development Committee

A. Discussion Regarding Board Governance

The discussion on board governance was deferred to the December 10-11, 2015 meeting.

12. Approval of a Resolution of Appreciation

A. Approval of Resolution of Appreciation for Michael K. Powers

PASSED

"The Board of Regents approves the resolution of appreciation for Michael K. Powers. This motion is effective September 18, 2015."

Motion by Kenneth J Fisher, second by Stacey Lucason.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

WHEREAS, Michael K. Powers has served the University of Alaska with distinction and determination since his appointment to the Board of Regents by former Governor Sean Parnell in January 2011; and

WHEREAS, Michael K. Powers served as Vice Chair of the Board in 2015, Treasurer in 2014 and Secretary in 2013; and

WHEREAS, Michael K. Powers served on the Academic and Student Affairs (Chair 2012-2015); Audit Committee and the Presidential Search Committee during his tenure on the board; and

WHEREAS, Michael K. Powers as chair of the Academic and Student Affairs Committee, provided leadership to establish a schedule for the regular reporting on Shaping Alaska's Future and engaged the committee members in high-level decisions to benefit students across the university system; and

WHEREAS, Michael K. Powers served as the first Secretary of the Board of the Nanook Innovation Corporation, overseeing the launch of the new non-profit charged with commercializing intellectual property for UAF and through his efforts, the Nanook Innovation Corporation formed a for-profit subsidiary company, Nanook Tech Ventures, for the purposes of taking equity in start-up companies using UAF intellectual property, leading to economic development in Alaska; and

WHEREAS, Michael K. Powers holds a master's degree in Health Services Administration from the University of Wisconsin, a master's degree in Anglo-Irish Literature from Trinity College in Dublin, Ireland, and a bachelor's degree in English Literature from Lawrence University in Appleton, Wisconsin; and

WHEREAS, Michael K. Powers comes from a family of educators, with both parents and all five siblings becoming teachers at some point in their lives, including himself in 1979, wherein he personally experienced the obstacles surrounding teacher support and retention. He later applied that knowledge to his work for the Board of Regents in support of teacher education programs and in presenting the report on teacher preparation, retention and recruitment to the Alaska Legislature on behalf of the University of Alaska Board of Regents; and

WHEREAS, Michael K. Powers has a distinguished career in health administration at the Fairbanks Memorial Hospital where he was hired as chief financial officer in 1986, and served as CEO from 1995 until his retirement June 30, 2015; prior to joining Fairbanks Memorial Hospital/Denali Center he served at the Medical College of Virginia Hospitals and Clinics in Richmond, Virginia and also at the University of Wisconsin Hospital and Clinics in

Madison, Wisconsin; and

WHEREAS, during his years at the Fairbanks Memorial Hospital/Denali Center, Michael K. Powers oversaw the building of the Denali Center nursing home, the J. Michael Carroll Cancer Treatment Center, the Fairbanks Imaging Center, the new emergency department and the Harry and Sally Porter Heart & Vascular Center; and

WHEREAS, Michael K. Powers has had a long and productive association with the University of Alaska in his business and community roles during the 30 years he has lived in Fairbanks, including leading a local partnership with the University of Alaska and the Alaska Hospital and Nursing Home Association to improve the "Grow Our Own" workforce initiative, which reduced RN vacancy rates from 17 percent to 3 percent over a 7-year period; and

WHEREAS, Michael K. Powers, an Eagle Scout, has an extensive service history including Executive Committee of the Interior Community Health Center, Executive Committee of the Fairbanks Concert Association, former co-chair of the United Way of the Tanana Valley, and former Advisory Committee member of the University of Alaska Summer Research Academy; and was selected as Fairbanks Distinguished Citizen of the Year by the Midnight Sun Boy Scout Council in 2010, and the Executive Service Award by the American College of Healthcare in 2009; and

WHEREAS, Michael K. Powers was awarded the Governor's Award for the Arts and Humanities in October 2011 for his work promoting the arts in Fairbanks, recognizing his personal and professional support of non-profit arts organizations in Fairbanks, the UAF Summer Arts Festival and active support of NPR; and

WHEREAS, Michael K. Powers enjoys the bounty of Alaska by spending time at his cabin near Chena Hot Springs, fishing on the Klutina River, and also enjoys an annual escape to watch the Green Bay Packers at Lambeau Field; and

WHEREAS, Michael K. Powers is married to Teri Spires and is the father of three grown children: Kate, Anna and Danny; and

WHEREAS, Michael K. Powers has been selected as UAF Interim Chancellor and will continue to lead the university in this new role; help launch the search for a permanent chancellor; develop the FY17 budget; continue the process of identifying and strengthening UAF's core academic areas; and navigate the tough financial terrain ahead due to state economics.

NOW THEREFORE, BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes and thanks Michael K. Powers for his service to not only the University of Alaska and its students, but to the entire state and he will be sincerely missed; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Michael K. Powers with a copy incorporated into the official minutes of the September 17-18, 2015, meeting of the Board of Regents.

13. Consent Agenda

A. Approval of Consent Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents approves the consent agenda items 13.B.1,3 and 13.C.1 as amended. This motion is effective September 18, 2015."

Motion by Kenneth J Fisher, second by Mary K Hughes.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

B. Academic and Student Affairs Committee

1. Approval of an Associate of Applied Science in Marine Transportation at the University of Alaska Southeast

PASSED

"The Board of Regents approves an Associate of Applied Science in Marine Transportation at the University of Alaska Southeast. This motion is effective September 18, 2015."

*2. Approval of Regents' Policy 10.05.015 – Concurrent Enrollment (Moved to New Business 16.A.1.)

3. Approval of Revisions to Regents' Policy 10.04.100 - Academic Calendar

PASSED

"The Board of Regents approves revisions to Regents' Policy 10.04.100 - Academic Calendar as presented. This motion is effective September 18, 2015."

C. Audit Committee

1. Acceptance of the University of Alaska Foundation FY16 Operating Budget

PASSED

"The Board of Regents accepts the University of Alaska Foundation Operating Budget for FY16 as presented and approved by the Foundation's Board of Trustees at its June 2, 2015 meeting. This motion is effective September 18, 2015."

14. Election of Board of Regents' Vice Chair

A. Election of Board of Regents' Vice Chair

POSTPONED

"The Board of Regents elects _____ as vice chair of the Board of Regents. This motion is effective September 18, 2015."

Motion by John Davies, second by Sheri Buretta.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Note for the record: The board chose to postpone the election of its vice chair to its the December 10-11, 2015 meeting.

15. Corporate Resolutions

A. Approval of Revisions to the Industrial Security Resolution

PASSED

"The Board of Regents approves the Industrial Security Resolution as revised to reflect changes to members of the board and administrative staff and authorizes the chair and secretary of the board to sign the resolution. This motion is effective September 18, 2015."

Motion by Gloria R O'Neill, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

RATIONALE/RECOMMENDATION

The president and selected members of the university administration are routinely designated by the Board of Regents to handle any duties and responsibilities relating to classified information in connection with contracts with the Department of Defense and other federal agencies. These individuals are given an extensive security screening and are the only members of the university administration to have access to classified information.

The university has received similar security clearances since the mid-1950s. Execution of the resolution means that regents and other members of the administration will not have access to the classified information and are not in a position to affect the handling of classified information, thus do not need to be processed through security clearance procedures. The resolution is identical to resolutions previously passed except for changes to members of the board and administrative staff.

B. Approval of Revisions to the Corporate Authority Resolution

PASSED AS AMENDED

"The Board of Regents approves the Corporate Authority Resolution, as revised to reflect changes in officers of the university resulting in the hiring of a new university president and authorizes the chair and secretary of the board to sign the resolution. This motion is effective September 18, 2015."

Motion by Lisa M Parker, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

RATIONALE/RECOMMENDATION

The Board of Regents regularly passes a resolution specifying certain university officers as being authorized to execute investment and banking transactions for the University of Alaska. Because of changes in officers of the university a current resolution is necessary in order to execute timely investment and banking transactions.

Note for the record: The motion was passed as amended because the election of a Board of Regents' vice chair was postponed to the December 10-11, 2015 meeting.

16. New Business and Committee Reports

A. Academic and Student Affairs Committee

1. Approval of Regents' Policy 10.05.015 - Concurrent Enrollment

PASSED

"The Board of Regents approves Regents' Policy 10.05.015 - Concurrent Enrollment as presented. This motion is effective September 18, 2015."

Motion by Gloria R O'Neill, second by John Davies.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

P10.05.015. Concurrent Enrollment.

Concurrent enrollment refers to enrollment at the university by a student who is simultaneously enrolled in a pre-postsecondary institution (or homeschool) for which the student may receive credit at both institutions. The university encourages appropriate concurrent enrollment and will establish standards and expectations for the University System in university regulation.

Note for the record: The committee presented an amended version of the policy which added the word "appropriate" to the last sentence of the policy.

2. Approval of the Mission Area Analysis, Statement of Need and Statement of Requirements for the Ketchikan Campus Regional Maritime Training Center (Moved from Committee)

PASSED

"The Board of Regents approves the Mission Area Analysis, Statement of Need and the Statement of Requirements for the University of Alaska Southeast Ketchikan Campus Regional Maritime Training Center as presented. This motion is effective on September 18, 2015."

Motion by Dale G Anderson, second by Lisa M Parker.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

3. Committee Report

In addition to action items, the committee heard reports on UAA program admission suspensions, Council for Accreditation of Educator Preparation, program review and accreditation and received an overview of programs offered at UA.

B. Audit Committee

In addition to the action item, the committee heard comments from the external auditor, held an executive session, heard a report on Title IX requirements and best practices and the UA Statewide Office of Audit and Consulting Services Fiscal Year 2015 annual report and received presentations on excellence in risk management via enterprise risk management, risks for audit committee awareness and protecting personally identifiable information regarding compliance.

C. Facilities and Land Management Committee

1. Schematic Design Approval for the University of Alaska Southeast Juneau Campus Modifications 2014 - 2016, Phase 2, Whitehead Building Renovation

The Facilities and Land Management Committee approved the following motion:

PASSED

"The Facilities and Land Management Committee approves the schematic design approval request for the University of Alaska Southeast Campus Modifications 2014-16, Phase 2, Whitehead Building Renovation as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved budget, and to proceed to completion of project construction of Phase 2 at \$4,575,500, not to exceed a total project cost of \$12,771,000. This motion is effective September 17, 2015."

2. Committee Report

In addition to the action item, the committee discussed on-going deferred maintenance and renewal strategies, heard reports on deferred maintenance and renewal spending, capital project approvals delegation of authority, UAA Alaska Airlines Center cooling system rupture, UAA engineering and industry building, UAA northern access to the UMED district, UAA residential campus revitalization, UAA SW MAPTS Kenai ground water contamination mitigation, UAF combined heat and power plant, UAF engineering facility and construction in progress. The IT report was deferred to a future meeting.

17. Future Agenda Items

A. Future Agenda Items

Regents Davies requested regular reports on Title IX at all future meetings and a review of policy regarding how tuition increases are managed at UA. Regent Lucason requested information about options for tuition increases including differential tuition. Regent Paramo asked to receive continued updates and information regarding the board's four focus areas at future meetings, which include e-Learning, developmental education, teacher education and GERS.

18. Board of Regents' Comments

A. Board of Regents' Comments

Regent Buretta, thanked Chair Heckman for a well-run meeting and said there is a great group of Alaskans that really care about the university serving on this board.

Regent Parker, said Chair Heckman did an outstanding job of managing this meeting; noted appreciation to Chancellor Caulfield and his staff for the hospitality; said with the multitude of issues facing the board and the many challenges ahead, it is important to recognize that the university has many strong programs (e.g. engineering, health, MAPTS, MAT, process technology) and excellent professors educating the next generation of Alaskans and stated that these are things to be proud of and opportunities to acknowledge.

Regent Davies, reflected on the changes occurring at UA including the six new board appointments; stated appreciation for the experienced members of the board; welcomed Regent Paramo to her first meeting, said he is excited about President Johnsen's tone of active engagement, is optimistic regarding the changes and challenges ahead and is pleased with the appointment of Interim Chancellor Powers.

Regent Anderson, thanked Regent Paramo for joining the board; noted appreciation for Vice Chancellor Nelson's testimony regarding the Come Home to Alaska program and providing a deeper understanding of program; said he enjoyed Vice President Roy's presentation on risk management; stated this board is the best board he has served on; noted he values the engagement of board members and the healthy discourse; welcomed President Johnsen and appreciates him accepting the position to lead this university.

Regent Fisher, noted concern regarding the High Frequency Active Auroral Research Program; suggested time be set aside at each board meeting to receive an overview of university finances; said he would like to see a maritime academy established in Ketchikan; stated it is a mistake and will not be helpful to take a \$27M budget increase to the Legislature; noted hard work needs to be done with the university budget to focus on areas where UA can be excellent; said he enjoyed working with and acknowledged former Regent Powers and is looking forward to working with President Johnsen.

Regent O'Neill, thanked Chancellor Caulfield and his staff for the hospitality; said a special thank you to Regent Davies for chairing the Title IX Sub-committee; stated great admiration for Chair Heckman and her leadership ability; welcomed Regents Lucason and Paramo; said she is delighted to have President Johnsen on staff; said each board member brings a certain piece of excellence to this governing board; stated she is looking forward to working with staff over the next several months on deferred maintenance, Title IX and the university budget and encouraged everyone to attend UAA's Green and Gold Gala on September 26, 2015.

Regent Lucason, said she is happy to be an appointed member of this board; stated she is excited about how much there is to learn about UA; noted appreciation to her fellow board members for sharing their knowledge; thanked staff for their work and stated she noticed that everyone involved in these meetings sincerely cares about UA and the direction it is headed in these challenging times.

Regent Paramo, said with her appointment on September 9, 2015, she is thankful to Executive Officer Berg for preparing her for this meeting on such short notice; thanked everyone for the warm welcome; said she is glad to be appointed to the board; stated the conversations during the meeting were focused on scholarship and relationship, noting the importance of that focus and thanked President Johnsen for leading the university.

Regent Hughes, welcomed Regents Lucason and Paramo; noted the progress made by the board since December 2014 regarding the presidential selection; said she is pleased to have President Johnsen on staff and appreciates his integrity, honesty and straightforwardness; thanked Chair Heckman for a well-run meeting and said Interim Chancellor Powers will be missed as a regent but she is happy for the new role he will fulfill at UAF.

Regent Teuber, gave special thanks to Chancellor Caulfield and his staff for the hospitality; congratulated Regents Lucason and Paramo for their appointment to the board; noted President Johnsen's commitment to UA; said he is looking forward to working with the president and thanked and congratulated Interim Chancellor Powers, noting his appointment will be beneficial to the UA system.

Chancellor Caulfield, thanked board members for their service; said it was a pleasure to host the meeting in Juneau; gave thanks to his staff including Keni Campbell, Bobbi McCoy and Eric Scott for their assistance with the meeting logistics and expressed appreciation for the approval of the Associate of Applied Science in Marine Transportation and the renovation project at the Ketchikan campus.

Interim Chancellor Powers, thanked Chancellor Caulfield for the hospitality, noting the friendly culture of community at UAS; reflected on the board culture, its collaborative work and the relationships built over the years; said this board, with its new members will be a very powerful board; noted the combined efforts between the campuses on recent projects including the Polar Law Symposium, Institute of the North's Arctic Energy Summit and the use of new recruitment software (Page-up) being made available across-the-system and thanked UAA for extending the instruction of the Bachelor of Science in Nursing program to Fairbanks.

President Johnsen, thanked the board for the opportunity to serve, noting it is an incredible honor; echoed the comments about the quality of this board and its leadership within the state; shared the passing of Darrellene Myers, noting she served 10 university presidents during her employment at UA; said significant financial transactions and updates will be provided more frequently to the board; noted work on the FY17 budget will continue in preparation for the November 4, 2015 meeting; said the Statewide Transformation Team will continue its work with decisions available in December; thanked Chancellor Caulfield and his staff including Keni Campbell and Mansour Alzaharna for the hospitality; congratulated UAS on receiving Title III grant funding, the naming of the John R. Pugh Residence Hall and the approval of the Associate of Applied Science in Marine Transportation; thanked and said farewell to Regent Powers and welcomed Interim Chancellor Powers; said he is looking forward to UAA's Green and Gold Gala on September 26, 2015; stated he has tremendous statewide staff and team members across the university campuses and said he is looking forward to the work ahead.

Regent Heckman, welcomed Regents Lucason and Paramo; stated she is impressed with the caliber of student regents that are appointed to the board; said she is happy to have Regent Paramo's K12 experience and perspective; thanked Regents Hughes and Teuber for their dedication to attend and participate via audio and video; noted appreciation to Chancellor Caulfield and his staff for the hospitality and the dedication reception for the John R. Pugh Residence Hall; recognized and thanked Executive Officer Berg, General Counsel Hostina and Ken Jernstrom for their efforts and contributions to the board meetings; said this was a good meeting with tough dialogue and thoughtful discussions; echoed Interim Chancellor Powers' comment that UA has a strong board in place for the challenges ahead; stated deep gratitude to President Johnsen for accepting the position and for leading UA with energy, passion and thoughtfulness; acknowledged the UAS students in attendance and thanked board members for their work throughout the meeting.

19. Adjourn

A. Adjourn

Chair Heckman adjourned the meeting at 3:40 p.m. on Friday, September 18, 2015.