

**Official Minutes
Board of Regents
Annual Meeting of the Full Board
December 11-12, 2014
Anchorage, Alaska**

1. Individuals Present

Regents Present:

Patricia Jacobson, Chair
Jyotsna Heckman, Vice Chair
Kenneth Fisher, Secretary
Michael Powers, Treasurer
Dale Anderson
Timothy Brady
Fuller A. Cowell
Courtney Enright
Mary K. Hughes
Gloria O'Neill
Kirk Wickersham

Patrick K. Gamble, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
John Pugh, Chancellor, University of Alaska Southeast
Brian Rogers, Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Carla Beam, Vice President for University Relations
Ashok Roy, Vice President of Finance & Administration and Chief Financial Officer
Dana L. Thomas, Vice President for Academic Affairs
Kit Duke, Chief Facilities Officer & AVP for Facilities and Land Management
Karl Kowalski, Chief Information Technology Officer
Erik Seastedt, Chief Human Resources Officer
Michelle Rizk, Associate Vice President, Budget
Kristin Desmith, Assistant Vice Chancellor, UAA University Relations
Brandi Berg, Executive Officer, Board of Regents
Olivia Baker, Assistant, Board of Regents

2. Opening Items

A. Call to Order

Chair Jacobson called the meeting to order at 8:00 a.m. on Thursday, December 11, 2014.

B. Adoption of Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents adopts the agenda as amended. This motion is effective December 11, 2014"

Motion by Kenneth J Fisher, second by Courtney F Enright

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

C. Approval of Minutes

PASSED

"The Board of Regents approves the minutes of its emergency meeting of September 8, 2014 as presented. This motion is effective December 11, 2014."

Motion by Michael K Powers, second by Kenneth J Fisher

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

PASSED

"The Board of Regents approves the minutes of its regular meeting of September 18-19, 2014 as presented. This motion is effective December 11, 2014."

Motion by Kenneth J Fisher, second by Fuller A Cowell

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

PASSED

"The Board of Regents approves the minutes of its regular meeting of November 5, 2014 as presented. This motion is effective December 11, 2014."

Motion by Kenneth J Fisher, second by Michael K Powers

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

3. Reports

A. President's Report

President Gamble noted UA administration has been consumed with budget matters; stated he and UA administration met with Senator Kelly and will meet with State of Alaska Office of Management and Budget and Representative Thompson to discuss the budget in further detail; noted there is a large unknown regarding the FY16 budget; budget reductions from the governor are anticipated and stated the January board retreat will offer an opportunity to discuss the budget at a strategic level while also looking at options for what UA may look like in the years to come.

B. Governance Reports

Monique Musick, Staff Alliance chair, thanked Regents Brady, Cowell, Jacobson and Wickersham for their service and commitment to the university; stated vetting draft furlough and smoking regulations for the two policies is taking place and this demonstrates productive relationships between administration and staff; said the tracking system for Shaping Alaska's Future initiatives on the website has provided greater transparency and communication efforts and noted involvement by all members of the university community is necessary in the current budget climate for the university to become a stronger and better institution during this time of transition.

Rachel Morse, System Governance Council chair, shared the purpose of the system governance role; noted the council is responsible to provide communication between its members and UA administration; stated the council reorganized in spring 2014 for better efficiency and effectiveness from 14 to 9 members; said the council is interested in partnering with the Summit Team and the board as UA moves forward in these difficult times and noted the council supports smoke-free and tobacco-free campuses; however, there is no consensus on the designated smoking areas issue.

David Valentine, Faculty Alliance chair, stated work continues on the board's April resolution regarding general education requirements (GER); noted the common calendar task force led by Associate Vice President Oba has met

five times, recommendations will be forthcoming and good progress is being made; said the math GER committee is near to making recommendations and a final report; stated the committee for English GER is still in the process of forming; said a task force to coordinate all GERs across the system is being formed and noted an interim report on GERs will be available in spring 2015 and the final report in November 2015.

Stacy Lucason, Coalition of Student Leaders representative, noted the coalition held its annual retreat during October 2014 in Fairbanks; stated Title IX was discussed at the retreat, how student leaders could be affected regarding mandatory reporting and noted the outcome of the Office of Civil Rights report may provide additional information regarding student leaders' roles; stated students support the alignment of the common calendar; said the coalition has not reached a consensus on the smoke-free and tobacco-free campuses noting having or not having designated smoking areas is a concern and mentioned a student advocacy trip to Juneau to visit the Legislature is planned for February 2015.

4. Public Testimony

A. Public Testimony

Valena Delgado, UAA student, spoke in support of smoke-free and tobacco-free UA campuses.

Christie Flanagan, UAA student, spoke in support of smoke-free and tobacco-free UA campuses.

Gabe Garcia, UAA Department of Health Sciences associate professor of public health, spoke in support of smoke-free and tobacco-free UA campuses.

Joy Britt, UAA alumni, spoke in support of smoke-free and tobacco-free UA campuses.

Cindy Knall, WWAMI associate professor, spoke in support of the smoke-free and tobacco-free campuses policy being proposed at this meeting.

Daniel Jost, Union of Students of the University of Alaska Anchorage (USUAA) member, spoke in opposition to the proposed policy ban on smoking and noted designated smoking areas need to be provided on campuses.

Cheryl Tuttle, Kenai Peninsula College (KPC) student, spoke in opposition to the proposed policy ban on smoking and noted KPC already has a sufficient smoking policy in place.

Scott Sellers, KPC student, spoke in opposition to the proposed policy ban on smoking and noted there are non-evasive designated smoking areas at KPC.

Jayce Robertson, KPC student, spoke in opposition to the proposed policy ban on smoking and noted the student voice is by far the most important voice to be heard on this issue.

Erin Doty, KPC student, spoke in opposition to the proposed policy ban on smoking and noted the cost of implementing the proposed ban.

Larry Garr, UAF alumni and Alaska Tobacco Control Alliance employee, spoke in support of smoke-free and tobacco-free UA campuses and noted the necessity to exclude designated smoking areas.

Hillary Orley, UAA student, spoke in support of smoke-free and tobacco-free UA campuses.

Pam Bowers, UAA associate professor, spoke in support of smoke-free and tobacco-free UA campuses.

George Stewart, UAA faculty member, spoke in support of smoke-free and tobacco-free UA campuses and the exclusion of designated smoking areas.

Jolaine Polak, USUAA vice president, noted if the smoking policy is implemented that it be done at the beginning of a fiscal year and not in the middle of a semester; stated concerns regarding the alignment of a university common calendar; noted the no classes on Friday option is preferred by students and used for extended study labs and university related extra-curricular activities.

Stacy Lucason, USUAA president, spoke in opposition to the proposed policy ban on smoking and noted all the

attention on this issue has detracted from other issues that are fundamentally important to the student experience at UA.

Matthieu Ostrander, USUAA senator, spoke in opposition to the proposed policy ban on smoking and noted the need for designated smoking areas.

Samuel Deopken, USUAA senator, shared student concerns regarding the alignment of a university common calendar; spoke in favor of the four day school week with Friday being used for extra-curricular activities; noted the flexibility granted by open Fridays is one of the most important issues to students in planning their schedules and stated students prefer UAA's spring break stay in alignment with the Anchorage School District's spring break.

Max Kullberg WWAMI assistant professor, spoke in opposition to the halting of enrollment in biochemistry, chemistry and the removal of the programs and noted it is a huge mistake.

Holly Martinson, WWAMI post-doctoral fellow, spoke in opposition to the removal and halting enrollment in the chemistry program at UAA.

Tim Hinterberger, WWAMI faculty member, provided an overview of the faculty lead changes occurring within the WWAMI program, noted 50 percent of WWAMI students practice medicine in Alaska after graduation and stated UAA faculty and faculty throughout the UA system are working diligently to make UA the best it can be.

Serena Elfman, community member, spoke in support of having more qualified teachers in Alaska and the need to have quality programs throughout the UA system.

Posie Boggs, community member, spoke in support of revitalizing teacher education in Alaska.

Walter Williams, UAA alumni member, noted appreciation for the UAA Alumni Relations Office and stated the importance alumni play in UA's success.

Richard Reich, UAA College of Engineering Advisory Board member, spoke in support of the engineering programs at UA and thanked the board for their support of engineering.

Dennis Steffy, Mining and Petroleum Training Service Center former director, spoke in support of mining and the Delta Mine Training Center acquisition.

Steve Borell, Alaska Miners Association executive director and founding member of the Delta Mine Training Center, spoke in support of mining and the Delta Mine Training Center acquisition.

Jonathan Taylor, Political Science major and member of UAA's Debate Team, spoke in support of keeping Friday as an open day in the common calendar planning process allowing students to participate in university related extra-curricular activities.

Stasia Straley, UAA College of Business & Public Policy Accounting Department associate professor, shared information about a new course offered at UAA titled "Introduction to Alaska Native Business" and noted students are collaborating with local Alaska Native businesses within the Anchorage community.

Ashlyn Antonelli, UAA staff member, spoke in opposition to the furlough policy and noted the impacts it may have on student success.

Jennifer Brock, UAA Mechanical Engineering faculty member, spoke in support of the engineering department; noted 83 percent of UAA graduates are working in Alaska and shared successes of undergraduate research work being done by the department.

Jill Shepherd, community member, spoke in support of the Cooperative Extension Service in Anchorage; noted the importance of the services and training opportunities provided throughout the state of Alaska and her experience with the service.

Flory Vinson, community member, spoke in support of the Cooperative Extension Service in Anchorage; noted the importance of the services and training opportunities provided throughout the state of Alaska and her experience with the service.

Beth Nordlund, Anchorage Park Foundation executive director, spoke in support of the trail system within the

Anchorage community; stated there are 37 bridges on the trail system and noted the involvement of local schools using the trails as outdoor classrooms.

Bryan Clemenz, UAF College of Engineering and Mines Advisory and Development Council chair, spoke in support of the engineering programs at UA; read testimony from Gene Strid regarding the advancement of fiber optics in the state of Alaska and thanked the board for supporting the new engineering buildings.

Veronica Jones, UAA Geology Department graduate and Arctic Slope Regional Corporation geologist, spoke in support of the geology programs at UAA and the need for graduate degrees in the geoscience field of study.

Paul McIntosh, Cooperative Extension Service State Advisory Council chair, thanked the board for their service; spoke in support of the Cooperative Extension Service; noted the importance of the services and training opportunities provided throughout the state of Alaska and his experience with the services.

Paul Ongtooguk, UAA College of Education professor, noted his involvement in the renovations of the Jessie Lee home in Seward, AK, a residential accelerated and intensified learning facility for junior high school students from throughout the state and shared information about UAA's Center for Research and Alaska Native Education which is dedicated to the belief that a better future for Alaska Native peoples requires a transformation of current educational systems.

Deb Periman, UAA Justice Center professor, updated the board on the improved access to legal education in Alaska; noted collaboration with Williamette University and University of Washington for students studying law and stated memos of understanding have been signed with both universities.

Jennifer Howell, UAA student, spoke in support of the Cooperative Extension Service; noted the importance of the services and training opportunities provided throughout the state of Alaska and her experience with the Title I elementary schools and students.

Manuel Bautista-Garcia, farmer, spoke in support of the Cooperative Extension Service; noted the importance of the agricultural services and training opportunities provided throughout the state of Alaska and his experiences with farming in Alaska.

5. Discussion Item

A. Discussion Regarding the Revised Plan for Revitalizing Teacher Education in Alaska

Vice President Thomas, UAA Dean Ryan, UAF Dean Morotti, and UAS Dean Lo led a discussion on the revised plan for revitalizing teacher education in Alaska.

6. Approval Item

A. Approval of Revisions to Rasmuson Chair of Economics Agreement

PASSED

"The Board of Regents approves the restructuring of the Rasmuson Chair of Economics as outlined in the revised agreement as presented. This motion effective December 11, 2014."

Motion by Gloria R O'Neill, second by Fuller A Cowell

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

RATIONALE AND RECOMMENDATION

In 2001, the University of Alaska Foundation received a distribution of \$5M from the estate of recently deceased Elmer Rasmuson "for the purpose of endowing chairs in the Department of Economics of the University of Alaska in Anchorage, the number of chairs to be as determined by the Board of Regents in a manner consistent with its policies and practices." No other restrictions or guidance accompanied the gift.

In response, the Board of Regents passed the December 7, 2001 motion (attached). That motion a) set the number of chairs at one, b) set the term of the chair holder to be not less than one and no more than five years, c) provided for the search for the chair holder to be international, and d) stipulated that the final selection of the chair holder was to be accomplished by the university president.

Since that time, five chair holders have been selected and served their terms. However, it has become apparent over the years that the structure of the chair as set out in the board's motion does not fit with the constraints the UAA Economics Department is experiencing in locating and seating high quality chair holders. Candidates for the chair are often not willing or able to leave their home institution long enough to make the commitments necessary to enable them to fill a chair term of one or more years. In addition, chair holders are often available only on a part-time basis or only for certain portions of the academic year. The economics faculty is also finding that Rasmuson Chair holders, although difficult to secure for concentrated terms, can, once they have served as a Rasmuson Chair, be attracted to return to UAA to continue their work with students and faculty even after their formal chair period has ended. Lastly, the department is challenged to bring chair holders to UAA for the short terms the holders find attractive, and at the same time, find them suitable housing on a short term, revolving basis that filling the chair with quality individuals seems to require.

To solve these problems, the administration recommended that the board approve the revised agreement as presented (attached) between the UA Foundation as trustee of Elmer Rasmuson's bequest, and the university, as beneficiary of that bequest. The agreement is designed to restructure the chair so that it operates more in tune with the needs and realities of the UAA Economics Department and the current state of the profession of economics. In addition, it removes the university president, who is not generally involved with the selection of individual faculty members at the university, from the selection process. Board action is required so that the chair no longer be required to operate in accordance with the structures of the original motion passed on December 7, 2001.

Vice President Beam answered questions regarding the revised agreement.

7. Annual Report

A. Review of the Risk Services Annual Report

Chief Risk Officer Spink provided an overview of the annual report

8. Campus Presentation

A. Introduction to the Newly Organized UAA Business Enterprise Institute

University of Alaska Anchorage Business Enterprise Institute (UAA BEI) Associate Vice Provost and Executive Director Christi Bell provides leadership to a variety of economic development programs. During the presentation she reviewed the suite of services associated with the UAA BEI and provided a brief review of the ways the program is linking and leveraging UA talent from across the UA system.

The University of Alaska Anchorage Business Enterprise Institute mission is to develop and diversify the economy of Alaska.

9. Policy Approval Items

A. Approval of Revisions to Regents' Policy 05.12.092 - Smoking in University of Alaska Buildings

PASSED

"The Board of Regents approves revisions to Regents' Policy 05.12.092 - Smoking in University of Alaska Buildings. This motion is effective December 11, 2014."

Motion by Fuller A Cowell, second by Michael K Powers

Final Resolution: Motion Carries

Yea: Timothy C Brady, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

Nay: Dale G Anderson, Fuller A Cowell, Courtney F Enright

Chief Human Resources Officer Seastedt discussed and answered questions regarding the tobacco-free and smoke-free proposed policy revisions.

PROPOSED REVISIONS with TRACK CHANGES

P05.12.092. ~~Smoking in University of Alaska Buildings.~~ Smoke-Free/Tobacco-Free Campuses.

~~Smoking will be prohibited in all nonresidential university facilities open to the public and all public areas of all residential university facilities.~~ The university is committed to providing a safe and healthy environment for its students, employees, and visitors, by prohibiting tobacco use and smoking, including the use of electronic cigarettes and similar products, within its campuses and facilities. Implementation of this policy may be established in university regulation. (06-20-97)

PROPOSED FINAL LANGUAGE

P05.12.092. Smoke-Free/Tobacco-Free Campuses.

The university is committed to providing a safe and healthy environment for its students, employees, and visitors, by prohibiting tobacco use and smoking, including the use of electronic cigarettes and similar products, within its campuses and facilities. Implementation of this policy may be established in university regulation.

Note for the record - Policy 05.12.092 was renumbered to 05.12.102 with the approval of the revisions to 05.12 New Business item 18.C.3.

B. Approval of Regents' Policy 04.07.115 - Employee Furlough

PASSED

"The Board of Regents approves Regents' Policy 04.07.115 - Employee Furlough. This motion is effective December 11, 2014."

Motion by Courtney F Enright, second by Fuller A Cowell

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

Chief Human Resources Officer Seastedt discussed and answered questions regarding the new proposed policy.

P04.07.115 Employee Furlough.

1. To address budgetary shortfalls in any unit of the university, employees may be subject to furlough via temporary unpaid leaves of absence or via prospective, temporary reductions in pay and equivalent work hours.
2. Furloughs shall be implemented in accordance with regulations and plans approved by the president pursuant to this policy, provided however that employees shall receive written notice of furlough as provided by regulation.
3. Furlough plans may be implemented notwithstanding any other regents' policy, university regulation or university or campus practice or procedure and are subject to appeal processes only as may be provided in regulations adopted pursuant to this policy.

10. Resolutions of Appreciation

A. Resolution of Appreciation for Dana L. Thomas

PASSED

"The Board of Regents approves the resolution of appreciation for Dana L. Thomas. This motion is effective December 11, 2014."

Motion by Gloria R O'Neill, second by Jyotsna L Heckman.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L

Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Dana L. Thomas has served the University of Alaska with distinction, patience and good humor since 1981, when he returned to his hometown of Fairbanks to develop a statistics program at the University of Alaska Fairbanks after completing graduate work in Oregon; and

WHEREAS, Dana L. Thomas earned a Bachelor of Science degree in Biology from UAF in 1974; a Master of Science degree in Statistics in 1978; and a Ph.D. in Statistics in 1982, the latter two at Oregon State University; and

WHEREAS, Dana L. Thomas served as assistant professor of statistics in the UAF Department of Mathematics and Statistics from 1981 through 1987, when he was promoted to associate professor. He earned tenure in 1988 and was promoted to full professor in 1996. In 2006, he was named vice provost at UAF. In 2012, he was tapped to serve the UA System as Vice President for Academic Affairs and Research; and

WHEREAS, as vice president, Dana L. Thomas has not only ensured high quality academic programs continue to be delivered at UA and supervised numerous academic departments and programs under his aegis, but he has also served as the key coordinator and facilitator for Shaping Alaska's Future, now board policy, which sets the direction for UA for years to come; and

WHEREAS, while at UAF, Dana L. Thomas was known as a caring but tough professor in the classroom. As vice provost, he served as dean for the division of general studies; accreditation liaison officer to the Northwest Commission on Colleges and Universities; and supervised the Academic Advising Center, the Honors Program, Testing Services, Undergraduate Research and Scholarly Activity, Upward Bound and the Student Services Support Program. He helped implement new baccalaureate admission standards, mandatory course placement and coordinated drafting of two institutional accreditation self-study reports; and

WHEREAS, under Dana L. Thomas' leadership as vice provost, the UAF Honors Program doubled in students, started the Undergraduate Research and Scholarly Activity unit, and doubled the size of the Student Support Services Program; and

WHEREAS, Dana L. Thomas has always loved teaching, particularly graduate students. His previous graduate students now serve on the faculty of the University of Washington, the University of Kansas, the University of Wyoming, and Dartmouth College. In 2005, he received the Emil Usibelli Distinguished Teaching Award. For his leadership and collaboration, Dana Thomas was recognized in 2014 with the Edith R. Bullock Prize for Excellence, the highest honor bestowed by the University of Alaska Foundation's Board of Trustees; and

WHEREAS, while on the faculty at UAF, Dana L. Thomas arranged United States Agency for International Development contracts to work two years in the Republic of Yemen, facilitating a national survey of agriculture, and then two years in the Sultanate of Oman, improving their fisheries statistics operations; and

WHEREAS, Dana L. Thomas' interdisciplinary research on resource selection for animals, in particular the design and analysis of studies assessing that selection, is recognized internationally as foundational work; and

WHEREAS, Dana has a deep love of rivers and canoes, having grown up on local rivers such as the Tanana and Salcha. As an adult, Dana taught canoeing for Summer Sessions and UAF Outdoor Adventures, led numerous trips for the Fairbanks Paddlers Club and explored rivers and tributaries such as the Chena, Chatanika, Fortymile, Chulitna, Tazlina and Nenana; and

WHEREAS, in true professorial fashion, Dana considers "this retirement business" an "experiment" that he intends to test. He plans to explore some of his hobbies in greater depth, such as genealogy, birding and playing the harmonica. He envisions numerous canoe trips as part of this experiment, as well as catching up with old friends and having more time to spend with his wife, Kay, and their son, Seth.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes and thanks Dana L. Thomas for his commitment and service to students over many years. He will be sincerely missed by all who have had the pleasure of working with him; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Dana L. Thomas, with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

B. Resolution of Appreciation for Pat Pitney

PASSED

"The Board of Regents approves the resolution of appreciation for Pat Pitney. This motion is effective December 12, 2014."

Motion by Jyotsna L Heckman, second by Fuller A Cowell.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Pat Pitney has served the University of Alaska in key positions from 1991 to 2014; and

WHEREAS, Pat Pitney graduated with a bachelor of science degree in Engineering Physics in 1987 from Murray State University, and with a Masters in Business Administration with Operational Analysis Emphasis, Cum Laude, from the University of Alaska Fairbanks in 1990; and

WHEREAS, Pat Pitney is a loyal fan of Nanook sports and is an athlete herself, competing on the USA National Shooting Team from 1983-88, on the USA Olympic Team in 1984 where she earned a gold medal, and representing the USA on the 2013 Sochi Olympic Torch Run to the North Pole; and

WHEREAS, Pat Pitney's service to her community includes membership on the Fairbanks Chamber of Commerce Leadership Institute, the Cold Climate Housing Research Center board, the Alaska Sealife Center board, and Commonwealth North; and

WHEREAS, Pat Pitney started her career at the University of Alaska as a Research Analyst in Statewide Institutional Research, and continued as Manager from 1995-98, director of Budget and Institutional Research from 1998-2004, as Associate Vice President for Planning and Budget Development from 2004-2007, and as Vice President for Planning and Budget Development from 2007-2008; and

WHEREAS, Pat Pitney represented the University of Alaska before the Board of Regents, the Alaska Governor and the Alaska Legislature, proving to be a powerful and reasoned advocate and counsel for the University of Alaska's budget process; and

WHEREAS, Pat Pitney became Vice Chancellor for Administrative Services for the University of Alaska Fairbanks in 2008, leading a department of nearly 350 staff members; and serving as a key member of Chancellor Rogers' leadership team, lending her extensive knowledge and experience in guiding UAF through difficult financial challenges; and

WHEREAS, in addition to her duties as Vice Chancellor, Pat Pitney also served as the Vice President for Finance of the University of the Arctic and was responsible for the finances of the organization's 170 colleges and universities focused on influencing Arctic education, research and policy priorities; and

WHEREAS, Pat Pitney resigned in November 2014 to work for the State of Alaska as the Director of the Office of Management and Budget.

NOW, THEREFORE BE IT RESOLVED that the University of Alaska recognizes Pat Pitney's service and extends to her this statement of sincere appreciation; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Pat Pitney with a copy to be incorporated into the official minutes of the meeting of the Board of Regents on December 11-12, 2014.

C. Resolution of Appreciation for Mark Myers

PASSED

"The Board of Regents approves the resolution of appreciation for Mark Myers. This motion is effective December 11, 2014."

Motion by Kirk Wickersham, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Mark D. Myers has served the University of Alaska Fairbanks as Vice Chancellor for Research since 2011; and

WHEREAS, Mark D. Myers graduated from the University of Wisconsin-Madison with a bachelor of science in Geology in 1977 and masters in Geology in 1981 and a Ph.D. in Geology from the University of Alaska Fairbanks in 1994; and

WHEREAS, Mark D. Myers served with distinction as a pilot and intelligence officer in the U.S. Air Force Reserves from 1977 to 2003, retiring as a Lieutenant Colonel; and

WHEREAS, Mark D. Myers worked as a petroleum geologist for ARCO, the State of Alaska and Phillips Alaska, and is the past president and board member of the Alaska Geological Society, a certified professional geologist with the American Institute of Professional Geologists, and a certified petroleum geologist with the American Association of Petroleum Geologists; and

WHEREAS, Mark D. Myers served as the Alaska State Geologist and Director of Alaska's Division of Oil and Gas from 2000 to 2005; and

WHEREAS, Mark D. Myers was appointed by President George W. Bush as the fourteenth director of the U.S. Geological Survey in 2006, serving until 2009; and

WHEREAS, Mark D. Myers was appointed as Vice Chancellor for Research at the University of Alaska in 2010; and

WHEREAS, Mark D. Myers' advocacy, eloquence and enthusiasm for Alaska, for research in Alaska, and for the arctic has been demonstrated in the many forums, hearings, lectures and speeches he has given and in his publications; and

WHEREAS, Mark D. Myers' leadership contributed to the growth in research as he oversaw the \$123 million research enterprise at the University of Alaska Fairbanks.

WHEREAS, Mark D. Myers resigned, effective January 2015, after being appointed by Governor Walker to serve as Commissioner of the Department of Natural Resources for the state of Alaska.

NOW, THEREFORE BE IT RESOLVED that the University of Alaska thanks Mark D. Myers for his contributions to the state, nation and to the world in promoting science and research; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Mark D. Myers with a copy to be incorporated into the official minutes of the meeting of the Board of Regents on December 11-12, 2014.

*D. Resolution of Appreciation for Elisha Remington "Bear" Baker IV

PASSED

"The Board of Regents approves the resolution of appreciation for Elisha Remington "Bear" Baker IV. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Kirk Wickersham

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Elisha Remington "Bear" Baker IV has served the University of Alaska with distinction, patience and good humor since August 1986, when he came here to work for two years as a visiting associate and associate professor of Engineering and Science Management at the University of Alaska Anchorage; and

WHEREAS, Elisha Remington "Bear" Baker IV earned Bachelor of Science and Master of Science degrees in physics from Clemson University and a Ph.D. in systems engineering from Clemson; and

WHEREAS, Elisha Remington "Bear" Baker IV served as a systems engineering faculty member at Clemson, was appointed to a tenure-track position in 1977 and to associate professor in 1979; and

WHEREAS, Elisha Remington "Bear" Baker IV served as associate and visiting associate professor of engineering and science management at UAF, served on the President's Statewide Task Force on Alternative Instruction and, in

1992, served as acting department chair; and

WHEREAS, Elisha Remington "Bear" Baker IV served from 1992 to 1994 as a governor-appointed member of the board and secretary of the Alaska Science and Technology Foundation, which had a \$110 million endowment and awarded between \$5 million and \$10 million a year in grants.

WHEREAS, Elisha Remington "Bear" Baker IV returned to UAA in December 2002 and taught graduate and undergraduate courses in global supply chain management, system dynamics, statistics, production/operations management, strategic planning and ethics; and

WHEREAS, Elisha Remington "Bear" Baker IV directed the Alaska Center for Supply Chain Integration, responsible for business development and execution of projects and winning and executing externally funded project awards totaling more than \$4.7 million, and served as the University of Alaska Harold T. Caven Professor of Business from 2004 to 2006; and

WHEREAS, Elisha Remington "Bear" Baker IV served as associate dean with responsibility for academic management of the College of Business and Public Policy before being promoted to the position of dean of the CBPP, where he oversaw an operating budget exceeding \$16 million and more than 100 staff and faculty, as well as degree programs serving more than 1,800 students; and

WHEREAS, Elisha Remington "Bear" Baker IV conducted emergency logistics planning for Alyeska Pipeline Service's Co.'s spill management plan for the trans-Alaska oil pipeline, statistical analysis oversight for Kinney Engineering, management training for Horizon Lines and safety and work process analysis for Chicago Bridge & Iron Co.; and

WHEREAS, Elisha Remington "Bear" Baker IV has ably and honorably served UAA as provost and vice chancellor for Academic Affairs, leading all the university's academic, creative, service and community-engagement activities; representing the faculty to internal and external stakeholders; working with faculty governance to develop a shared vision for the university's growth and providing the environment and resources our students, staff and faculty need to succeed.

WHEREAS, Elisha Remington "Bear" Baker IV led development and external fundraising for the state of Alaska's "Lemonade Day" entrepreneurship project, which has grown to involve more than 3,000 K-12 children, the Entrepreneurship Bootcamp and expansion of the Business Plan Competition to a statewide activity; and

WHEREAS, Elisha Remington "Bear" Baker IV helped these organizations and endeavors: Anchorage Economic Development Corp., Anchorage Chamber of Commerce, AACSB (peer reviewer), Breast Cancer Focus Inc., Alaska Breast Cancer Advocates, Alaska Comprehensive Cancer Partnership's Survivorship Workgroup, Komen for the Cure (advocate peer reviewer), Cancer Prevention and Research Institute of Texas Prevention Programs and the Congressionally Directed Medical Research Program in breast cancer; and

WHEREAS, multiple people who know, respect and love Bear Baker have written to say his formidable record of academic, business, community, leadership and personal achievements deserves recognition, and that a person demonstrating such a marked degree of compassion, initiative and integrity highly deserves the honor of being named dean emeritus.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes and thanks Elisha Remington "Bear" Baker IV for his commitment and service to students over many years. He will be sincerely missed by all who have had the pleasure of working with him; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Elisha Remington "Bear" Baker IV, with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

*** 11. Lieutenant Governor Mallot Addresses the Board**

A. Lieutenant Governor Mallot Addresses the Board

Lieutenant Governor Mallot stated the Walker Administration is placing education high on the list of priorities; said the governor's transition team members were from broad areas throughout Alaska including Brian Rogers who led the fiscal planning forum; noted the role of UA is critical to the collective future of Alaska; stated the importance of

expanding Alaska's economy using local Alaskans to assist in the expansion utilizing the resources, leadership and expertise at UA; said there is a need to harness Alaska's intellectual capacity to get the state through the current issues, both long-term and short-term, and he would like the university to engage with the state in the decision process regarding Alaska's future; stated the upcoming decisions need to be uniquely Alaskan and said the governor is reaching out to all Alaskans for input.

12. Discussion Items

A. Shaping Alaska's Future Priorities and Progress on Theme 2 - Productive Partnerships with Alaska's Schools

Vice President Thomas and the provosts led a discussion on priorities and progress regarding Productive Partnerships with Alaska's Schools.

Regents Powers and Enright organized the efforts for regents to interact with Alaskan schools. Each regent contacted urban and rural superintendents, principals and teachers to engage in conversations regarding the quality of teachers being hired after graduation from UA. The common themes reported by regents were the need for more first through third grade teachers, more emphasis on preparing Alaska Native secondary teachers, better classroom management skills, experience with mixed grade levels in one classroom and the need for more secondary teacher across the state. Comments regarding the Alaska Learning Network were it is costly and not all areas have proper broadband to access the network. Positive reviews were received regarding the Master of Arts in Teaching at UAS and the Alaska Teacher Mentor Program.

B. Parting Suggestions for UA and the UA Board of Regents from Vice President Thomas

Vice President Thomas provided parting suggestions for UA and the UA Board of Regents.

13. Planning and Development Committee

A. Discussion Regarding Board Governance

Regent Hughes noted she attended the Association of Governing Boards November 2014 board meeting and said the greatest takeaway regarding board governance is to be ever vigilant, strategically thoughtful and courageously bold with the upcoming circumstances and decisions before the board during this time of transition.

14. Reports

A. Federal Relations Report

Vice President Beam updated the board on federal relations issues at the University of Alaska.

B. State Relations Report

Associate Vice President Christensen updated the board on state relations issues at the University of Alaska.

15. Approval Items

A. Approval of the 2016 Board of Regents Meeting Schedule

PASSED

"The Board of Regents approves the meeting schedule for 2016. This motion is effective December 12,

2014."

Motion by Kenneth J Fisher, second by Fuller A Cowell

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

2015

Retreat January 22-23, 2015 Anchorage

Regular Meeting February 19-20, 2015 Anchorage

Regular Meeting April 9-10, 2015 Bethel

Regular Meeting June 3-5, 2015 Fairbanks

Regular Meeting September 17-18, 2015 Juneau

Meeting re: Budget November 4, 2015 Anchorage

Annual Meeting December 10-11, 2015 Fairbanks

2016

Retreat January 21-22, 2016 Anchorage

Regular Meeting February 18-19, 2016 Fairbanks

Regular Meeting April 7-8, 2016 Location to be determined at a later date

Regular Meeting June 2-3, 2016 Anchorage

Regular Meeting September 15-16, 2016 Juneau

Meeting re: Budget November 2, 2016 Fairbanks

Annual Meeting December 8-9, 2016 Anchorage

B. Approval of a Revision to Board of Regents' Bylaw 03**PASSED**

"The Board of Regents approves a revision to Board of Regents' BL03 as presented. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Kenneth J Fisher

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

Pursuant to Board of Regents' Bylaw 19 - Amendment and Review of Bylaws, any proposed amendment must be filed with the secretary of the board at least 14 days prior to the meeting. The proposed bylaw amendment was sent to the Board of Regents on November 11, 2014. A review and comment date was set for November 20, 2014. No comments were received by members of the board.

The proposed revision will align the bylaws with the requirements of the Northwest Commission on Colleges and Universities regarding evaluations of the board and the president.

PROPOSED REVISIONS with TRACK CHANGES**BL03. Duties of the Board of Regents.**

The board will be responsible for the governance of the university as provided by the Constitution of the State of Alaska and the laws enacted pursuant thereto. The board ~~may~~ **shall** annually review the performance of the board and set annual goals. A failure to perform an annual review is an internal matter and does not affect the validity of any action.

PROPOSED FINAL LANGUAGE**BL03. Duties of the Board of Regents.**

The board will be responsible for the governance of the university as provided by the Constitution of the State of Alaska and the laws enacted pursuant thereto. The board shall annually review the performance of the board and set annual goals. A failure to perform an annual review is an internal matter and does not affect the validity of any action.

C. Approval of Revisions to Board of Regents' Bylaw 12

PASSED

"The Board of Regents approves revisions to Board of Regents' BL12 as presented. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Michael K Powers

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

Pursuant to Board of Regents' Bylaw 19 - Amendment and Review of Bylaws, any proposed amendment must be filed with the secretary of the board at least 14 days prior to the meeting. The proposed bylaw amendment was sent to the Board of Regents on November 11, 2014. A review and comment date was set for November 20, 2014. No comments were received by members of the board.

The proposed revisions will align the bylaws with the requirements of the Northwest Commission on Colleges and Universities regarding evaluations of the board and the president.

PROPOSED REVISIONS with TRACK CHANGES

BL12. University President.

In accordance with Article VII, Section 3, of the Alaska Constitution, the board will appoint the president by a majority vote of the whole board and fix the president's compensation. The board ~~may~~ shall annually review the performance of the president. **The evaluation requirement does not alter the at-will employment status of the president.** A failure to conduct a performance review is an internal matter and does not affect the validity of any action.

PROPOSED FINAL LANGUAGE

BL12. University President.

In accordance with Article VII, Section 3, of the Alaska Constitution, the board will appoint the president by a majority vote of the whole board and fix the president's compensation. The board shall annually review the performance of the president. The evaluation requirement does not alter the at-will employment status of the president. A failure to conduct a performance review is an internal matter and does not affect the validity of any action.

16. Resolutions of Appreciation

A. Resolution of Appreciation for Timothy Brady

PASSED

"The Board of Regents approves the resolution of appreciation for Timothy Brady. This motion is effective December 12, 2014."

Motion by Gloria R O'Neill, second by Courtney F Enright

Final Resolution: Motion Passed Unanimously

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Timothy Brady has served the University of Alaska with distinction and energy since his appointment to the Board of Regents by Governor Murkowski in 2005 and reappointment by Governor Sarah Palin in January 2007; and

WHEREAS, Timothy Brady served on numerous committees of the board during his tenure including Academic and Student Affairs, Finance, Planning and Development, Legislative, Audit (Chair 2007-2010), Human Resources (Chair 2008), and Facilities and Land Management (Chair 2009-2010); and

WHEREAS, Timothy Brady served on the Facilities and Land Management committee his entire tenure contributing his leadership to the many challenges the university faced in achieving a significant reduction in deferred maintenance backlog and legislative creation of the University Building Fund to support recapitalization of

university buildings and infrastructure, and setting a standard for data-driven decision making; and

WHEREAS, Timothy Brady's leadership as the chair of the Facilities and Land Management Committee resulted in improved compliance with Regents' Policy governing capital planning and project development, and further, contributed to adoption of planning processes; and

WHEREAS, Timothy Brady invested extraordinary time and energy to share his construction expertise with university staff during a period when over \$1.6 billion in state and federal capital construction investment was made; and

WHEREAS, Timothy Brady took a personal interest in promoting adoption of current best practices for project delivery that improved project management processes just as several expensive, high-profile new building projects were funded for the university, ensuring a more rigorous and cost-effective project management approach was used for the UAF Life Sciences building, the UAA Integrated Science and Health Sciences buildings, the UAA Alaska Airlines Center and the UAA and UAF engineering buildings; and

WHEREAS, Timothy Brady, as chair of the Audit Committee, promoted transparency, consistency in follow-up audits, brought a business owner's perspective, and emphasized adherence to best practices; and

WHEREAS, Timothy Brady served as the Board of Regents' vice chair from 2009-2010 and contributed to the hiring of Patrick Gamble, the thirteenth president of the University of Alaska; and

WHEREAS, Timothy Brady graduated from Arizona State University's School of Engineering, Division of Construction with a Bachelor of Science; and

WHEREAS, Timothy Brady was born to a pioneer Alaska family, and began working in his father's construction company while still in grade school, eventually taking leadership of the family business, Ken Brady Construction Co., Inc. in partnership with his brother Mike; and

WHEREAS, Timothy Brady's contributions and participation in various organizations are numerous including the Anchorage Downtown Rotary, Boy Scouts of America, American Red Cross, Better Business Bureau, and Associated General Contractors of Alaska; and

WHEREAS, the Associated General Contractors of Alaska (AGC) honored Timothy Brady with the prestigious AGC Hard Hat Award in 1992, and he served as chapter president in 1995 when he was recognized nationally as president of the AGC Chapter of the Year; and

WHEREAS, Timothy Brady is a devoted family man to his wife Betty and children Ryan and Rachel.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes Timothy Brady for his exceptional service to Alaska and the University of Alaska and expresses profound thanks on behalf of its students, staff and faculty; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Timothy Brady with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

B. Resolution of Appreciation for Fuller A. Cowell

PASSED

"The Board of Regents approves the resolution of appreciation for Fuller A. Cowell. This motion is effective December 12, 2014."

Motion by Mary K Hughes, second by Gloria R O'Neill.

Final Resolution: Motion Passed Unanimously

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Fuller A. Cowell has served the University of Alaska with unfailing dedication and humor since his appointment to the Board of Regents by Governor Sarah Palin in January 2007; and

WHEREAS, Fuller A. Cowell provided outstanding leadership to the Board of Regents serving as its chair from

2010-2011 and its secretary from 2009-2010; and

WHEREAS, Fuller A. Cowell served on numerous committees of the board during his tenure, including Academic and Student Affairs (Vice Chair 2009-2010), Facilities and Land Management (Chair 2013-2014), Finance, and Planning and Development, and externally on the Alaska Commission on Postsecondary Education and the University of Alaska Foundation; and

WHEREAS, Fuller A. Cowell's leadership as chair of the Facilities and Land Management Committee resulted in a rewrite of Regents' Policy for the real estate and capital planning sections, bringing policy current with newly adopted processes and intent; and

WHEREAS, Fuller A. Cowell's interest in improving revenue for the Land Grant Trust Fund and support for projects that can do so has helped the administration initiate and sustain efforts to begin natural resource development, which more than doubled revenues during FY13 and FY14; and

WHEREAS, Fuller A. Cowell, during his tenure and as vice chair of the Academic and Student Affairs Committee, contributed to the establishment of the UAF Veterinary Medicine program; and

WHEREAS, Fuller A. Cowell contributed to the hiring of Patrick Gamble, the thirteenth president of the University of Alaska; and

WHEREAS, Fuller A. Cowell helped establish the Nanook Innovation Corporation and SeaWolf Holdings, LLC, corporate entities to ensure the patenting and commercialization of University of Alaska research products, which will pay economic and social dividends to the University of Alaska and all Alaskans long into the future; and

WHEREAS, Fuller A. Cowell was awarded the UAF Alumni Achievement Award for Community Achievement in 1995, an award established to recognize outstanding UAF alumni; and

WHEREAS, Fuller A. Cowell's newspaper career took him from a newspaper carrier at the Fairbanks Daily News-Miner to director of operations of the McClatchy Company and ultimately publisher of the Anchorage Daily News; and

WHEREAS, Fuller A. Cowell serves on the board of St. Elias Hospital (long-term acute care) and on the C.W. Snedden Chair of Journalism Selection Committee at UAF, and the Robert B. Atwood Chair of Journalism Selection Committee at UAA, and previously served as co-chair of the Providence Foundation Steering Committee, on the Journalism Advisory Board at UAA, on the boards of Commonwealth North, Anchorage Chamber of Commerce, and the Anchorage Performing Arts Center and co-chaired the United Way of Anchorage campaign; and

WHEREAS, Fuller A. Cowell is married to the former Christmas Tripp of Fairbanks and is the father of Alexis who lives and works in Anchorage where she was born.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes and thanks Fuller A. Cowell for his service to not only the University of Alaska and its students, but to the entire state; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Fuller A. Cowell with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

C. Resolution of Appreciation for Patricia Jacobson

PASSED

"The Board of Regents approves the resolution of appreciation for Patricia Jacobson. This motion is effective December 12, 2014."

Motion by Courtney F Enright, second by Jyotsna L Heckman.

Final Resolution: Motion Passed Unanimously

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Patricia Jacobson has served the University of Alaska with extraordinary commitment and enthusiasm since her appointment to the Board of Regents by Governor Sarah Palin in January 2007; and

WHEREAS, Patricia Jacobson served on numerous committees of the board during her tenure, including Academic and Student Affairs (Chair 2008-2011), Audit, Finance, and Human Resources; and

WHEREAS, Patricia Jacobson most recently served as Chair of the Board from December 2011 to December 2014, and served on every board committee in her capacity as chair; and

WHEREAS, Patricia Jacobson served on the Alaska Commission on Postsecondary Education for those eight years as a regent representative, the Joint Committee of the Board of Regents and the State Board of Education, the UA Statewide Teacher Education Consortium, volunteered/judged at the National Ocean Sciences Bowl for statewide high school competition for 7 years, and on both Kodiak Area Marine Science Symposium steering committees in 2011 and 2014; and

WHEREAS, Patricia Jacobson graduated from the University of Arizona with a Bachelor of Arts in Elementary Education, and from the University of Alaska in 1972 with an Master of Arts in Elementary Education; and

WHEREAS, Patricia Jacobson was raised in southern Arizona, and over the course of the 44 years in Alaska has been to many areas of the state, particularly rural communities, from Point Hope to Savoonga on St. Lawrence Island and many other areas in the Arctic, to Fort Yukon, Tok and others in the greater Fairbanks area, to all of the villages of Kodiak Island, to Galena and McGrath in the middle of the state, to Bristol Bay and various communities out the chain, as well as the larger communities of Southeast Alaska; and

WHEREAS, Patricia Jacobson taught various elementary grades, primarily gifted classes, for 26 years, 25 of which were in Kodiak; after retiring worked independently for the Kodiak School District as the village technology liaison, serving all of Kodiak's villages and logging camps, until elected to the local school board, ultimately serving as president; and

WHEREAS, Patricia Jacobson was appointed to the Professional Teaching Practices Commission by Governor Hammond in 1979, and received the Christa McAuliffe Fellowship for Alaska in 1992;

WHEREAS, Patricia Jacobson is a resident of Kodiak and has commercially fished for salmon in Kodiak and Bristol Bay waters and halibut in Kodiak, enjoys sport fishing, and has been a lifelong hunter/fisher and has a lifetime membership in NRA; and

WHEREAS, Patricia Jacobson is a life member of the Kodiak Humane Society and is a member of the Kodiak Pioneer's Club, the Kodiak Elks Club and the American Association of University Women; and

WHEREAS, Patricia Jacobson has been devoted to her Kodiak nieces their entire lives helping with homework, teaching the art of pine needle basketry and Ukrainian egg dying, watching mountain goats and to ultimately the ferry/road trips to begin their college experiences; and has enjoyed her Kotzebue relatives, visiting over coffee, sheefishing, eating muktuk, Eskimo dancing or watching high school basketball games; and

WHEREAS, Patricia Jacobson is honored to have been appointed and to have had the opportunity to serve the University of Alaska and its students and to have worked with her fellow regents, as well as administration, faculty and staff; and to have participated in the selection of UA President Patrick Gamble, which has resulted in his visionary action entitled Shaping Alaska's Future, which she is confident will result in significant, positive outcomes for years to come for the people of Alaska.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes Patricia Jacobson for her outstanding service to the University of Alaska and to all citizens of the state of Alaska; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Patricia Jacobson with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

D. Resolution of Appreciation for Kirk Wickersham

PASSED

"The Board of Regents approves the resolution of appreciation for Kirk Wickersham. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Kenneth J Fisher.

Final Resolution: Motion Passed Unanimously

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

WHEREAS, Kirk Wickersham has served the University of Alaska with distinction and enthusiasm since his appointment to the Board of Regents by Governor Sarah Palin in January 2007; and

WHEREAS, Kirk Wickersham has been a distinguished leader on the Board of Regents serving as vice chair (2012-2013), secretary (2011-2012), and treasurer (2010-2011); and contributed to the hiring of Patrick Gamble, the thirteenth president of the University of Alaska; and

WHEREAS, Kirk Wickersham served on numerous committees of the board during his tenure, including Academic and Student Affairs, Facilities and Land Management (Vice Chair 2012) Human Resources (Vice Chair 2008-2011), Planning and Development; and

WHEREAS, Kirk Wickersham, while serving on the Facilities and Land Management Committee, showed his passion and expertise in long-term capital planning by ensuring compliance to best practice regarding campus master planning; and

WHEREAS, Kirk Wickersham served as a regent representative on external boards and commissions, including the University of Alaska Foundation, the Alaska Commission on Postsecondary Education and the University of Alaska Foundation Investment Committee; and

WHEREAS, Kirk Wickersham is a graduate of the University of Alaska, Yale Law School, and has a master's degree from the University of Colorado; and

WHEREAS, Kirk Wickersham was raised in Minnesota, and hitchhiked to Alaska in 1963 to work construction and attend the University of Alaska; and

WHEREAS, Kirk Wickersham is an actively retired attorney and real estate broker, and was a co-founder of Attorneys Title (now Alyeska Title), an innovative title insurance agency. He has worked with the Legislature to pass reforms in the title insurance laws that promote the use of modern technology and increased competition in the title industry; and

WHEREAS, Kirk Wickersham founded the FSBO System in 1995, which provides assistance to people selling their homes on their own, using innovative technology that he developed; and

WHEREAS, Kirk Wickersham won a National Meritorious Planning Program Award from the American Planning Association in 1978 for innovative community development regulations; and

WHEREAS, Kirk Wickersham has written three published books and over two dozen professional journal articles, and lectured before more than 50 conferences, professional development seminars and university classes on land use planning and regulation for small communities and rural areas; and

WHEREAS, Kirk Wickersham is a past member of the UAA and UAF College of Fellows, as well as numerous real estate and law organizations; and

WHEREAS, Kirk Wickersham enjoys skiing, sailing, kayaking, mountain biking, adventure travel and community activities.

NOW, THEREFORE BE IT RESOLVED that the Board of Regents of the University of Alaska officially recognizes Kirk Wickersham for his exceptional service to Alaska and the University of Alaska, and thanks him on behalf of students, staff and faculty of the University of Alaska; and

BE IT FURTHER RESOLVED that this resolution be appropriately engrossed and conveyed to Kirk Wickersham with a copy incorporated into the official minutes of the December 11-12, 2014, meeting of the Board of Regents.

17. Consent Agenda

A. Approval of Consent Agenda

PASSED AS AMENDED (amendment noted by *)

"The Board of Regents approves the consent agenda items 17B-E as amended. This motion is effective December 12, 2014."

Motion by Mary K Hughes, second by Gloria R O'Neill

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

B. Items from the Academic and Student Affairs Committee meeting held on November 6, 2014

1. Approval of Revisions to Regents' Policy 05.10.080 – Tuition and Fee Waivers

PASSED

"The Board of Regents approves revisions to Regents' Policy 05.10.080 – Tuition and Fee Waivers as presented. This motion is effective December 12, 2014."

2. Approval of Revisions to Regents' Policy 09.01.014 – Expectations: Curriculum

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.01.014 – Expectations: Curriculum as presented. This motion is effective December 12, 2014."

3. Approval of Revisions to Regents' Policy 09.01.020 – Student Defined

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.01.020 – Student Defined as presented. This motion is effective December 12, 2014."

4. Approval of Revisions to Regents' Policy 09.01.030 – Responsibility and Scope of Student Services

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.01.030 – Responsibility and Scope of Student Services as presented. This motion is effective December 12, 2014."

5. Approval of Revisions to Regents' Policy 09.04.030 – Composition of Education Records

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.04.030 – Composition of Education Records as presented. This motion is effective December 12, 2014."

6. Approval of Revisions to Regents' Policy 09.09.040 – Nondiscrimination and Gender Equity

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.09.040 – Nondiscrimination and Gender Equity as presented. This motion is effective December 12, 2014."

7. Approval of Revisions to Regents' Policy 09.11.020 – Health and Counseling Services and Fees; Health Insurance

PASSED

"The Board of Regents approves revisions to Regents' Policy 09.11.020 – Health and Counseling Services and Fees; Health Insurance as presented. This motion is effective December 12, 2014."

8. Approval of a Doctorate of Nursing Practice at the University of Alaska Anchorage

PASSED

"The Board of Regents approves a Doctorate of Nursing Practice at the University of Alaska Anchorage as presented. This motion is effective December 12, 2014."

C. Academic and Student Affairs Committee

1. Approval of Revisions to Regents' Policy 10.05.010 – Enrollment and Admission Requirements

PASSED

"The Board of Regents approves revisions to Regents' Policy 10.05.010 – Enrollment and Admission Requirements as presented. This motion is effective December 12, 2014."

~~*2. Approval of Regents' Policy 10.02.050 – Community Campus Role and Mission (Moved to New Business item 18.A.1.)~~

D. Audit Committee

1. Adoption of the FY14 Audited University of Alaska Financial Statements

PASSED

"The Board of Regents adopts the audited financial statements of the University of Alaska for the year ended June 30, 2014 as presented. This motion is effective December 12, 2014."

2. Adoption of the FY14 Audited Education Trust of Alaska Financial Statements

PASSED

"The Board of Regents adopts the audited financial statements of the Education Trust of Alaska for the year ended June 30, 2014 as presented. This motion is effective December 12, 2014."

E. Facilities and Land Management Committee

1. Project Change Request for the University of Alaska Anchorage Engineering and Industry Building

PASSED

"The Board of Regents approves the project change request for the University of Alaska Anchorage Engineering and Industry Building project as presented in compliance with the campus master plan, and authorizes the university administration to continue with project construction and redistribute funds between the three components of the project (New Engineering Building, Parking Structure, and existing Engineering Building Renovation), not to exceed a total project cost of \$123,200,000. This motion is effective December 12, 2014."

2. Schematic Design Approval for the University of Alaska Anchorage Wells Fargo Sports Center Near Term Renewal & Repurposing, Phase 2

PASSED

"The Board of Regents approves the schematic design approval request for the University of Alaska Anchorage Wells Fargo Sports Center Near Term Renewal & Repurposing, Phase 2, as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved budget, and to proceed to completion of project construction not to exceed a total project cost of \$10,000,000. This motion is effective December 12, 2014."

~~*3. Approval of Revisions to Regents' Policy Chapter 05.12 – Capital Planning and Facilities Management (Moved to New Business item 18.C.3)~~

4. Approval of Acquisition for the Delta Mine Training Center

PASSED

"The Board of Regents authorizes the chief financial officer or designee to exercise the university's option to purchase the Delta Mine Training Center (DMTC) and to:

- 1) negotiate a lease purchase agreement or other appropriate agreement for the purchase of the DMTC, with sufficient opportunity for the university to complete its due diligence prior to closing;
- 2) execute any and all documents necessary to purchase the DMTC;

- 3) assume the long term land lease with the State of Alaska, Department of Natural Resources for use of the land associated with the DMTC; and
- 4) authorize the chief financial officer to fund the purchase of the DMTC in an amount not to exceed \$1,400,000. This motion is effective December 12, 2014."

18. New Business and Committee Reports

A. Academic and Student Affairs Committee

1. Approval of Regents' Policy 10.02.050 – Community Campus Role and Mission

PASSED AS AMENDED

"The Board of Regents approves Regents' Policy 10.02.050 – Community Campus Role and Mission as amended. This motion is effective December 12, 2014."

Motion by Kenneth J Fisher, second by Mary K Hughes

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

2. Committee Report

In addition to action items, the committee heard reports on SB241 and e-Learning, reviewed committee structures illustrating approval processes and discussed best practices for state policy on dual enrollment, definition of college and career ready and differences in plus/minus grading.

B. Audit Committee

In addition to action items, the committee heard an audit status report, discussed the FY14 annual financial statements and federal single audits with the external auditors from Moss Adams and reviewed the FY14 UA Foundation and Consolidated Endowment Fund financial statements. Eight board members attended the audit committee meeting.

C. Facilities and Land Management Committee

- *1. Revisions to Regents' Policy 05.12.020 – Definitions (added)

PASSED

"The Board of Regents approves the revisions to Regents' Policy 05.12.020 – Definitions as presented to include the additional definitions for "facility" and "guideline". This motion is effective December 12, 2014"

Motion by Fuller A Cowell, second by Kirk Wickersham

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

- *2. Revisions to Regents' Policy 05.12.030.B. – Campus Master Plans – Contents (added)

PASSED

"The Board of Regents approves the revisions to Regents' Policy 05.12.030.B. – Campus Master Plans – Contents as presented. This motion is effective December 12, 2014"

Motion by Fuller A Cowell, second by Kirk Wickersham

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

3. Revisions to Regents' Policy Chapter 05.12 - Capital Planning and Facilities Management

PASSED

"The Board of Regents approves the revisions to Regents' Policy Chapter 05.12 - Capital Planning and Facilities Management as amended. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Kirk Wickersham

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

4. Committee Report

In addition to action items, the committee heard reports on the UAA Alaska Airlines Center, UAA Engineering and Industry Building, UAA ConocoPhillips Integrated Science Building re-commissioning, UAF P3 lessons learned, FY12-FY15 deferred maintenance and renewal distribution reallocation, deferred maintenance and renewal spending and construction in progress.

Karl Kowalski, chief information technology officer, provided an update on security issues. The board affirmed its belief that the right things are being done to correct deficiencies given the available resources and complexities involved, its support of the CITO in this effort, and offered support and assistance to complete this effort.

19. Election of Board of Regents' Officers

A. Chair

Motion by Mary K Hughes, second by Timothy C Brady and passed with no objection that:

PASSED

"The Board of Regents elects Jyotsna Heckman as chair of the Board of Regents. This motion is effective December 12, 2014."

B. Vice Chair

Motion by Gloria R O'Neill, second by Timothy C Brady and passed with no objection that:

PASSED

"The Board of Regents elects Michael Powers as vice chair of the Board of Regents. This motion is effective December 12, 2014."

C. Secretary

Motion by Gloria R O'Neill, second by Fuller A Cowell and passed with no objection that:

PASSED

"The Board of Regents elects Kenneth J. Fisher as secretary of the Board of Regents. This motion is effective December 12, 2014."

D. Treasurer

Motion by Timothy C Brady, second by Jyotsna L Heckman and passed with no objection that:

PASSED

"The Board of Regents elects Gloria O'Neill as treasurer of the Board of Regents. This motion is effective December 12, 2014."

20. Corporate Resolutions

A. Approval of Revisions to the Industrial Security Resolution

PASSED

"The Board of Regents approves the Industrial Security Resolution as revised to reflect changes in the officers of the board resulting from the Board of Regents' elections and administrative staff changes and authorizes the chair and secretary of the board to sign the resolution. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Kenneth J Fisher

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

B. Approval of Revisions to the Corporate Authority Resolution

PASSED

"The Board of Regents approves the Corporate Authority Resolution, as revised to reflect changes in titles of officers resulting from the Board of Regents' elections and authorizes the chair and secretary of the board to sign the resolution. This motion is effective December 12, 2014."

Motion by Michael K Powers, second by Fuller A Cowell

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

21. Executive Session

A. Executive Session

PASSED

"The Board of Regents goes into executive session to discuss matters the immediate knowledge of which could have an adverse effect on the finances of the university related to personnel matters and an organizational matter related to board leadership. This motion is effective December 12, 2014."

Motion by Fuller A Cowell, second by Courtney F Enright

Final Resolution: Motion Carries

Yea: Dale G Anderson, Timothy C Brady, Fuller A Cowell, Courtney F Enright, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Patricia A Jacobson, Gloria R O'Neill, Michael K Powers, Kirk Wickersham

The Board of Regents went into executive session at 3:18 p.m. and concluded an executive session at 4:20 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters the immediate knowledge of which an adverse effect on the finances of the university related to personnel matters and an organizational matter related to board leadership. The session included members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members designated by the president and lasted approximately 1 hour.

22. Future Agenda Items

A. Future Agenda Items

No future business items were mentioned.

23. Board of Regents' Comments

A. Board of Regents' Comments

Regent Anderson thanked Regents Brady, Cowell, Jacobson and Wickersham for their service and dedication to the university.

Regent Enright echoed thanks for the service and dedication to the university by Regents Brady, Cowell, Jacobson and Wickersham; said she excited to see who will be appointed to the board and thanked Chancellor Case and staff for hosting the meeting at UAA and Executive Officer Berg for the effort put forth in making the board meetings successful.

Regent Cowell said it was an honor to serve on the board and noted how thrilled he is that the system is in good hands to make the changes needed during this transitional time.

Regent Hughes thanked Regents Brady, Cowell, Jacobson and Wickersham for their service to the university; is looking forward to the appreciation event for the regents in January 2015; noted because Regent Cowell is unable to attend the appreciation event she extended her thanks stating it was an honor to serve with Regent Cowell on the UA Foundation Board of Trustees during his tenure and thanked him for also serving on the Alaska Commission on Postsecondary Education.

Regent Powers thanked Regents Brady, Cowell, Jacobson and Wickersham for their service and dedication to the university; noted thanks for outgoing staff members Vice President Thomas, Vice Chancellors Myers and Pitney and Provost Baker and stated the meeting was sentimental and bittersweet.

Regent Heckman thanked Regents Brady, Cowell, Jacobson and Wickersham for their service and dedication to the university; noted she has learned a great deal from the outgoing board member's guidance and expertise and stated it was a privilege to serve with each of them; agreed with Regent Powers that this meeting was bittersweet; thanked Chancellor Case for the reception at the Alaska Airlines Center noting it is a beautiful and amazing building and thanked fellow board members for selecting her as chair of the board.

Regent Fisher thanked Regents Brady, Cowell, Jacobson and Wickersham for their service and noted each member is a great example of hard work and dedication.

Regent Brady thanked his fellow board members and university staff; noted it was honor to serve the university and stated UA is better now than it was 10 years ago, thanks to the individuals at this meeting.

Regent O'Neill is looking forward to the January 2015 retreat, the celebration dinner and will miss Regent Cowell's attendance during the retreat; noted appreciation for Regent Cowell's thoughtful comments during meetings and was honored to have served with him; thanked Chancellor Case for hosting the meeting and all chancellors for their work in preparing for the meeting and noted how well UAA women's basketball team is doing this year.

Regent Wickersham stated it was a personal honor to serve and work with his fellow board members and noted appreciation to Chancellor Case for hosting the meeting at UAA.

Regent Jacobson thanked staff for their efforts in organizing the meeting and Chancellor Case for the hospitality; stated the addition of BoardDocs use during the meeting was problem free and she likes the program; noted it was a pleasure to serve the university and wished everyone a Merry Christmas.

President Gamble noted in terms of implementing BoardDocs Executive Officer Berg deserves the recognition; thanked Chancellor Case for the hospitality; said .363 of a fulltime equivalent boss is leaving (regents) and offered his thanks to Regents Brady, Cowell, Jacobson and Wickersham for their service; stated appreciation for Chair Jacobson and her work as chair; said an agreement has been reached with UAFT and will require board approval and stated Lockheed Martin is coming to Alaska noting this will be an opportunity for UAA to partner with industry.

Chancellor Case stated a special thanks to Regents Brady, Cowell, Jacobson and Wickersham and to all regents for their service; noted there were difficult tasks at this meeting; stated continued focus on students and student success is the right message in the transition time ahead; said the first-ever December commencement will be held at the Alaska Airlines Center on December 12, 2014, where Vernon Smith will receive an honorary degree and a meritorious service award; mentioned UAA is working to preserve the core elements of the university and said he is proud of Seawolf Athletes who are ranked 9 amongst the 315 Division II institutions.

Chancellor Pugh gave thanks to Regents Brady, Cowell, Jacobson and Wickersham for their service; noted Chair Jacobson's academic experience with education programs and issues was very helpful to UA; said he was delighted to work with and get to know Regent Cowell, is thankful for his leadership, the relationship with UAS and his extended family members in Juneau; noted the master plan at UAS is incredible thanks to Regent Wickersham's planning processes and attention to detail; noted Regent Brady's construction expertise has been a tremendous benefit for UA; stated losing Vice President Thomas, Vice Chancellors Myers and Pitney and Provost Baker is a huge loss to UA; however, he looks forward to working with new staff and new board members; noted during the tough times ahead engaging with Alaskans, focusing on what is best for students and working together will benefit

UA and thanked Chancellor Case and his staff for the hospitality.

24. Adjourn

A. Adjourn

Chair Jacobson adjourned the meeting at 4:46 p.m. on Friday, December 12, 2014.