

Official Minutes
Board of Regents
Annual Meeting of the Full Board
December 12-13, 2013
Fairbanks, Alaska

Regents Present:

Patricia Jacobson, Chair
Kirk Wickersham, Vice Chair
Michael Powers, Secretary
Jyotsna Heckman, Treasurer
Dale Anderson
Timothy Brady
Fuller A. Cowell
Courtney Enright
Kenneth Fisher
Mary K. Hughes
Gloria O'Neill

Patrick K. Gamble, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
John Pugh, Chancellor, University of Alaska Southeast
Brian Rogers, Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Carla Beam, Vice President for University Relations
Ashok Roy, Vice President of Finance & Administration and Chief Financial Officer
Dana Thomas, Vice President for Academic Affairs
Kit Duke, Chief Facilities Officer & AVP for Facilities and Land Management
Karl Kowalski, Chief Information Technology Officer
Erik Seastedt, Chief Human Resources Officer
Michelle Rizk, Associate Vice President, Budget
Kate Ripley, Director, Public Affairs
Brandi Berg, Executive Officer, Board of Regents
Jennifer Mahler, Assistant, Board of Regents

I. Call to Order

Chair Jacobson called the meeting to order at 8:00 a.m. on Thursday, December 12, 2013.

II. Adoption of Agenda

Regent Cowell moved, seconded by Regent Fisher and passed with no objection that:

PASSED AS AMENDED (amendment noted by *)
“The Board of Regents adopts the agenda as presented.

- I. Call to Order**
- II. Adoption of Agenda**
- III. Approval of Minutes**
- IV. President’s Report**
- V. Governance Report**
- VI. Public Testimony**
- VII. Electronic Agenda Demonstration**
- VIII. Approval of an Amended and Restated Consolidated Endowment Fund Investment Policy**
- IX. Presentation on Academic Freedom**
- X. Planning and Development Committee**
 - A. Discussion Regarding Board Governance and Shaping Alaska’s Future**
 - B. Federal and State Relations Reports**
- XI. Human Resources Report**
- *XI.A. Labor Relations Report (added)**
- XII. Presentation on Change and Transformation at the University of Alaska Fairbanks**
- XIII. Approval of the 2015 Meeting Schedule**
- XIV. Review of the Risk Services Annual Report**
- XV. Alaska Commission on Postsecondary Education Report**
- XVI. UA Athletics Report**
- *XVI.A. Executive Session (added)**
- XVII. Presentation on Alaska International Piano e-Competition**
- XVIII. Consent Agenda**
 - A. Academic and Student Affairs Committee**
 - 1. Approval of Revisions to Regents’ Policy 10.02.040 Related to Renaming the University of Alaska Anchorage School of Engineering to the University of Alaska Anchorage College of Engineering**
 - 2. Approval of Revisions to Regents’ Policy 10.02.040 Related to University of Alaska Fairbanks’ Realignment of the Arctic Region Supercomputing Center**
 - 3. Approval of Revisions to Regents’ Policy 10.02.060 - PWSCC Change Related to the Northwest Commission on Colleges and Universities Accreditation Standards and Eligibility Requirements**
 - 4. Approval of a Graduate Certificate in Science Teaching and Outreach at the University of Alaska Fairbanks**

5. **Approval of a Master of Education in Science Education, K-8 at the University of Alaska Southeast**
 - B. **Audit Committee**
 1. **Adoption of the FY13 Audited University of Alaska Financial Statements**
 2. **Adoption of the FY13 Audited Education Trust of Alaska Financial Statements**
 - C. **Facilities and Land Management Committee**
 1. **Formal Project Approval of the University of Alaska Anchorage Wells Fargo Sport Center Near Term Renewal and Repurposing**
 2. **Schematic Design Approval for the University of Alaska Anchorage Consortium Library Old Core Mechanical Upgrades Project, Phase 1**
 3. **Project Change Request for the University of Alaska Anchorage Kenai Peninsula College Career and Technical Education Center**
 4. **Formal Project Approval for the University of Alaska Fairbanks Heat and Power Plant Major Upgrade**
 5. **Formal Project Approval for the University of Alaska Southeast Technical Education Center Renewal**
- XIX. New Business and Committee Reports**
- A. **Academic and Student Affairs Committee**
 - B. **Audit Committee**
 - C. **Facilities and Land Management Committee**
- XX. Election of Board of Regents' Officers**
- XXI. Approval of Revisions to the Industrial Security Resolution**
- XXII. Approval of Revisions to the Corporate Authority Resolution**
- XXIII. Executive Session**
- XXIV. Future Agenda Items**
- XXV. Board of Regents' Comments**
- XXVI. Adjourn**

This motion is effective December 12, 2013.”

III. Approval of Minutes

Regent O'Neill moved, seconded by Regent Heckman and passed with no objection that:

PASSED

"The Board of Regents approves the minutes of its regular meeting of September 26-27, 2013 as presented. This motion is effective December 12, 2013."

Regent Cowell moved, seconded by Regent Wickersham and passed with no objection that:

PASSED

"The Board of Regents approves the minutes of its regular meeting of November 6, 2013 as presented. This motion is effective December 12, 2013."

IV. President's Report

President Gamble noted the Shaping Alaska's Future (SAF) effort has moved to the next level; said the board's input from this point forward will influence the effect statements and the fundamental discussions ahead; indicated the UA Foundation Trustees are also interested in SAF and the effect statements will be provided at their February 2014 meeting; stated he is looking forward to the January board retreat to further discuss the development of SAF; noted the scheduled announcement of the governor's FY15 budget and the significant effect it will have on the management of the university.

V. Governance Report

Carey Brown, Staff Alliance chair, mentioned appreciation for the number of individuals attending the meeting to provide public testimony regarding the employee education benefit; noted staff are reviewing the Shaping Alaska's Future draft effect statements and will provide feedback to the provosts in a timely manner; said staff at the three universities are working to identify and remove the student hassle factors; stated a resolution is being prepared for President Gamble's approval to permit each campus to develop their own smoke-free and tobacco-free policy and spoke in support of the employee education benefit and a resolution being prepared by university staff councils opposing revisions to the benefit.

Robert Boeckmann, Faculty Alliance chair, noted concern about the Statewide Academic Council's proposed minimum standards for baccalaureate degrees; said the general education learning outcomes committee is meeting face to face in February to continue to refine and consolidate their efforts; mentioned final statements are near completion regarding the systemwide policy on distance delivery of the general education science labs; stated progress is being made on the common student survey; said the Shaping Alaska's Future draft document didn't fully articulate the position of faculty involvement in developing academic programs and policies and spoke in support of the employee education benefit.

Shauna Thornton, Coalition of Student Leaders speaker, noted students are completing first semester finals; said efforts are being organized for the February Juneau advocacy trip; stated students are continuing to review and comment on Shaping Alaska's Future effect statements and mentioned the coalition is working on revisions to its constitution.

Joe Hayes, System Governance Council chair, thanked the board for the opportunity to speak on behalf of governance; noted appreciation for the strong emphasis placed on the involvement of governance in Shaping Alaska's Future effect statements; spoke in support of the employee education benefit stating it is an important aspect in retaining excellent staff and noted support for each university chancellor being able to determine their own smoke-free and tobacco-free campus policy.

VI. Public Testimony

Stacey Howdeshell, university staff member and UAF student, spoke in support of the employee education benefit; said the university provides good pay and great benefits and noted her personal experience the tuition waiver has provided to her.

Lesli Walls, university staff member and UAF Staff Council member, noted concern for revising the employee education benefit; spoke in support of the employee education benefit noting as a single parent sending her two boys to college would otherwise be unaffordable; stated the university is an enjoyable place to work and mentioned her personal experience the tuition waiver has provided to her.

Brad Krick, UAF Staff Council president, spoke in support of the employee education benefit; stated opposition to revising or removing the benefit and noted the value the benefit provides for staff development and continuing education.

Kenneth Barrick, UAF associate professor of geography, spoke about his research efforts regarding environmental management and shared his recently published book titled *Harrison R. Crandall Creating a Vision of Grand Teton National Park*.

James Gentry, UA Office of Information Technology (OIT) senior manager, spoke in support of the employee education benefit and noted how OIT uses the benefit as a recruitment tool to bring OIT expertise to Fairbanks.

Ashley Munro, university staff member and UAF student, spoke in support of the employee education benefit; stated the use of the benefit allowed her to complete her degree in four years and noted her personal experience the tuition waiver has provided to her.

Jeannette Altman, university staff member, UAF student and UAF Staff Council member, spoke on behalf of individuals in rural communities who could not attend the meeting who support the employee education benefit and noted many individuals come to and stay in Alaska because of the benefit.

Jessica Garron, UAF Geophysical Institute Alaska Satellite Facility senior science consultant, spoke in support of the employee education benefit and noted her personal experience the tuition waiver has provided to her.

Wade Albright, UAF Geophysical Institute Alaska Satellite Facility production supervisor, spoke in favor of the employee education benefit and noted his personal experience the tuition waiver has provided to him and his family.

Scott Arko, UAF Geophysical Institute Alaska Satellite Facility (ASF) deputy director, said the ASF facility receives external funding and is rated by performance; spoke in support of the employee education benefit and noted the tuition waiver is used as a recruitment tool to hire and retain qualified individuals at UAF.

Tina Holland, university staff member, adjunct faculty and a Statewide Administration Assembly member, spoke in support of the employee education benefit; noted the upcoming fiscal challenges and asked the board to allow UA governance and executive management to be the catalyst in making changes to employee benefits.

Kristen Barton, UAF Geophysical Institute employee spouse, spoke in support of the employee education benefit; said the use of the tuition waiver allowed her to make a career change that otherwise would have been difficult and noted the importance and value the benefit provides to employees and their families.

Lillian Misel, UAF Geophysical Institute executive officer, spoke in support of the employee education benefit; said many staff members use the benefit for professional development that otherwise would not be affordable and noted her personal experience the tuition waiver has provided to her.

Paul Moore, UAF Physical Plant employee, spoke in support of the employee education benefit and stated a reduced benefit would reduce the number of individuals interested in coming to work at the university.

Ken Severin, UAF Geology and Geophysics Advanced Instrumentation Laboratory director, spoke in support of the employee education benefit and noted his personal experience the waiver has provided to him.

Trish Winners, UAF Utilities staff member, thanked the board for allowing time for employee voices to be heard; spoke in support of the employee education benefit and noted recent market surveys indicate UA's compensation is below the standard market value.

Glenn Juday, UAF Forest Ecology professor, shared information about the forest science technology program and the natural resources management degrees offered by the UAF School of Natural Resources & Agricultural Sciences and thanked the board for allowing time for public testimony.

Jennifer Youngberg, university staff member and UAF Staff Council member, spoke in support of the employee education benefit and noted the impact the benefit has on professional development, staff morale and longevity.

Cecilia Ryman, university staff member, thanked the board for allowing time for public testimony; spoke in support of the employee education benefit and noted her personal experience the tuition waiver has provided to her.

Aimee Hughes, UAF Facilities Services plumbing maintenance mechanic, said she is a trained journeyman plumber who took a pay cut to come to work at UAF; noted the employee education benefit has offset the pay cut and spoke in support of the employee education benefit.

Denise Wartes, UAF Rural Alaska Honors Institute (RAHI) program manager, spoke in support of the employee education benefit; asked the board to consider RAHI in their year-end giving; mentioned the RAHI archaeology field school at Healy Lake, the documentary completed by students and shared the online link information <http://www.uaf.edu/rahi/videos-1/>.

Jim Dixon, UAF Alumni Association president, thanked the board for the opportunity to share alumni activities; noted members of all three UA alumni associations attended a Seattle Mariners game in September; said the association hosted a distinguished alumni event and sponsored a leadership luncheon; stated the association will advocate on behalf of UAF to encourage the Legislature to support the heat and power plant and spoke in support of the employee education benefit.

Carol Kaynor, university staff member and alumna, questioned the cost and saving methods being used regarding a revision to the employee education benefit; noted reducing staff benefits could reduce the quality and retention of staff and spoke in support of the employee education benefit.

Sarah Browngoetz, university staff member, thanked the board for allowing time for staff to express their concerns about the employee education benefit; spoke in support of the employee education benefit; noted she took a job at UA, as do many other employees, because of the education benefit and stated many employees consider the benefit as compensation in lieu of lower wages.

Representative Doug Isaacson, noted his varied experience he brings to the Legislature; said a unified goal needs to be established to reduce the state's budget; noted state dollars should be spent on infrastructure, finding ways to getting more oil in the pipeline and produce additional revenue; said Alaskans should be looking at the state's resources and how each community can use such to become self-supporting; mentioned the perception in the Legislature is the university needs to reduce redundancies and competition amongst the campuses and place emphasis on areas of expertise instead of duplicating programs and schools; noted his support for the Alaska Center for Energy and Power and said he would help move the discussions forward with the Legislature regarding the \$1.9 million support for the Geographic Information Network of Alaska.

Dominic Lozano, Fairbanks Fire Department fireman accompanied by his 3-year-old son Noah, stated appreciation for the fire science program at UAF; said many firefighters across the state who are also leaders within their communities are graduates of the UAF program; noted his personal experience with the program; stated the hands-on training offered by the program is known as specialty training; mentioned the staff mentoring and the experience the students acquire is exceptional and thanked the board for supporting the program.

Martin Miller, UA Office of Information Technology senior trainer, spoke in support of the employee education benefit; noted the importance of human performance improvement; mentioned the use of the employee education benefit for staff development and said the cost of untrained staff is conveyed to the customer; therefore, staff development should be a priority.

Connie Huizenga, UAF Computer Science office manager, spoke in support of the employee education benefit and noted her personal experience the tuition waiver has provided to her and her family.

Shawn Conell, UAF CTC Automotive Technology professor, spoke in support of the employee education benefit and noted his personal experience the tuition waiver has provided to him.

Robert Boeckmann, UAA assistant professor and Faculty Alliance chair, stated concern regarding the graduation rate at UA; spoke in support of the employee education benefit and noted the impact the education benefit has on faculty and staff family members.

VII. Electronic Agenda Demonstration

Executive Officer Berg reviewed the navigation and annotation features within the electronic agenda using both an iPad and a laptop.

VIII. Approval of an Amended and Restated Consolidated Endowment Fund Investment Policy

References 1, 2 & 3

Note for the record: Regent Anderson disclosed a conflict of interest due to his occupation as a financial advisor and he did not participate in the discussion or the voting process.

Regent Cowell moved, seconded by Regent O'Neill and passed with no objection that:

PASSED

“The Board of Regents approves the Consolidated Endowment Fund Investment Policy as presented. This motion is effective December 12, 2013.”

CONSOLIDATED ENDOWMENT FUND INVESTMENT POLICY CITATION

IX. Delegation and Assignment of Duties and Authority

1. Responsibilities of the Boards:

- a. Maintaining the overall stewardship of the Fund in accordance with the Consolidated Endowment Fund Agreement, AS 13.65.010 – 13.65.095 and AS 37.10.071, as they may be amended or restated from time to time;
- b. Adopting the policies needed for the prudent investment and administration of the Fund;
- c. Delegating and assigning duties and authority to the Committee and the Treasurer;
- d. Reviewing the performance of the Fund and activities of the Committee on a regular basis.

(Note: Boards mean the Board of Regents and the Board of Trustees collectively. Committee means the Investment Committee.)

RATIONAL AND RECOMMENDATION

The Consolidated Endowment Fund (Fund) was established in 1997 to facilitate the investment of the University's Land Grant Endowment Trust Fund and its companion Inflation Proofing Fund as well as the Foundation's Pooled Endowment Funds. The funds were consolidated to minimize the cost of administration, allow for better diversification of the investments, increase access to top managers, and improve the potential for enhanced returns. The university and the foundation entered into a Consolidated Endowment Fund Agreement that defined a structure that would be used to manage the funds and adopted a Consolidated Endowment Fund Investment Policy that defined how the Fund would be invested. The intent was that each entity would have an undivided interest in the assets of the Fund based on the units assigned to each institution for its respective investment.

The Fund is managed by a very talented and highly respected Investment Committee consisting of Eric Wohlforth, Chair, Jo Michalski, Board of Trustees Chair, Bob Mitchell, Mike Burns, Gary Dalton, Kirk Wickersham, Leo Bustad, Nancy Blunck, Winthrop Gruening, and Carla Beam. Tammi Weaver serves as chief investment officer and actively supports the committee in its efforts to manage the Fund.

Over the years, the Fund has become a highly diversified, sophisticated investment vehicle with more than 30 investment managers and more than 70 investments with total assets of approximately \$300 million. However, in recent years it became necessary to increase the risk in the portfolio to improve the potential of meeting spending obligations associated with donors' expectations. This increased risk combined with an increased number of managers and investments has made it challenging for staff to keep up with the level of due diligence required by the Investment Committee and accounting standards. To address the issue, the committee decided to outsource many of the investment management activities to a professional investment manager. The planned

outcome is improved due diligence for the Fund and increased potential for higher returns. The Board of Trustees and the Board of Regents have been updated on the status of this transition on several occasions.

The staff and committee actively participated in the search and selection of a high quality investment services provider and engaged Cambridge Associates. Effective July 1, 2013, the assets of the Consolidated Endowment Fund were transferred to a single investor limited partnership under the management of Cambridge. The resulting changes in the investment processes now require modifications to the investment policy. Revisions were developed by the committee and staff with input from Regents Cowell and Heckman.

Although there has been extensive rewording of the policy, the significant responsibilities in the original policy have been accounted for in the revised policy and basic operating controls have not changed. The committee is responsible for making or approving the major decisions and the treasurer and staff are responsible for implementing those decisions.

Reference 1 is a clean copy of the revised draft of the Consolidated Endowment Fund Investment Policy. Reference 2 is a Sectional Summary of Revisions to the Policy and for those interested in the detail changes Reference 3 is a redline version identifying changes since the policy was last modified. At its October 30, 2013 meeting, the Investment Committee approved a motion recommending that the Board of Trustees and the Board of Regents approve the proposed policy as presented in Reference 1. This policy is scheduled to be considered and approved by the Board of Trustees at its December 11, 2013 meeting. Carla Beam, foundation president, Tammi Weaver, chief investment officer, and Jim Lynch, associate vice president for finance, answered questions from members of the board regarding the policy and the Fund.

IX. Presentation on Academic Freedom Addendums 1, 1A, 1B, 1C, 1D & 1E

Vice President Thomas, General Counsel Hostina and Faculty Alliance Chair Boeckmann provided a presentation on academic freedom.

X. Planning and Development Committee

A. Discussion Regarding Board Governance and Shaping Alaska's Future

Regent Hughes shared information from the Association of Governing Boards (AGB) Trustee Advocacy Committee meeting she attended in November 2013, noting James Kvaal, deputy director of President Obama's Domestic Policy Council, attended and spoke about the higher education act, the rating of colleges and universities and the impact the rating will have on institutions receiving

Federal Pell Grants. She said AGB will continue to stay in front of the issue and provide updates to its members.

Regent Hughes noted the 2-day January 2014 board retreat will consist of an in-depth discussion on Shaping Alaska's Future, fiscal concerns and strategic planning.

B. Federal and State Relations Reports

Vice President Beam and Associate Vice President Christensen updated the board on federal and state relations issues at the University of Alaska.

XI. Human Resources Report

Chief Human Resources Officer Seastedt updated the board regarding human resources issues including information regarding the employee education benefit at the University of Alaska.

***XI.A. Labor Relations Report** (added)

Executive Director Smith updated the board on union contract negotiations.

XII. Presentation on Change and Transformation at the University of Alaska Fairbanks

Faculty and staff gave presentations on how change and transformation is occurring at the University of Alaska Fairbanks. Presentations included:

Marketing and Communications Strategic Communications Team, presented by Michelle Renfrew, Marketing and Communications director;

Capitalizing on Research Strength, presented by Daniel M. White, associate vice chancellor for research;

Comprehensive Advising, presented by Alex Fitts, vice provost, accreditation liaison officer and dean of general studies;

Geographic Information Network of Alaska (GINA), presented by Tom Heinrichs, GINA director;

Department of Recreation, Adventure and Wellness (DRAW), presented by Mark Oldmixon, DRAW director, and Ali Knabe, DRAW executive officer.

The PowerPoint slides can be found at the following link. Please note the file is 15.2 MB.

https://dl.dropboxusercontent.com/u/7287576/UAF_BOR_presentation_19Nov2013Final.pptx

XIII. Approval of 2015 Meeting Schedule

Regent Cowell moved, seconded by Regent Enright and passed with no objection that:

PASSED

“The Board of Regents approves the meeting schedule for 2015. This motion is effective December 12, 2013.”

	<u>2014</u>	
Retreat	January 22-23, 2014	Anchorage
Regular Meeting	February 20-21, 2014	Fairbanks
Regular Meeting	April 3-4, 2014	Kodiak
Regular Meeting	June 5-6, 2014	Anchorage
Regular Meeting	September 18-19, 2014	Juneau
Meeting re: Budget	November 5, 2014	Fairbanks
Annual Meeting	December 11-12, 2014	Anchorage

	<u>2015</u>	
Retreat	January 21-22, 2015	Anchorage
Regular Meeting	February 19-20, 2015	Anchorage
Regular Meeting	April 9-10, 2015	Bethel
Regular Meeting	June 4-5, 2015	Fairbanks
Regular Meeting	September 17-18, 2015	Juneau
Meeting re: Budget	November 4, 2015	Anchorage
Annual Meeting	December 10-11, 2015	Fairbanks

XIV. Review of the Risk Services Annual Report Addendum 2

Chief Risk Officer Spink provided an overview of the annual report.

XV. Alaska Commission on Postsecondary Education Report

Regent Heckman reported on the October 24, 2013 ACPE meeting in Anchorage; noted new officers were elected; said new regulation changes are being considered regarding standards for financial aid programs and postsecondary education institutions including clarifying grant procedures; stated biannually the commission certifies certain fields of study for the Western Interstate Commission for Higher Education (WICHE) Professional Student Exchange Program (PSEP) and approved continuing participation in dentistry, occupational therapy, physical therapy, physician’s assistant, optometry and pharmacy; said the interest rates for the teacher education loan and WICHE PSEP loan were set at 7.5% and noted two presentations were given: 1) an overview of outreach and initiatives, and 2) a demonstration on the Alaska Career Information System website. The next meeting of ACPE will be held on January 9, 2014 in Anchorage.

XVI. UA Athletics Report

Regent Enright reviewed the following:

UAA

UAA successfully hosted the 36th annual Carrs/Safeway Great Alaska Shootout basketball tournament on November 26-30, 2013. The Harvard men and the Georgetown women won the championship gold pans. UAA Athletic Director Keith Hackett also announced that next season the tournament will move to the brand new Alaska Airlines Center on campus.

The Seawolf women's cross country team finished a program-best 4th place earning a podium finish and NCAA trophy at the 2013 NCAA Cross Country Championships in Spokane, WA on November 23, 2013. The men finished in 7th place. UAA produced five All-Americans overall, and Seawolf head coach Michael Friess was named the NCAA West Region Women's Cross Country Coach of the Year.

The Seawolf volleyball team earned its fourth NCAA Tournament berth in the last four seasons, finishing the regular season with a 21-9 record and a runner-up finish by just one match in the final conference standings. Sophomore Katelynn Zanders was voted All-West Region and was joined by teammate Julia Mackey as a unanimous All-GNAC selection. Additional GNAC awards were presented to Quinn Barker for Newcomer of the Year, Erin Braun for Freshman of the Year and Chris Green as Coach of the Year.

The Seawolves' men's and women's basketball teams are both off to great starts. The women stand 5-1 heading into conference play including a win over Division I UC Riverside in the Great Alaska Shootout. The men have been ranked as high as 19th in the nation, earning a win over 5th-ranked Minnesota State.

The Seawolf gymnastics team will make its 2014 season debut with a Green & Gold Scrimmage on December 14, 2013, at the Wells Fargo Sports Complex.

UAF

Cross Country: Mitch Burgess was named GNAC Red Lion Men's Cross Country Co-Runner of the Week. This is the first GNAC accolade for a men's runner in program history. Men win first ever multi-team meet in history at SMU Invitational. Women edged out of title, finishing second at SMU Invitational.

Rifle: Ranked No. 3 when the season opened in October 2013, the team cruised to a win over NC State and broke a program record with a win over Ole Miss. In November 2013, the team swept Kentucky with second-highest mark in team history and was named new No. 1 in the country.

Men's Basketball: The team trekked up to Barrow to scrimmage Post University in the third NCAA exhibition ever played in Barrow, Alaska. Team members volunteered for the GCI/FRA Clothing Drive. For the second year in a row, the Nanooks win three games in three days to win the GCI Alaska Invitational tournament.

Hockey: Players and staff attended the unveiling of the \$4.5 million state-of-the-art locker room facility at the Carlson Center. Nanooks win Brice Alaska Goal Rush for second straight year with a comeback late in regulation and shootout win over Western Michigan. Former Nanook Chad Johnson wins NHL first game in net for Boston Bruins.

Swimming: Nanooks blows past Biola to open season with pair of dual-meet wins. Freshmen Kathryn Pound and Victoria Adams both break a pool record. Martha Hood signs National Letter of Intent to swim for Nanooks the Alaska state champion swims for North Pole High School

Alaska Nanooks Athletic Director Gary Gray was elected to NCAA Division II Management Council in November 2013.

Women's Basketball: The team finishes a 4-game trip to Hawaii with 3-1 record with wins over BYU-H, Chaminade and a split at Hawaii-Hilo. Nanooks take second at Mt. McKinley Bank North Star Invitational after falling in title game to finish 2-1.

Volleyball: In November 2013, four players were named to the GNAC All-Academic Team. Sam Harthun finishes season No. 4 on program's single-season kills list; was named to All-GNAC First Team and named GNAC Red Lion Co-Offensive Player of the Week.

***XVI.A. Executive Session** (added)

Regent Cowell moved, seconded by Regent Fisher and passed with no objection that:

PASSED

“The Board of Regents goes into executive session to discuss matters the immediate knowledge of which would have an adverse effect on the finances of the university related to a labor contract and budget strategies. This motion is effective December 13, 2013.”

The Board of Regents goes into executive session at 2:10 p.m. Alaska Time in accordance with AS 44.62.310. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president may designate and will last approximately 40 minutes.

The Board of Regents concluded an executive session at 2:56 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters the immediate knowledge of which would have an adverse effect on the finances of the university related to a labor contract and budget strategies. The session included members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members designated by the president and lasted approximately 46 minutes.

XVII. Presentation on Alaska International Piano e-Competition

Addendum 3

Eduard Zilberkant, President's Professor of Piano, music director and conductor of the Fairbanks Symphony and Arctic Chamber Orchestras, presented information regarding the upcoming Alaska International Piano e-Competition to be held in the Davis Concert Hall at the University of Alaska Fairbanks on June 28 – July 12, 2014.

XVIII. Consent Agenda

Regent O'Neill moved, seconded by Regent Cowell and passed with no objection that:

PASSED

“The Board of Regents approves the consent agenda as presented. This motion is effective December 13, 2013.”

A. Academic and Student Affairs Committee

1. Approval of Revisions to Regents' Policy 10.02.040 Related to Renaming the University of Alaska Anchorage School of Engineering to the University of Alaska Anchorage College of Engineering

PASSED

“The Board of Regents approves a revision to Regents' Policy 10.02.040 related to renaming the University of Alaska Anchorage School of Engineering to the University of Alaska Anchorage College of Engineering. This motion is effective December 13, 2013.”

2. Approval of Revisions to Regents' Policy 10.02.040 Related to University of Alaska Fairbanks' Realignment of the Arctic Region Supercomputing Center Reference 4

PASSED

“The Board of Regents approves a revision to Regents' Policy 10.02.040 related to University of Alaska Fairbanks' realignment of the Arctic Region Supercomputing Center. This motion is effective December 13, 2013.”

3. Approval of Revisions to Regents' Policy 10.02.060 - PWSCC Change Related to the Northwest Commission on Colleges and Universities Accreditation Standards and Eligibility Requirements Reference 5

PASSED

“The Board of Regents approves a revision to Regents' Policy 10.02.060 - PWSCC change related to the Northwest Commission on Colleges and Universities accreditation standards and eligibility requirements. This motion is effective December 13, 2013.”

4. Approval of a Graduate Certificate in Science Teaching and Outreach at the University of Alaska Fairbanks Reference 6

PASSED

“The Board of Regents approves a Graduate Certificate in Science Teaching and Outreach at the University of Alaska Fairbanks. This motion is effective December 13, 2013.”

5. Approval of a Master of Education in Science Education, K-8 at the University of Alaska Southeast Reference 7

PASSED

“The Board of Regents approves a Master of Education in Science Education, K-8 at the University of Alaska Southeast. This motion is effective December 13, 2013.”

B. Audit Committee

1. Adoption of the FY13 Audited University of Alaska Financial Statements Addendum 25

PASSED

“The Board of Regents adopts the audited financial statements of the University of Alaska for the year ended June 30, 2013 as presented. This motion is effective December 13, 2013.”

2. Adoption of the FY13 Audited Education Trust of Alaska Financial Statements Addendum 26

PASSED

“The Board of Regents adopts the audited financial statements of the Education Trust of Alaska for the year ended June 30, 2013 as presented. This motion is effective December 13, 2013.”

C. Facilities and Land Management Committee

1. Formal Project Approval for the University of Alaska Anchorage Wells Fargo Sports Center Near Term Renewal and Repurposing Reference 8

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Anchorage Wells Fargo Sports Center Near Term Renewal and Repurposing as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of \$10,000,000. This motion is effective December 13, 2013.”

2. Schematic Design Approval for the University of Alaska Anchorage Consortium Library Old Core Mechanical Upgrades Project, Phase 2

Reference 9

PASSED AS AMENDED

“The Board of Regents approves the schematic design approval request for the University of Alaska Anchorage Consortium Library Old Core Mechanical Upgrades Project, Phase 2, as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved budget, and to proceed to completion of project construction within the limit of funds available and not to exceed a total project cost of \$8,019,000. This motion is effective December 13, 2013.”

Passed as amended by the Facilities and Land Management Committee

3. Project Change Request for the University of Alaska Anchorage Kenai Peninsula College Career and Technical Education Center Reference 10

PASSED

“The Board of Regents approves the project change request for the University of Alaska Anchorage Kenai Peninsula College Career & Technical Education Center as presented in compliance with the campus master plan, and authorizes the university administration to increase the project scope to include \$1,800,000 for the second phase of renewal and reallocation work not to exceed the current total project cost of \$15,250,000. This motion is effective December 13, 2013.”

4. Formal Project Approval for the University of Alaska Fairbanks Heat and Power Plant Major Upgrade Reference 11

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Fairbanks Heat and Power Plant Major Upgrade, as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of \$248,000,000. This motion is effective December 13, 2013.”

5. Formal Project Approval for the University of Alaska Southeast Technical Education Center Renewal Reference 12

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Southeast Technical Education Center Renewal as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of \$ 4,620,000. This motion is effective December 13, 2013.”

XIX. New Business and Committee Reports

A. Academic and Student Affairs Committee

1. Approval of Appointment to Regents' Scholarship Committee

The Academic and Student Affairs Committee approved the following motion:

PASSED

“The Academic and Student Affairs Committee approves the appointment of Virginia Breeze and William Andrews to the Regents' Scholarship Committee as presented by Committee Chair Powers. This motion is effective December 12, 2013.”

2. Committee Report

In addition to action items, the committee heard reports on e-Learning and SB241, discussed minimum baccalaureate admission standards, dual enrollment and technical vocational education program renewal, received an update on the calendar of academic and student affairs reports and a presentation on undergraduate research.

B. Audit Committee

In addition to action items, the committee heard an update on the risks involved with the UAF heat and power plant, received an annual report on risk identification and management plans, heard final audit and audit status reports, discussed the FY13 annual financial statements with the external auditors from Moss Adams and reviewed the FY13 UA Foundation and Consolidated Endowment Fund financial statements. Nine board members attended the audit committee meeting.

C. Facilities and Land Management Committee

1. Schematic Design Approval for the University of Alaska Fairbanks Road Improvements Fairbanks Metropolitan Area Transportation System (FMATS) Street Light Conversion Reference 13

The Facilities and Land Management Committee approved the following motion:

PASSED

“The Facilities and Land Management Committee approves the schematic design approval request for the University of Alaska Fairbanks Roadway Improvements, Fairbanks Metropolitan Area Transportation System Street

Light Conversion as presented in compliance with the approved campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved budget, and to proceed to completion of project construction not to exceed a total project cost \$2,030,983. This motion is effective December 12, 2013.”

2. Committee Report

In addition to action items, the committee heard reports on the UAA Alaska Airlines Center, UAA Engineering and Industry Building, UAF engineering facility, UAF P3 student dining development, UAF Toolik Field Station lease, FY13 and FY14 deferred maintenance and renewal distribution changes, deferred maintenance spending and construction in progress.

Karl Kowalski, chief information technology officer, provided an overview on the polar fiber and the Office of Information Technology organizational change process. Security issues were discussed and the board affirmed its belief that the right things are being done to correct deficiencies given the available resources and complexities involved, its support of the CITO in this effort, and offered support and assistance to complete this effort.

XX. Election of Board of Regents’ Officers

In accordance with Board of Regents' Bylaws, at the annual meeting of the Board of Regents, the officers of the board shall be elected by a simple majority vote.

Regent Hughes moved, seconded by Regent Cowell and passed with no objection that:

PASSED

“The Board of Regents elects Patricia Jacobson as chair of the Board of Regents. This motion is effective December 13, 2013.”

Regent Wickersham moved, seconded by Regent Cowell and passed with no objection that:

PASSED

“The Board of Regents elects Jyotsna Heckman as vice chair of the Board of Regents. This motion is effective December 13, 2013.”

Regent Powers moved, seconded by Regent O’Neill and passed with no objection that:

PASSED

“The Board of Regents elects Kenneth J. Fisher as secretary of the Board of Regents. This motion is effective December 13, 2013.”

Regent Fisher moved, seconded by Regent Heckman and passed with no objection that:

PASSED

“The Board of Regents elects Michael Powers as treasurer of the Board of Regents. This motion is effective December 13, 2013.”

XXI. Approval of Revisions to the Industrial Security Resolution

Regent Cowell moved, seconded by Regent O’Neill and passed with no objection that:

PASSED

“The Board of Regents approves the Industrial Security Resolution as revised to reflect changes in the officers of the board resulting from the Board of Regents' elections and authorizes the chair and secretary of the board to sign the resolution. This motion is effective December 13, 2013.”

RATIONALE/RECOMMENDATION

The president and selected members of the university administration are routinely designated by the Board of Regents to handle any duties and responsibilities relating to classified information in connection with contracts with the Department of Defense and other federal agencies. These individuals are given an extensive security screening and are the only members of the administration, including the Board of Regents, to have access to classified information.

The university has received similar security clearances since the mid-1950s. Execution of the resolution allows regents and other members of the administration to be exempted from security clearance procedures. The resolution is identical to resolutions previously passed except for changes to officers of the board.

XXII. Approval of Revisions to the Corporate Authority Resolution

Regent Cowell moved, seconded by Regent O’Neill and passed with no objection that:

PASSED AS AMENDED

“The Board of Regents approves the Corporate Authority Resolution, as revised to reflect changes in titles of officers resulting from the Board of Regents' elections and to correct an omission of a university official, and authorizes the chair and secretary of the board to sign the resolution. This motion is effective December 13, 2013.”

The Board of Regents regularly passes a resolution specifying certain university officers as being authorized to execute investment and banking transactions for the University of Alaska. Because of changes in officers of the board and in university administration, a current resolution is necessary in order to execute timely investment and banking transactions.

XXIII. Executive Session

Regent Cowell moved, seconded by Regent Fisher and passed with no objection that:

PASSED

“The Board of Regents goes into executive session to discuss matters the immediate knowledge of which could have an adverse effect on the finances of the university related to the UAA Northern Access Extension project at Elmore Road, the UA Timber Harvest & Land Trade Proposal, the UA & AHTNA Materials Management Agreement, the KABATA ROW Acquisition, and matters that could affect the reputation or character of a person or persons related to the presidential assessment. This motion is effective December 13, 2013.”

The Board of Regents goes into executive session at 12:00 noon Alaska Time in accordance with AS 44.62.310. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president may designate and will last approximately 3 hours.

The Board of Regents concluded an executive session at 3:05 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters the immediate knowledge of which could have an adverse effect on the finances of the university related to the UAA Northern Access Extension project at Elmore Road, the UA Timber Harvest & Land Trade Proposal, the UA & AHTNA Materials Management Agreement, the KABATA ROW Acquisition, and matters that could affect the reputation or character of a person or persons related to the presidential assessment. The session included members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members designated by the president and lasted approximately 3 hours and 5 minutes.

XXIV. Future Agenda Items

Regent Hughes noted items for the January 2014 board retreat would include board assessment and a discussion on Shaping Alaska’s Future.

XXV. Board of Regents' Comments

Regent Anderson thanked Chancellor Rogers for the reception at the UA museum; noted excitement about the fire science program, the public testimony surrounding the program and the fact that there is documentation that the program is life changing for students and their careers; is looking forward to the January retreat and the Shaping Alaska’s Future discussion.

Regent O’Neill stated appreciation about getting to know the different communities at each university, understanding how UA impacts the communities and the amazing learning opportunities UA provides to each community; thanked Chancellor Rogers for the hospitality; enjoyed the Governor’s Cup hockey competition; is looking forward to the retreat, the discussion regarding Shaping Alaska’s Future and how the board will be bold and courageous in making decisions as it relates to the upcoming challenges ahead and wished everyone a Merry Christmas and safe holiday season.

Regent Brady thanked Chancellor Rogers for the hospitality; noted good things are happening with the UAF DRAW program and appreciated the presentation; stated UA is facing significant budget issues and it is time for the board to roll up their sleeves and figure out how to manage the challenges ahead; wished everyone a great Christmas and noted he is looking forward to the retreat.

Regent Heckman thanked Chancellor Rogers for the hospitality; noted the reception at the UA Museum was fantastic and it was nice to see the recognition of fellow community members; stated presentations were inspiring; said she continues to be amazed at the transformations taking place at our universities; is looking forward to the January retreat and defining a strategy for the upcoming challenges; congratulated Chair Jacobson on her re-election as chair and thanked her for her leadership.

Regent Fisher noted the tough job ahead for the board and UA administration regarding the FY15 budget challenges; mentioned the importance of moving the building fund initiative forward to offset deferred maintenance and said getting buy-in from the Legislature regarding the UAF heat and power plant is critical to get the project completed.

Regent Enright thanked Chancellor Rogers for the hospitality, is looking forward to the January retreat; noted appreciation about working with fellow board members on challenging issues and wished everyone a fantastic holiday.

Regent Cowell noted at the confluence of Shaping Alaska's Future and the challenging economic times ahead; that future board decisions will not be made without generating some heat, which was evident from public testimony during the meeting; said it is time for the board to toughen up, to provide detailed direction to UA administration and to stay unified in order for UA to move forward; noted appreciation for the reorganization of the agenda material, stated it was much easier to navigate and thanked Executive Officer Berg for the tutorial.

Regent Hughes noted the financial concerns facing UA will require each board member be part of the unified body when making decisions for the organization and working to support, care and protect the decisions of the president and the chancellors; is looking forward to the challenges ahead to ensure Alaskans a great university; thanked Chancellor Rogers for the reception at the UA Museum and noted appreciation for Aldona Jonaitis' enthusiasm.

Regent Powers thanked Chancellor Rogers and staff for the hospitality; noted appreciation for presentations on academic freedom, minimum baccalaureate admission standards, Vice President Roy's financial report and the Alaska International Piano e-Competition and wished everyone a Merry Christmas.

Regent Wickersham congratulated Chair Jacobson on her re-election; said the terrain park is a great front for the UA Museum; is looking forward to the January retreat and the opportunity to participate in defining the future of UA; noted UA is unique because of the particular logistical challenges of operating in a subarctic environment; would like UA to become a leader in the higher education throughout the world and wished everyone a very Merry Christmas.

Regent Jacobson thanked Chancellor Rogers for the hospitality and the reception; noted appreciation for the work of staff in organizing the meeting; said the UA Museum tours were significant and rich in history; noted reinforcement of the substantial impact UA has on the state and the people of Alaska; stated there are so many dedicated and talented individuals at UA and she appreciates being in attendance with everyone; noted Cathy Cahill's appointment to the U.S. Senate Energy and Natural Resources Committee; wished everyone a Merry Christmas and safe travels home.

President Gamble congratulated Chair Jacobson and the newly appointed officers; thanked Chancellor Rogers for the hospitality; stated UA has great faculty and staff noting the reality of such occurs when the individuals focus and collaborate on the difficult issues e.g. future fiscal concerns; noted the Strategic Direction Initiative has been 2.5 years in the making and how UA plans to develop Shaping Alaska's Future (SAF) requires more efficiency, excellence, relevancy and a culture change in every way in everyday efforts; said UA's quality faculty and staff are aligned to solve the challenges ahead and through consensus, collaboration and cooperation are well positioned to execute the ideas and the doing phase of SAF; noted meetings established with chancellors and provosts to continue the discussion regarding SAF recognizing if the seeds are appropriately planted now the outcomes should still be effective 10 years from now; stated bold decisions will need to be made regarding SAF; said during the January retreat the intent is to provide the board with a good look at the future options for UA and wished everyone Merry Christmas.

Chancellor Pugh thanked Chancellor Rogers and staff for the hospitality, statewide staff for their work organizing the meeting and the board for staying focused on excellence and maintaining high performance at UA; said UAS completed its third year with accreditation and the commission's final report made specific reference to the mission, core themes and shared governance being widely known throughout the campus; said the community has responded positively to the projects on campus including the addition of the freshman housing project; stated excitement about acquiring the Alaska Learning Network project and is looking forward to using the network to make a considerable difference for students across the state regarding college readiness and said in the challenging times ahead for UA, it is better to recognize the hard work upfront prior to performing the difficult work.

Chancellor Case thanked Chancellor Rogers for the outstanding hospitality and showcasing student life activities; noted seeing student's experiences and lives changed throughout their UA career is what keeps him coming to work each day; stated appreciation for the convergence over the last eight years with the UAA planning and

budgeting committee process where a participative approach has been used with each department assisting in shaping and making decisions for the campus budget; said the involvement, creativity and prioritizing taking place at every level of leadership regarding Shaping Alaska's Future is being recognized and the decisions will allow UA to thrive in the future; stated encouragement for the challenging times ahead noting it won't be easy but knowing the right team is in place will be helpful; complimented Dr. Boeckman and the Faculty Alliance for showing the right spirit and working together to make things happen for UA; congratulated Chair Jacobson on her re-election and wished everyone Merry Christmas.

Chancellor Rogers thanked the board for helping celebrate private philanthropy at the evening reception honoring Linda G. Hulbert, the Pollock Conservation Cooperative and the Liz Claiborne & Art Ortenberg Foundation; noted KUAC's new digital signal has four channels, one operating 22 hours per day broadcasting across the state; said the February board meeting coincides with the men's and women's basketball teams playing in Fairbanks and that tickets will be available for members to attend; stated the second half of the Governor's Cup hockey game will be in Fairbanks March 7-8; noted Alaska Airlines will unveil their Nanook/Seawolf aircraft in time for the Governor's Cup hockey game and thanked the board for the amount of time and effort devoted to the board meetings and the university.

XXVI. Adjourn

Chair Jacobson adjourned the meeting at 3:05 p.m. on Friday, December 13, 2013.