

Official Minutes
Board of Regents
Meeting of the Full Board
September 26-27, 2013
Juneau, Alaska

Regents Present:

Patricia Jacobson, Chair
Kirk Wickersham, Vice Chair
Michael Powers, Secretary
Jyotsna Heckman, Treasurer
Dale Anderson
Fuller A. Cowell
Courtney Enright
Kenneth Fisher
Mary K. Hughes
Gloria O'Neill

Patrick K. Gamble, Chief Executive Officer and President, University of Alaska

Regent Absent:

Timothy Brady

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
John Pugh, Chancellor, University of Alaska Southeast
Brian Rogers, Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Carla Beam, Vice President for University Relations
Ashok Roy, Vice President of Finance & Administration and Chief Financial Officer
Dana Thomas, Vice President for Academic Affairs
Kit Duke, Chief Facilities Officer & AVP for Facilities and Land Management
Karl Kowalski, Chief Information Technology Officer
Erik Seastedt, Chief Human Resources Officer
Michelle Rizk, Associate Vice President, Budget
Kate Ripley, Director, Public Affairs
Brandi Berg, Executive Officer, Board of Regents
Jennifer Mahler, Assistant, Board of Regents

I. Call to Order

Chair Jacobson called the meeting to order at 8:00 a.m. on Thursday, September 26, 2013.

II. Adoption of Agenda

Regent O'Neill moved, seconded by Regent Wickersham and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED AS AMENDED (amendments noted by *)

"The Board of Regents adopts the agenda as presented.

- I. Call to Order**
- II. Adoption of Agenda**
- III. Approval of Minutes**
- IV. President's Report**
- V. Governance Report**
- VI. Public Testimony**
- VII. Discussion regarding Strategic Direction Initiative Effect Statements, Leadership Development and Budget Guidance**
- VIII. First Review of FY15 Operating Budget Request**
- IX. First Review of FY15 Capital Budget Request and 10-Year Capital Improvement Plan**
- X. Discussion regarding Tuition Rates for Academic Year 2015**
- *XI. ~~Approval of Differential Tuition at the University of Alaska Fairbanks' School of Management~~ (removed from agenda)**
- XII. Authorization for the Board of Regents' Academic and Student Affairs Committee to Approve Mission Area Analysis and Statement of Need Documents for the Program Resource Planning Process**
- XIII. Human Resources Report**
- XIV. Planning and Development Issues**
 - A. Development Report**
 - B. UA Foundation Report**
- XV. Labor Relations Report**
- *XV.A. Acceptance of Bargaining Unit Agreement between the University of Alaska and the Fairbanks Fire Fighters Association, Local 1324, IAFF, AFL-CIO (added)**
- XVI. Approval of Academic Degree Recipients**
- *XVI.A. Executive Session (added)**
- XVII. Approval of Revision to Regents' Policy 05.01.030.B. – Transfers and Budget Augmentations**
- XVIII. Authorization to Sign a Joint Rescission Agreement and to Sign and to File a Joint Motion for Relief from Judgment with the Superior Court**
- XIX. Approval of Revision to the April 2014 Meeting Dates**
- XX. Consent Agenda**
 - A. Academic and Student Affairs Committee**

1. **Approval of an Associate of Applied Science Physical Therapy Assistant Program at the University of Alaska Anchorage**
 2. **Approval of an Associate of Science at the University of Alaska Southeast**
 3. **Approval of Revisions to Regents' Policy 05.10.050 – Nonresident Tuition Surcharge**
 4. **Approval of Revisions to Regents' Policy 10.05.010 – Enrollment and Admission Requirements**
 5. **Approval of Revisions to Regents' Policy 10.05.030 – Residency Requirements**
- B. Audit Committee**
1. **Approval of Revisions to Regents' Policy 05.07.040 – University of Alaska Postsecondary Education Savings Program: Introduction and Regents' Policy 05.07.042 – Trust Responsibilities**
 2. **Approval of the Education Trust of Alaska Governance and Investment Policy**
 3. **Approval of Regents' Policy 05.02.090 - Financial Fraud, Waste and Abuse**
 4. **Acceptance of the University of Alaska Foundation FY14 Operating Budget**
- C. Facilities and Land Management Committee**
1. **Approval of the University of Alaska Anchorage Campus Master Plan 2013**
 2. **Project Change Request for the University of Alaska Anchorage Engineering and Industry Building**
 3. **Approval of the Campus Master Plan Amendment for the University of Alaska Fairbanks Campuswide Solar Array Installation**
 4. **Formal Project Approval for the University of Alaska Fairbanks Elvey Building Deferred Maintenance**
 5. **Schematic Design Approval for the University of Alaska Fairbanks West Ridge Animal Quarters Facility Relocation**
 6. **Project Change Request for the University of Alaska Fairbanks Atkinson Power Plant Renewal Phase 3**
 7. **Debt Approval for the University of Alaska Fairbanks Engineering Facility**
 8. **Project Change Request for the University of Alaska Fairbanks Engineering Facility**
 9. **Project Change Request for the University of Alaska Fairbanks Utilities Critical Electrical Distribution Renewal Phase 2**
- XXI. New Business and Committee Reports**
- A. Academic and Student Affairs Committee**

- B. **Audit Committee**
- C. **Facilities and Land Management Committee**
- XXII. **Presentation on Learning Innovations and Partnerships at the University of Alaska Southeast**
- XXIII. **Executive Session**
- XXIV. **Approval of Honorary Degrees and Meritorious Service Awards for Spring 2014 and Beyond**
- XXV. **Alaska Commission on Postsecondary Education Report**
- XXVI. **UA Athletics Report**
- XXVII. **Future Agenda Items**
- XXVIII. **Board of Regents' Comments**
- XXIX. **Adjourn**

This motion is effective September 26, 2013."

III. **Approval of Minutes**

Regent Heckman moved, seconded by Regent Cowell and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves the minutes of its special meeting of June 5, 2013 as presented. This motion is effective September 26, 2013."

Regent Powers moved, seconded by Regent Fisher and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves the minutes of its regular meeting of June 6-7, 2013 as presented. This motion is effective September 26, 2013."

Regent Enright moved, seconded by Regent Cowell and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves the minutes of its emergency meeting of July 10, 2013 as presented. This motion is effective September 26, 2013."

IV. **President's Report**

President Gamble introduced Erik Seastedt, the newly hired chief human resources officer; thanked Michelle Rizk for serving as interim chief human resources officer while also upholding her responsibilities as associate vice

president for budget; stated UA staff members met with the State of Alaska Office of Management and budget in Juneau to review the preliminary UA budget; noted it is not yet known how the changes in healthcare will affect UA; mentioned staff is continuing to create metrics that look inward at how UA can improve ways of doing business; noted the size of the board book, the number of approvals being brought forward, the addition of links within the agenda for easier access to information and asked board members for recommendations regarding future agenda improvements.

V. Governance Report

Monique Musick, Staff Alliance vice chair and acting interim chair, thanked the board for the opportunity to speak; noted Carey Brown of UAA was recently elected as Staff Alliance chair; stated staff is focusing on common issues and desires at each campus, e.g. a supportive work environment, improved communication, bullying training and supervisory training; said a resolution will be forthcoming asking President Gamble to require bullying training as mandatory training for all system employees; noted an upcoming meeting with human resources to discuss a compensation proposal; and stated she looks forward to regular meetings with the administration.

Robert Boeckmann, Faculty Alliance chair, stated faculty is assessing suggested initiatives by administration to consider establishing minimum standards for baccalaureate degree admission, common math and English scores (English scores complete, math scores still in progress), a universal student survey regarding experience at UA and reviewing general education learning outcomes; noted work with administration to establish a clear and consistent procedure for faculty to bring Regents' Policy and University Regulation revisions forward for approval; and said due to impending financial challenges at UA, faculty is developing principals and guidelines to proactively express from an academic perspective, how financial pressures should be managed at UA.

Shauna Thornton, Coalition of Student Leaders speaker, said a discussion during the student summer summit regarding the proposed differential tuition was productive and students are receptive to the option provided guidelines can be established; noted conversations with administration and students have been beneficial; is working with student services to create an email announcement which will include the Stay on Track program and other resources available for student success at UA and thanked the board for the opportunity to provide an oral report.

VI. Public Testimony

Bruce Bustamante, Princess Cruise Line's vice president for community and public affairs, and Ralph Samuels, Holland America's vice president for government and community relations, presented a \$1 million donation to the

University of Alaska for research and education critical to the health of the sea, tourism and hospitality industry training and student scholarships. Mr. Bustamante said the company's commitment to the environment, from recycling aboard ships to using compostable cups on rail cars, is a part of its core values; noted this donation will help further that goal by funding research and fostering awareness for our oceans and marine systems; stated Alaska is our home, and we are dedicated to investing in the health of our communities, both land and sea. Mr. Samuels said the scholarships will help young Alaskans learn the tools of the trade to start a career; noted many of the cruise line managers started in frontline positions serving guests or moving luggage and today are a part of the executive team making a career in the tourism industry and stated the donation is an investment in the next generation of workers Alaska will want to hire.

Representative Cathy Muñoz welcomed board members to Juneau and thanked them for their service to the university.

Bobby Desrochers, UAF School of Management (SOM) student and Associated Students of Business president, spoke in support of differential tuition; noted several opportunities available to SOM students including participation in Lemonade Day, a community educational program designed to teach youth how to start, own and operate their own business; stated his experience with faculty and staff within the SOM has been positive and thanked the board for their time and consideration regarding the proposed differential tuition.

Chris Piech, UAF School of Management (SOM) student, spoke in support of differential tuition and his experience with the program; noted the outstanding faculty and the positive effective it has had on him and other students within the SOM; and said with assistance from SOM faculty, an internship this past summer in Anchorage led him to a job offer which demonstrates the quality and reputation of students and faculty within the SOM program.

Lyssa Kemper, UAF School of Management (SOM) student and a Great Alaskan Accounting People (GAAP) club member, thanked the board for the opportunity to share her experience at the SOM ; spoke in support of differential tuition; noted the excellent assistance provided by faculty and staff regarding her upcoming mid-semester move to Kansas and how providing contacts at other competitive schools and accounting firms outside the state of Alaska has helped prepare her for a successful transition during her military relocation.

Julie Gilhuly, UAF School of Management (SOM) student enrolled in the MBA program, thanked the board for the opportunity to speak about differential tuition; noted her experience with faculty and staff at SOM and the excellent quality of her learning experience; stated the importance of the online classes for athletes; and noted the need to hire additional faculty in order to offer more classes and opportunities for students.

Rebecca Leivdal, UAF School of Management (SOM) student, spoke in support of differential tuition; noted her experience at the SOM has provided real world experience and an opportunity to help other students within the community; stated skills acquired through the SOM include: communication, team building and public speaking and said differential tuition will assist UAF in maintaining high educational standards.

H. Charles Sparks, UAF School of Management professor, spoke in support of differential tuition at the UAF School of Management; noted salaries are driven at the national level, are costly to maintain and are necessary to attract individuals from their high demand careers to come into the classroom to teach.

Walter Majoros, UAS Campus Advisory Council chair, welcomed the board to Juneau; noted the responsibility and the diverse membership of the council and thanked the board for their support of the freshman resident hall construction project.

Jessica Dominy, United Students of UAS president, thanked the board for consolidating student fees indicating it has created clarity during fee payment; spoke in opposition to the proposed differential tuition; said the welcoming environment at UAS will cause her to stay in Alaska and seek employment after graduation and noted the importance of university and community partnerships.

Representative Lindsey Holmes thanked board members for their service to the university and welcomed them to Juneau.

Cody Carver, University Fire Department alumni and UAF fire science graduate, spoke in support of the student firefighter program and his first-rate experience with the program at UAF.

Alexa Cherry, UAS student, spoke about the limited variety of the meals offered and the lack of options for students with food allergies at the UAS cafeteria and said adding Spike's Café to the meal plan would provide additional options for students.

Jarmyn Kramlich, United Students of UAS president, spoke in favor of the consolidated fee structure and noted the first-ever student government regional retreat will bring students from outlying campuses together to collaborate on issues of interest and concern.

VII. Discussion regarding Strategic Direction Initiative Effect Statements, Leadership Development and Budget Guidance Reference 1

Regent Hughes reported she attended her first Association of Governing Boards (AGB) meeting in Jackson Hole, WY on August 22-23, 2013 as an appointed member of the national board; stated AGB is the leader worldwide with respect to

board governance; noted Jim Geringer, AGB chair, summed up board governance sharing the Code of the West (live each day with courage; take pride in your work; always finish what you start; do what has to be done; be tough, but fair; when you make a promise, keep it; ride for the brand; talk less, say more; remember that some things are not for sale; and know where to draw the line) indicating how each item applies to all governing boards and the benefits of acting as a whole board when deciding what is best for the institution. She said having a member of the Board of Regents on the national board will be extremely beneficial for the university and Alaska; stated as the university faces challenging budget times and is focusing on priorities, the final phase of the Strategic Direction Initiative (SDI) will be essential for the board and the administration when deciding what is best for the university.

President Gamble stated staff has been working collectively toward the final stage of SDI; noted SDI began as a way for the system to collaborate and create a high-level reputation as an academic institution and a center of intellectual excellence that individuals will recognize and acknowledge; noted the three separately accredited universities have invested in the initiative and are collaboratively working to build measurable value to attract students and faculty to UA; said creating a service environment increases reputation and supports retention; stated retention is the bottom line which is a focused outcome of SDI; said efforts of SDI will be accomplished by our leaders at UA; noted the Creative Center for Leadership (CCL) is hosting a leadership meeting for deans and directors on October 31, 2013, in which CCL will encourage individuals to focus on core competencies and the use of such to collectively promote the change of direction UA is seeking. He said the next step in SDI is to shift from input to output, execute indirect and direct effects to change the university and shape the future; noted staff has begun creating effect statements for each theme; said investing in leadership to assist UA in striving for excellence on a regular basis and maintaining academic and research prominence is going Shape Alaska's Future, which is the next phase of SDI.

Vice President Thomas spoke about SDI from the academic perspective; stated innovation continues at every level; said administration is constantly reviewing how best to scale the ideas coming forward from leadership groups; noted the investment in providing additional advising is clearly making a difference; said the average student credit hour has increased with the success of the Stay on Track program; stated baccalaureate graduation rates are at an all-time high; noted the program review process is continuing and there are currently nine programs in the teach out phase; said a significant improvement has taken place on the transfer of credit issue; stated an enhanced relationship with K-12 education within the state. He noted during a recent invitation to meet with the Alaska Senate Finance Subcommittee on Education he suggested the following ideas to the state: every high school student should be required to obtain Alaska Performance Scholarship status unless their parent opts the student out, require four years of high school math, implement college ready assessments by 11th grade allowing the senior year

to be preparation for college readiness, thus improving the student success rate for incoming freshman; and stated the role of statewide in the final phase of SDI is to clear the path and empower UA leadership to make decisions that will positively affect Shaping Alaska's Future.

VIII. First Review of FY15 Operating Budget Request

Reference 2

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy states: "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

President Gamble and Associate Vice President Rizk led a discussion on UA's Proposed FY15 Operating Budget.

The operating budget discussion at the Board of Regents' meeting provided regents with the status of UA's current operating budget, UA's proposed FY15 operating budget and the impact of the high demand program requests on student outcomes and measures. Administration sought Board of Regents' feedback on key priorities.

The proposed FY15 operating budget included the necessary resources to cover adjusted base increases (e.g. contractual and fixed cost increases) plus high demand program requests that support the Strategic Direction Initiative (SDI) as UA progresses into the final phase of SDI.

IX. First Review of FY15 Capital Budget Request and 10-Year Capital Improvement Plan

Reference 2

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy states: "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

Associate Vice President Rizk and Chief Facilities Officer Duke presented the FY15 Proposed Capital Budget Request and 10-year Capital Improvement Plan.

The capital budget presented the top priority projects for FY15 and the short-, mid-, and long-term capital improvement goals of the university. The recommended request included the highest priority needs required to continue the sustainment funding plan for University of Alaska facilities. Funding requests included deferred maintenance, funding to complete the UA Engineering

Buildings, and a funding request for the UAF Cogen Heat and Power Plant replacement. Funding is also requested to support research important to Alaska.

The goal of the Board of Regents' University of Alaska FY15-FY24 Capital Improvement Plan is to guide decision making that ensures the necessary facilities, equipment, and infrastructure are in place to support the direction of the university system as prescribed in the UA Academic Master Plan and in alignment with the Strategic Direction Initiative. This extended capital forecast also allows for consideration of the associated annual operating costs that may be incurred.

X. Discussion regarding Tuition Rates for Academic Year 2015

President Gamble, Vice President Thomas and Associate Vice President Oba facilitated a discussion on tuition rates for academic year 2015 (fall 2014, spring 2015).

***XI. Approval of Differential Tuition at the University of Alaska Fairbanks' School of Management** References 3 & 4

After in-depth discussion and review of Regents' Policy 05.10.040, the board decided to defer approval to the president. Chair Jacobson declared the item moot and the item was removed from the agenda.

XII. Authorization for the Board of Regents' Academic and Student Affairs Committee to Approve Mission Area Analysis and Statement of Need Documents for the Program Resource Planning Process References 5 & 6

Regent Powers moved, seconded by Regent Hughes and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

“The Board of Regents authorizes the Academic and Student Affairs Committee to approve Mission Area Analysis and Statement of Need documents for the program resource planning process. This motion is effective September 26, 2013.”

BYLAW CITATION

Board of Regents' BL07.A states: “The committees of the board will study problems in the areas assigned to them and advise the board as to appropriate policy changes and action. Each committee will keep informed with respect to the manner in which the policies of the board are being administered in its assigned area. Unless otherwise specifically directed by action of the board, all committees will be advisory to the board. Committees will be established and

eliminated by the board chair. Decisions of committees may be overruled by action of the board.”

RATIONALE AND RECOMMENDATION

In accordance with Board of Regents’ BL07.A, all committees unless otherwise specifically directed by action of the board, will be advisory to the board. This delegation to the academic and student affairs committee provided the necessary board authorization for the administration to proceed with evaluating and developing capital investments based on data-supported recommendations for creation or expansion of existing academic, research and student support programs as noted in the program resource planning process (Reference 5).

The board granted authorization to the Academic and Student Affairs Committee to approve mission area analysis (MAA) and statement of need (SON) documents, thus retroactively approving the MAA/SON presentation on West Ridge Revitalization at the University of Alaska Fairbanks from the April 2013 meeting and the MAA/SON presentation on Emergency Services Training, Education, and Emergency Management Facility at the University of Alaska Fairbanks from the June 2013 meeting.

Kit Duke, associate vice president of facilities and land management, was available to answer questions regarding the MAA and SON.

XIII. Human Resources Report

Michelle Rizk, former interim chief human resources officer, and Erik Seastedt, chief human resource officer, updated the board regarding human resources issues.

XIV. Planning and Development Issues

A. Development Report Reference 7

Vice President Beam updated the board on development activities at the University of Alaska.

B. UA Foundation Report

Vice President Beam, in her capacity as UA Foundation President, updated the board on projects and activities of the UA Foundation Board of Trustees.

XV. Labor Relations Report

Donald Smith, executive director for labor and employee relations, updated the board regarding labor relations issues.

***XV.A. Acceptance of Bargaining Unit Agreement between the University of Alaska and the Fairbanks Fire Fighters Association, Local 1324, IAFF, AFL-CIO**
(added) Reference 55

Regent Hughes moved, seconded by Regent O'Neill and passed with Regents Anderson, Cowell, Enright, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor and Regent Fisher voting in opposition that:

PASSED

"The Board of Regents accepts the collective bargaining agreement (CBA) between the University of Alaska and Fairbanks Fire Fighters Association for the term of January 1, 2014 through December 31, 2015. This motion is effective September 27, 2013."

POLICY/STATUTORY CITATION

Board of Regents' Policy 04.11.020 – Exclusions and Agreements, states: "No collective bargaining agreement shall be binding upon the Board of Regents without prior approval of the entire agreement by the Board of Regents."

Alaska Statute 14.40.170(b)(1) provides:

The Board of Regents may . . . adopt reasonable rules, orders, and plans with reasonable penalties for the good government of the university and for the regulation of the Board of Regents.

The Alaska Supreme Court has stated:

Through legislative enactments, the University enjoys a considerable degree of statutory independence. Not only does the board of regents have the constitutional authority to appoint the president of the University, formulate policy and act as the governing body of the institution, but the legislature has specifically empowered it to fix the president's compensation and the compensation of all teachers, professors, instructors and other officers . . .

RECOMMENDATION

Pursuant to this policy and legal authority, the university administration has tentatively agreed upon a contract with the Fairbanks Fire Fighters Association.

The collective bargaining agreement between the University of Alaska and the Fairbanks Fire Fighters Union expires on December 31, 2013. The university's labor relations department and Local 1324 reached a tentative agreement on September 13, 2013. The tentative agreement reflects the changes agreed to between the parties. The rank and file of Fairbanks Fire Fighters Association

Local 1324 ratified the agreement on September 22, 2013. Pending approval from the Board of Regents, the changes will go into effect January 1, 2014. Donald Smith, executive director of labor relations, answered questions regarding the tentative agreement.

Pursuant to AS 23.40.215, the monetary terms of this collective bargaining agreement are subject to initial approval/disapproval and annual funding by the Alaska Legislature.

XVI. Approval of Academic Degree Recipients

Regent Cowell moved, seconded by Regent Fisher and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves the list of degree recipients for the summer and fall of 2012 and the spring of 2013. This motion is effective September 27, 2013."

POLICY CITATION

Regents' Policy 10.03.010.B. states: "The official lists of degree and certificate recipients will be established by the chancellors immediately after the official closing date of each term. The combined lists for the spring and preceding fall and summer terms will be transmitted by the president to the board after the spring session. This official list of degree and certificate recipients will be presented to the board for their approval at the next regularly scheduled meeting."

***XVI.A. Executive Session (added)**

PASSED

"The Board of Regents goes into executive session to discuss matters that are required to be confidential related to NCAA Athletics and a personnel issue. This motion is effective September 27, 2013."

The Board of Regents goes into executive session at 1:00 p.m. Alaska Time in accordance with AS 44.62.310. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president may designate and will last approximately 15 minutes.

The Board of Regents concluded an executive session at 1:45 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters that by law are required to be confidential related to NCAA Athletics and a personnel issue. The session included members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president designated and lasted approximately 45 minutes.

XVII. Approval of Revision to Regents' Policy 05.01.030.B. – Transfers and Budget Augmentations Reference 8

Regent Cowell moved, seconded by Regent Fisher and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

“The Board of Regents approves the revision to Regents' Policy 05.01.030.B. – Transfers and Budget Augmentations as presented. This motion is effective September 27, 2013.”

RATIONALE AND RECOMMENDATION

President Gamble intends to re-designate certain officer positions as “senior administrators” under the authority of Regents' Policy 02.01.020.D. - Duties of University President; Organization Plan; Officers and Other Personnel. The “officer” designation will continue for the positions described in Regents' Policy Chapter 02.02 – Officers of the University. Other positions that were previously designated as “executive officers” will be re-designated as “senior administrators” to more accurately reflect roles and responsibilities of the positions. Implementation of this change involves a minor correction to the term “executive job group” in Regents' Policy 05.01.030.B.

XVIII. Authorization to Sign a Joint Rescission Agreement and to Sign and to File a Joint Motion for Relief from Judgment with the Superior Court

References 9-12

Note for the record: Regent Hughes disclosed a conflict of interest due to her husband being an Alaska Pacific University board member and she did not participate in the discussion or the voting process.

Regent O'Neill moved, seconded by Regent Cowell and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED AS AMENDED

“The Board of Regents authorizes the president of the University of Alaska to sign a rescission agreement with Alaska Pacific University to rescind certain land restrictions and to join Alaska Pacific University's Motion to Rescind the 1998 Agreement of the Parties and Final Judgment in the case of *University of Alaska vs. Alaska Pacific University, Case No. 97-7779 Civ.* provided Alaska Pacific University agrees to and signs a perpetual right of first offer and/or a right of first refusal in favor of the University of Alaska for the land restricted by Section 4 of the March 11, 1972 agreement. This motion is effective September 27, 2013.”

ALASKA STATUTE AND POLICY CITATIONS

The Board of Regents has the duty and authority to manage real property interests under AS 14.40.250. This statute provides, in relevant part, that the "Board of Regents may receive, manage, and invest money or other real, personal or mixed property for the purpose of the University of Alaska, its improvement, or adornment, or the aid or advantage of the students or faculty, and, in general, may act as trustee on behalf of the University of Alaska for any of these purposes."

Also Regents' Policy 05.11.060.A, provides in part that university officials, without authorization, may not "commit the university or the board to any transactions, terms, conditions, or diminution of an interest in real property."

RATIONALE AND RECOMMENDATION

In 1955 and in 1964, Alaska Pacific University (APU), then known as Alaska Methodist University, acquired federal land under several patents, Patent 1150278 dated March 4, 1955 and reissued as corrective Patent 1188433 on November 28, 1958 and Patents No. 50-64-0186 and No. 50-64-0187 issued in 1964. The federal government granted these patents under the authority of the Recreational and Public Purposes Act (43 USC sec. 869).

The Federal Bureau of Land Management managed the land transactions and each patent contained provisions that restricted Alaska Pacific University's ability to use the land or to transfer the land. The patents limited the use of the land for "college purposes" only unless the Secretary of Interior authorized a different use. Under the 1958 patent, Patent No. 1188433, the land use restrictions lasted for 25 years and any violation could have resulted in the land reverting to the United States. Under the 1964 patents, Patent Nos. 50-64-0186 and 50-64-0187, the restrictions and the reverter last in perpetuity.

In the early 1970s, the University of Alaska and Alaska Pacific University began considering several joint transactions. In one of these transactions, Alaska Pacific University sold approximately 197.5 acres to the University of Alaska. These 197.5 acres originally were transferred to Alaska Pacific University under the 1964 federal patents. The parties signed an Amended Memorandum of Understanding on March 11, 1972 concerning this land transfer (Reference 9). In addition, in Section 4 of the Agreement, the parties discussed the remainder of Alaska Pacific University's land, that is, the land not sold to the University of Alaska.

Section 4 provided:

A[P]U shall dedicate in perpetuity the balance of its main Anchorage campus which it holds under the November 28, 1958 U.S. Patent No. 1150278, including both land and existing buildings and future related public purposes. The U of A has the right to enforce this dedication.

In 1979, the Department of the Interior extended the land restrictions for the land still owned by Alaska Pacific University for another 25 years or to about March 20, 2003.

In the mid-1990s, disagreements arose between the universities about Section 4 of the 1972 Amended Memorandum of Understanding and the scope and enforceability of the land restrictions in Section 4. The Board of Regents authorized a lawsuit, and in 1997, the University of Alaska sued Alaska Pacific University in a case called *University of Alaska vs. Alaska Pacific University*, Case No. 97-7779 Civ. Eventually the parties settled this case and entered into an *Agreement of the Parties and Final Judgment* (Reference 10). The court signed this judgment on September 24, 1998, and the parties recorded it.

In the agreement and final judgment, the parties described the 1972 Agreement as Alaska Pacific University's dedication "in perpetuity the above referenced land and existing and future buildings to nonprofit education, health, recreation and conservation or related public purposes." The parties also agreed that UA "will not unreasonably challenge land usage by APU that is in keeping with the spirit of the Bureau of Land Management language in the patents that originally conveyed the land to APU."

At present, the land use restriction on the land Alaska Pacific University received under the 1958 patent has expired (on or about March of 2003) and the only restriction on Alaska Pacific University's land is the restriction in Section 4 of the 1972 Amended Memorandum of Understanding and in the 1998 Judgment. However, the land restrictions pertaining to the land the University of Alaska purchased from Alaska Pacific University in 1972 continues in perpetuity.

Over the years since the lawsuit, there have been negotiations and some disagreements about these land restrictions and Alaska Pacific University's building and financing plans. Recently the parties met to discuss the need for these restrictions. After some discussion, the presidents of the universities agreed to terminate the land use restrictions to the extent they could. The presidents of the universities propose to enter into a rescission agreement regarding Section 4 of the 1972 Amended Agreement (in substantially similar form as Reference 11) and to file a joint motion to rescind the 1998 Judgment (in substantially similar form as Reference 12).

XIX. Approval of Revision to the April 2014 Meeting Dates

Regent Wickersham moved, seconded by Regent Enright and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

“The Board of Regents approves revising the April 2014 meeting dates to April 3-4, 2014. This motion is effective September 27, 2013.”

RATIONALE AND RECOMMENDATION

The Association of Governing Boards changed the dates of the 2014 National Conference on Trusteeship. In order for board members to attend the annual conference, it is suggested that the regular scheduled board meeting for April 9-10, 2014 in Kodiak be revised to April 3-4, 2014 in Kodiak.

XX. Consent Agenda

Regent Hughes moved, seconded by Regent Powers and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O’Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

“The Board of Regents approves the consent agenda as presented. This motion is effective September 27, 2013.”

A. Academic and Student Affairs Committee

1. Approval of an Associate of Applied Science Physical Therapy Assistant Program at the University of Alaska Anchorage Reference 14

PASSED

“The Board of Regents approves an Associate of Applied Science Physical Therapy Assistant program at the University of Alaska Anchorage. This motion is effective September 27, 2013.”

2. Approval of an Associate of Science at the University of Alaska Southeast Reference 15

PASSED

“The Board of Regents approves an Associate of Science at the University of Alaska Southeast. This motion is effective September 27, 2013.”

3. Approval of Revisions to Regents’ Policy 05.10.050 – Nonresident Tuition Surcharge Reference 16

PASSED

“The Board of Regents approves revisions to Regents’ Policy 05.10.050 – Nonresident Tuition Surcharge as presented. This motion is effective September 27, 2013.”

4. Approval of Revisions to Regents' Policy 10.05.010 – Enrollment and Admission Requirements Reference 17

PASSED

“The Board of Regents approves revisions to Regents' Policy 10.05.010 – Enrollment and Admission Requirements as presented. This motion is effective September 27, 2013.”

5. Approval of Revisions to Regents' Policy 10.05.030 - Residency Requirements Reference 18

PASSED

“The Board of Regents approves revisions to Regents' Policy 10.05.030 - Residency Requirements as presented. This motion is effective September 27, 2013.”

B. Audit Committee

1. Approval of Revisions to Regents' Policy 05.07.040 – University of Alaska Postsecondary Education Savings Program: Introduction and Regents' Policy 05.07.042 – Trust Responsibilities Reference 49

PASSED

“The Board of Regents approves revisions to Regents' Policy 05.07.040 – University of Alaska Postsecondary Education Savings Program: Introduction and Regents' Policy 05.07.042 – Trust Responsibilities as presented. This motion is effective September 27, 2013.”

2. Approval of the Education Trust of Alaska Governance and Investment Policy Reference 50

PASSED

“The Board of Regents approves the Education Trust of Alaska Governance and Investment Policy as presented. This motion is effective September 27, 2013.”

3. Approval of Regents' Policy 05.02.090 – Financial Fraud, Waste and Abuse Reference 51

PASSED

“The Board of Regents approves Regents' Policy P05.02.090 - Financial Fraud, Waste and Abuse as presented. This motion is effective September 27, 2013.”

4. Acceptance of the University of Alaska Foundation FY14 Operating Budget Reference 52

PASSED

“The Board of Regents accepts the University of Alaska Foundation Operating Budget for FY14 as presented and approved by the Foundation’s Board of Trustees at its June 12, 2013 meeting. This motion is effective September 27, 2013.”

C. Facilities and Land Management Committee

1. Approval of the University of Alaska Anchorage Campus Master Plan 2013 Reference 25

PASSED

“The Board of Regents adopts the University of Alaska Anchorage Campus Master Plan 2013 as presented. This campus master plan will supersede the existing 2004 Campus Master Plan. This motion is effective September 27, 2013.”

2. Project Change Request for the University of Alaska Anchorage Engineering and Industry Building Reference 26

PASSED

“The Board of Regents approves the project change request for the University of Alaska Anchorage Engineering and Industry Building project as presented in compliance with the campus master plan, and authorizes the university administration to continue with project construction adding \$15.0 million in FY14 capital funding, not to exceed a total expenditure of \$77.6 million. This motion is effective September 27, 2013.”

3. Approval of the Campus Master Plan Amendment for the University of Alaska Fairbanks Campuswide Solar Array Installation Reference 27

PASSED

“The Board of Regents approves the University of Alaska Fairbanks Campus Master Plan Amendment for the Campuswide Solar Array Installation as presented. This amendment will be incorporated in the existing 2010 Campus Master Plan. This motion is effective September 27, 2013.”

4. Formal Project Approval for the University of Alaska Fairbanks Elvey Building Deferred Maintenance Reference 28

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Fairbanks Elvey Building Deferred Maintenance project as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of \$61,000,000. This motion is effective September 27, 2013.”

5. Schematic Design Approval for the University of Alaska Fairbanks West Ridge Animal Quarters Facility Relocation Reference 29

PASSED

“The Board of Regents approves the schematic design approval request for the University of Alaska Fairbanks West Ridge Animal Resource Facility Relocation as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved budget, and to proceed to completion of project construction not to exceed a total project cost of \$8,300,000 This motion is effective September 27, 2013.”

6. Project Change Request for the University of Alaska Fairbanks Atkinson Power Plant Renewal Phase 3 Reference 30

PASSED

“The Board of Regents approves the project change request decreasing the approved funding by \$800,000 for the University of Alaska Fairbanks Atkinson Renewal Phase 3 project as presented in compliance with the campus master plan, and authorizes the university administration to bid and award a contract within the approved budget, and to proceed to completion of project construction not to exceed a total project cost of \$1,100,000. This motion is effective September 27, 2013.”

7. Debt Approval for the University of Alaska Fairbanks Engineering Facility Reference 31

PASSED

“The Board of Regents (1) authorizes the chief financial officer to arrange for and execute all documents necessary to issue debt, either general revenue bonds, a bank loan, internal working capital loan or other financing arrangement in an amount not to exceed

\$10,000,000 for the University of Alaska Fairbanks Engineering Facility, and (2) directs the chief financial officer to execute the Internal Revenue Service notice of intent to issue reimbursement bonds so as to not preclude reimbursement from future university general revenue bonds. This motion is contingent upon the approval of the project change request for \$25,000,000 for the University of Alaska Fairbanks Engineering Facility and is effective September 27, 2013.”

8. Project Change Request for the University of Alaska Fairbanks Engineering Facility Reference 32

PASSED

“The Board of Regents approves the project change request for the University of Alaska Fairbanks Engineering Facility as presented in compliance with the campus master plan, and authorizes the university administration to continue with project construction adding \$25.0 million in FY14 capital and bond funding, not to exceed a total expenditure of \$75.3 million. This motion is effective September 27, 2013.”

9. Project Change Request for the University of Alaska Fairbanks Utilities Critical Electrical Distribution Renewal Phase 2 Reference 33

PASSED

“The Board of Regents approves the project change request in the amount of \$3,555,000 for the University of Alaska Fairbanks Utilities Critical Electrical Distribution Renewal Phase 2 as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved total project cost budget of \$26,250,000, and to proceed with project construction not to exceed a total phase cost of \$17,880,000. This motion is effective September 27, 2013.”

XXI. New Business and Committee Reports

A. Academic and Student Affairs Committee

1. Approval of the Mission Area Analysis and Statement of Need for the Yupiit Piciryarait Cultural Center Expansion at the University of Alaska Fairbanks Kuskokwim Campus Reference 19

The Academic and Student Affairs Committee approved the following motion:

PASSED

“The Academic and Student Affairs Committee approves the Mission Area Analysis and Statement of Need for the Yupiit Piciryarait Cultural Center Expansion at the University of Alaska Fairbanks Kuskokwim Campus. This motion is effective September 26, 2013.”

2. Committee Report

In addition to action items, the committee heard reports on graduate survey results and program review and accreditation status, discussed metrics and received and a presentation on Project DEM BONES from the University of Alaska Fairbanks School of Fisheries and Ocean Sciences.

B. Audit Committee

In addition to action items, the committee discussed the status of the annual financial audit and the federal single audit with the external auditors from Moss Adams and the annual reports for the 2013 UA Identity Theft Prevention Program and UA Statewide Office of Audit and Consulting Services Fiscal Year 2013 were provided.

C. Facilities and Land Management Committee

1. Project Change Request for the University of Alaska Anchorage Prince William Sound Community College Wellness Center/Campus Renewal Reference 34

The Facilities and Land Management Committee approved the following motion:

PASSED

“The Facilities and Land Management Committee approves the project change request increasing the approved funding in an amount not to exceed \$800,000 for the University of Alaska Anchorage Prince William Sound Community College Campus Renewal and Wellness Center Renovation project as presented in compliance with the campus master plan, and authorizes the University administration to increase total project cost from \$5,000,000 to an amount not to exceed a total project cost of \$5,800,000. This motion is effective September 26, 2013.”

2. Formal Project Approval for the University of Alaska Fairbanks Campuswide Solar Array Installation Reference 35

The Facilities and Land Management Committee approved the following motion:

PASSED

“The Facilities and Land Management Committee approves the formal project approval request for the University of Alaska Fairbanks Campuswide Solar Array Installation as presented in compliance with the amended campus master plan, and authorizes the university administration to proceed through schematic design. This motion is effective September 26, 2013.”

3. Formal Project Approval for University of Alaska Fairbanks Road Improvements Fairbanks Metropolitan Area Transportation System (FMATS) Street Light Conversion Reference 36

The Facilities and Land Management Committee approved the following motion:

PASSED

“The Facilities and Land Management Committee approves the formal project approval request for the University of Alaska Fairbanks Roadway Improvements Fairbanks Metropolitan Area Transportation System Street Light Conversion as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost \$2,030,983. This motion is effective September 26, 2013.”

4. Committee Report

In addition to action items, the committee heard reports on the UAA Alaska Airlines Center, UAA Engineering and Industry Building, UAA public art selection, UAF engineering facility, UAF Margaret Murie (Life Sciences) Building, UAF combined heat and power plant replacement, UAF P3 student dining development, UAF West Ridge deferred master plan phase 2, deferred maintenance spending report and construction in progress.

Karl Kowalski, chief information technology officer, provided an overview of video conferencing FY08-FY14. Security issues were discussed and the board affirmed its belief that the right things are being done to correct deficiencies given the available resources

and complexities involved its support of the CITO in this effort, and offered support and assistance to complete this effort.

XXII. Presentation on Learning Innovations and Partnerships at the University of Alaska Southeast Reference 13

The University of Alaska Southeast faculty gave a presentation on learning innovations and partnership activities. Areas included e-learning, law enforcement and the Alaska Learning Network.

E-learning presenters were Professors Dan Monteith and William Urquhart.

Law enforcement presenter was Professor Dave Sexton.

Alaska Learning Network presenters were Dean Deborah Lo and Kelly Sorensen from the Alaska Department of Education and Early Development.

XXIII. Executive Session

Regent Powers moved, seconded by Regent Fisher and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents goes into executive session to discuss matters the immediate knowledge of which could affect the character or reputation of a person or persons related to honorary degrees and meritorious service awards, a matter required to be confidential related to NCAA Athletics, to provide legal direction regarding non-retention issues and a procurement dispute and a matter that could affect the finances of the university related to bonding. This motion is effective September 27, 2013."

The Board of Regents goes into executive session at 2:30 p.m. Alaska Time in accordance with AS 44.62.310. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president may designate and will last approximately 30 minutes.

The Board of Regents concluded an executive session at 4:10 p.m. Alaska Time in accordance with AS 44.62.310 to discuss matters the immediate knowledge of which could affect the character or reputation of a person or persons related to honorary degrees and meritorious service awards, a matter required to be confidential related to NCAA Athletics, to provide legal direction regarding non-retention issues and a procurement dispute and a matter that could affect the finances of the university related to bonding. The session included members of the Board of Regents, President Gamble, General Counsel Hostina, and such other university staff members as the president designated and lasted approximately 1 hour and 40 minutes.

XXIV. Approval of Honorary Degrees and Meritorious Service Awards for Spring 2014 and Beyond

Regent Hughes moved, seconded by Regent Powers and the following sub-sections were completed by roll call vote.

Sub-section A passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves sub-section A for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section B passed with Regents Cowell, Enright, Heckman, Hughes, O'Neill, Powers and Jacobson voting in favor and Regents Anderson, Fisher and Wickersham voting in opposition that:

PASSED

"The Board of Regents approves sub-section B for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section C passed with Regents Cowell, Enright, Heckman, Hughes, O'Neill, Powers and Jacobson voting in favor and Regents Anderson, Fisher and Wickersham voting in opposition that:

PASSED

"The Board of Regents approves sub-section C for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section D passed with Regents Cowell, Enright, Heckman, Hughes, O'Neill, Powers and Jacobson voting in favor and Regents Anderson, Fisher and Wickersham voting in opposition that:

PASSED

"The Board of Regents approves sub-section D for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the

approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section E failed with Regents Cowell, Hughes, O'Neill and Powers voting in favor and Regents Anderson, Enright, Fisher, Heckman, Wickersham and Jacobson voting in opposition that:

FAILED

"The Board of Regents approves sub-section E for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominees and announce their acceptance. This motion is effective September 27, 2013."

Sub-section F passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves sub-section F for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section G passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves sub-section G for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Sub-section H passed with Regents Cowell, Enright, Heckman, Hughes, O'Neill, Powers and Jacobson voting in favor and Regents Anderson, Fisher and Wickersham voting in opposition that:

PASSED

"The Board of Regents approves sub-section H for an honorary doctoral degree as proposed for commencement exercises in the spring of 2014 and beyond, and authorizes Chancellors Case, Rogers and Pugh to invite the approved nominee and announce their acceptance. This motion is effective September 27, 2013."

Regent Hughes moved, seconded by Regent O'Neill and passed with Regents Anderson, Cowell, Enright, Fisher, Heckman, Hughes, O'Neill, Powers, Wickersham and Jacobson voting in favor that:

PASSED

"The Board of Regents approves the list of nominees for meritorious service awards as proposed. This motion is effective September 27, 2013."

POLICY CITATION

Regents' Policy 10.03.020 states: "Honorary degrees may be conferred upon approval of the Board of Regents."

Regents' Policy 10.03.030 states: "Meritorious service awards may be conferred upon approval of the Board of Regents."

RATIONALE AND RECOMMENDATION

Recommendations submitted by the University of Alaska Anchorage, University of Alaska Fairbanks, and University of Alaska Southeast for recipients of honorary degrees and meritorious service awards were sent under separate cover for Board of Regents' review prior to the September 26-27, 2013 board meeting.

XXV. Alaska Commission on Postsecondary Education Report

Chair Jacobson reported Diane Barrans, ACPE executive director, indicted the student loan program has been negatively impacted by financial market conditions, federal regulations and media advertising regarding student debt; noted while service costs are fixed, ACPE will need to take steps to determine the future of the long-standing Alaska resource; said work with ACPE's financial advisors will be necessary to identify alternative structures allowing Alaska to facilitate lower interest rates and improved borrower access to loans while ensuring efficient sustainable usage of leverage state assets and stated ACPE is currently examining models in other states to determine the best program for Alaska. The next meeting of ACPE will be held on October 24, 2013 in Anchorage.

XXVI. UA Athletics Report

Regent Enright reviewed the following:

UAA

In September, UAA announced the hiring of Keith Hackett as the Seawolves' new Director of Athletics. A university and administrative management executive with 36 years of higher education experience, Hackett comes to UAA after working the past nine years as the senior associate athletic director for internal affairs at the University of Nevada.

With top-20 NCAA finishes in seven sports, another outstanding Seawolf sports season was capped when UAA placed 21st in the final 2012-13 Division II national standings in the Learfield Sports Directors' Cup. The Seawolves totaled 485.5 points coming less than 10 shy of last year's program record 495.25 while the No. 21 showing was also second-best behind last year's No. 12. In 2012-13, there were 312 schools competing at the NCAA Div. II level, meaning UAA's finish ranks among the top 7 percent this year, and among the top 10 percent for the third straight year.

Matt Thomas was hired this summer as the head coach of the Seawolves' hockey program. The fifth head coach in UAA program history, Thomas comes north after nine years as a head coach and general manager in the ECHL, including the last four-plus seasons with the Stockton Thunder. Most recently, Thomas led the Thunder to a 37-26-5 record and the Kelly Cup finals in 2012-13.

The Seawolves' men's and women's cross country teams are again ranked in the Top 10 nationally to start the 2013 season with both teams picking up a pair of wins in Hawaii to start the campaign. The defending conference champions are also ranked first and second in the NCAA West Region.

UAF

Cross Country: Men 2nd and Women 3rd in both races of Alaska Cross Country Invitational on Sept. 5 and 7. Mitch Burgess and Dorothy O'Donnell both finished ninth place, respectively at the 13th annual Big Wave Invitational, hosted by Division I Hawai'i. Both were recognized post-meet with leis and trophies for finishing in the top-10. Both the men's and women's teams finished third, in a field consisting of the Division II Hawai'i schools and Division III's George Fox. Mitch Burgess was named GNAC Red Lion Men's Cross Country Co-Runner of the Week after his showing at the Big Wave Invitational. He became the first men's runner in program history to be awarded the conference accolade in our 12 year history in the GNAC.

Hockey: The team completed the annual Leadership Challenge at Ft. Wainwright on Sept. 7.

Rifle: The team opens the 2013-14 season ranked No. 3 in the CRCA preseason poll. The Nanooks return four All-Americans from last year and add a strong freshman in Junior Olympian Dan Geer.

Volleyball: The team opened their season in early September naming senior Keri Knight and junior Tessa Butterfield as the team's captains for the year. The first victory of the 2013 season was a 3-0 sweep at Notre Dame de Namur. In the win, the Nanooks hit .352, which is the third-best hitting percentage in five seasons.

Athletics counted down the top 10 moments of the last year, with swimmer Bente Heller winning the 100 backstroke national title being crowned the No. 1 moment of 2012-13.

28 Nanooks receive D2 ADA Academic Achievement Award for maintaining 3.5 cumulative GPA or better.

The Nanook Hall of Fame will induct Carl Benson (men's swimming), Jamie (Beyerle) Gray (rifle), Mike Curtin (athletic training) and Dr. Cary S. Keller (team physician) into the NHOFF. The ceremony will be held on September 28.

XXVII. Future Agenda Items

Items noted for a future agenda include: board members were asked to provide their ideas to Regent Hughes for topics to discuss at the January retreat, presidential assessment during the December meeting, update on dual enrollment at UA and board self-assessment.

XXVIII. Board of Regents' Comments

Regent Anderson thanked Chancellor Pugh and his staff for the enhancements taking place at UAS and said he is proud of the campus' accomplishments; noted happiness with staff regarding the serious cost-cutting measures that are being undertaken; stated appreciation to students for their public testimony and welcomed Regent Enright to the board.

Regent O'Neill thanked Chancellor Pugh for the hospitality and the wonderful food; noted interest in hearing about what is happening at UAS and the surrounding campuses; stated she is learning new things each meeting and is enjoying working with board members and administration; thanked staff for board material and presentations and welcomed Regent Enright to the board.

Regent Fisher recognized and thanked Vice President Roy and Chief Audit Executive Pittman for their important roles in protecting the university's assets and reputation through oversight and institutional controls; stated opposition to differential tuition at the UAF School of Management; welcomed Chief Human Resources Officer Seastedt to the university and thanked Brandi Berg and Ken Jernstrom for their good work in preparing the meeting site.

Regent Hughes stated this was a fabulous meeting; welcomed Regent Enright to the board; noted respect for fellow board members and the fact that members can disagree but then go on and make appropriate decisions; thanked Chancellor Pugh for the hospitality, the presentations, the reception and gave kudos to him for making UAS a gem of a campus; noted the location and smallness at UAS is wonderful and thanked Chair Jacobson for a well-managed meeting and her leadership.

Regent Powers welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university; noted appreciation for Associate Vice President Gruenig's metric and score card presentation and thanked Chancellor Pugh for the hospitality.

Regent Wickersham complimented President Gamble on his stellar senior management team; welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university; stated he enjoys serving on the UA Foundation Investment Committee working with Committee Chair Wohlforth, UA Vice President Beam and Associate Vice President Lynch; noted happiness with the process and final result of the UAA campus master plan and thanked Chair Jacobson for a well-managed meeting.

Regent Heckman thanked Chancellor Pugh for the hospitality; noted Provost Caulfield's effort with UAS staff in organizing the lunchtime presentation stating it was remarkable; welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the team; complimented President Gamble for his management; stated excitement for the direction UA is headed in the challenging times ahead; was very impressed with the DEM BONES presentation from Professor Atkinson and wished there were more inspirational science teachers like her and complimented Chair Jacobson for facilitating a remarkable meeting.

Regent Cowell welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university; thanked Chancellor Pugh for hosting the meeting; noted appreciation for the presentation regarding the Alaska Learning Network and stated gratefulness for Chief Facilities Officer Duke's efforts and thorough management of the facilities and land management committee approval items, which with the newly streamlined processes and principals has allowed the committee to work more efficiently than it has in the past.

Regent Enright thanked fellow board members for their warm welcome; said she looks forward to working with the board and the administration over the next two years; complimented Chair Jacobson on a well-managed meeting; thanked Chancellor Pugh for hosting the meeting and noted appreciation for the attention board members gave to students during public testimony.

Regent Jacobson welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university; thanked Chancellor Pugh for the hospitality, the presentations and the reception; noted appreciation to staff for their time and effort in organizing the meeting and complimented fellow board members for thoughtful deliberations and patience in working through the agenda.

President Gamble commented on the efficiency and diligence of the facilities and land management committee; noted the importance of the board's guidance

regarding upcoming challenges facing the university; stated the university has great team members at all levels and is building synergy; thanked Chancellor Pugh for the hospitality; noted appreciation for the board's support and their gratitude expressed for efforts of the team and said the addition of web-streaming during the meeting provides an opportunity for many individuals to see the efforts of university leadership in action.

Chancellor Case thanked Chancellor Pugh for the hospitality; welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university; thanked Ken Jernstrom and Brandi Berg for their assistance during the meeting; noted joint advocacy for the engineering buildings among UAA and UAF, the tremendous support from community leaders, the legislature and the students; said the 4th annual Green & Gold Gala is schedule for September 28th; stated the Celebrity Chef event raised \$50,000 for scholarships and thanked the board for their support, guidance and service.

Chancellor Pugh thanked the board for changing the Juneau meetings a few years ago from spring to fall and from meeting downtown to meeting on campus; noted the importance and difference meeting on campus has done for staff, students, and faculty morale and their ability to interact with the board; thanked his staff for making this meeting and the presentations a success; stated he is excited about the upcoming opportunities regarding the Alaska Learning Network; thanked Chief Facilities Officer Duke for her effort in finalizing the sale of the Bill Ray Center indicating the proceeds of the sale will benefit the student housing project and welcomed Regent Enright to the board and Chief Human Resources Officer Seastedt to the university.

XXIX. Adjourn

Chair Jacobson adjourned the meeting at 5:00 p.m. on Friday, September 27, 2013.