Official Minutes

**Board of Regents**

**Meeting of the Full Board**

September 27-28, 2012

Juneau, Alaska

**Regents Present:**

Patricia Jacobson, Chair

Carl Marrs, Vice Chair

Kirk Wickersham, Secretary

Jyotsna Heckman, Treasurer

Dale Anderson

Timothy Brady

Fuller Cowell

Kenneth Fisher

Mari Freitag

Mary K. Hughes

Michael Powers

Patrick K. Gamble, Chief Executive Officer and President, University of Alaska

**Others Present:**

Tom Case, Chancellor, University of Alaska Anchorage

Brian Rogers, Chancellor, University of Alaska Fairbanks

John Pugh, Chancellor, University of Alaska Southeast

Michael Hostina, General Counsel

Carla Beam, Vice President for University Relations

Dana Thomas, Vice President for Academic Affairs

Ashok Roy, Vice President for Finance &Administration and Chief Financial Officer

Karl Kowalski, Chief Information Technology Officer

Kit Duke, Associate Vice President, Facilities

Michelle Rizk, Associate Vice President, Budget

Donald Smith, Chief Human Resources Officer

Kate Wattum, Interim Director, Public Affairs

Brandi Berg, Executive Officer, Board of Regents

Julie Benson, Coordinator, Board of Regents

**I.** **Call to Order**

Chair Jacobson called the meeting to order at 8:00 a.m. on Thursday, September 27, 2012.

**II. Adoption of Agenda**

Regent Marrs moved, seconded by Regent Anderson and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED AS AMENDED** (amendment noted by \*)

**"The Board of Regents adopts the agenda as presented.**

**I. Call to Order**

II. Adoption of Agenda

III. Approval of Minutes

**IV. Executive Session**

**V. Public Testimony**

**VI. President’s Report**

**VII. Governance Report**

**VIII. Presentation from the University of Alaska Southeast**

**IX. First Review of FY14 Operating Budget Request**

**X. First Review of FY14 Capital Budget Request and 10-Year Capital Improvement Plan**

**XI. Approval of Revisions to Board of Regents’ Bylaws**

**XII. Approval of University of Alaska Fairbanks Research Foundation**

**XIII. Human Resources Report**

**XIV. Planning and Development Issues**

**A. Development Report**

**B. UA Foundation Report**

**\*~~XV. Approval of Honorary Degrees and Meritorious Service Awards for Spring 2013 and Beyond~~** (removed from agenda)

**XVI. Approval of Tuition Rates for Academic Year 2014**

**XVII. Approval of Academic Degree Recipients**

**XVIII. Approval of Board of Directors for Seawolf Holdings, LLC**

**XIX. Discussion regarding Strategic Direction Initiative**

**\*A. Endorsement and Approval of Strategic Direction Initiative (SDI)** (added)

**XX. Consent Agenda**

**A. Academic and Student Affairs Committee**

**1. Approval of a Post-Baccalaureate Certificate in Paralegal Studies at the University of Alaska Anchorage**

**2. Approval of a Baccalaureate Degree in Legal Studies at the University of Alaska Anchorage**

**3. Approval of an Associate of Applied Science in Paralegal Studies at the University of Alaska Anchorage**

**4. Approval of an Undergraduate Certificate in Legal Nurse Consultant Paralegal at the University of Alaska Anchorage**

**5. Approval of an Undergraduate Certificate in Retail Management at University of Alaska Anchorage**

**B. Audit Committee**

**1. Acceptance of the University of Alaska Foundation FY13 Operating Budget**

**C. Facilities and Land Management Committee**

**~~\*1. Approval of the University of Alaska Anchorage Campus Master Plan Amendment for the Engineering Parking Garage~~** (referred to the Facilities and Land Management Committee for reconsideration)

**~~\*2. Schematic Design Approval for the University of Alaska Anchorage Engineering and Industry Building~~**(moved to New Business XXI.C.1.)

**3. Approval of the University of Alaska Anchorage Matanuska-Susitna College Campus Master Plan Amendment for the Valley Center for Arts and Learning**

**\*4. Approval of Resolution and Schematic Design Approval for the University of Alaska Fairbanks Student ~~Housing and~~ Dining (P3)** (approval for student dining)

**5. Schematic Design Approval for the University of Alaska Anchorage MAC Housing Renewal Phase 1**

**6. Schematic Design Approval for the University of Alaska Anchorage Beatrice McDonald Hall Renewal**

**7. Formal Project Approval for the University of Alaska Anchorage Allied Health Sciences Building Renovation**

**8. Formal Project Approval for the University of Alaska Fairbanks Toolik Field Station 2012 Capital Improvements**

**9. Formal Project Approval for the University of Alaska Fairbanks Fine Arts Complex Vapor Barrier Project**

**10. Schematic Design Approval for the University of Alaska Fairbanks Campuswide Energy Fairbanks Campus**

**11. Schematic Design Approval for the University of Alaska Southeast Freshman Student Housing (Banfield Hall Addition)**

**XXI. New Business and Committee Reports**

**A. Academic and Student Affairs Committee**

**B. Audit Committee**

**C. Facilities and Land Management Committee**

**\*1. Schematic Design Approval for the University of Alaska Anchorage Engineering and Industry Building** (moved from consent agenda)

**2. Formal Project Approval for the University of Alaska Fairbanks Campuswide Infrastructure, Roads and Curbs Project**

**3. Committee Report**

**\*D. Approval of a Nomination to the Association of Governing Boards of Universities and Colleges (AGB)** (added)

**\*E. Approval of Authorization to Purchase ORCA Facility Located on the Corner of Washington Street and Third Avenue in Seward, Alaska** (added)

**\*XXI.A. Executive Session** (added)

**XXII. Alaska Commission on Postsecondary Education Report**

**XXIII. UA Athletics Report**

**XXIV. Future Agenda Items**

**XXV. Board of Regents' Comments**

**XXVI. Adjourn**

**This motion is effective September 27, 2012."**

**III. Approval of Minutes**

Regent Heckman moved, seconded by Regent Powers and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**"The Board of Regents approves the minutes of its regular meeting of June 7-8, 2012 as presented. This motion is effective September 27, 2012."**

Regent Cowell moved, seconded by Regent Marrs and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**"The Board of Regents approves the minutes of its special meeting of June 26, 2012 as presented. This motion is effective September 27, 2012."**

Regent Marrs moved, seconded by Regent Powers and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**"The Board of Regents approves the minutes of its emergency meeting of July 27, 2012 as presented. This motion is effective September 27, 2012."**

Regent Powers moved, seconded by Regent Cowell and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**"The Board of Regents approves the minutes of its regular meeting of August 8, 2012 as presented. This motion is effective September 27, 2012."**

**IV. Executive Session**

Regent Marrs moved, seconded by Regent Fisher and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

## PASSED

**"The Board of Regents goes into executive session at 8:10 a.m. Alaska Time in accordance with the provisions of AS 44.62.310 to discuss matters the immediate knowledge of which would have an adverse effect on the finances of the university related to facilities, contracts, compensation, labor and matters the immediate knowledge of which would prejudice the reputation and character of a person or persons related to honorary degrees and meritorious service awards, Seawolf Holdings, LLC, personnel and compliance. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina and such other university staff members as the president may designate and will last approximately 2 hours. This motion is effective September 27, 2012.”**

The Board of Regents recessed its executive session at 10:00 a.m.; reconvened executive session at 10:40 a.m. and recessed executive session at 11:40 a.m. on Thursday, September 27, 2012.

The Board of Regents reconvened its executive session at 8:45 a.m. on Friday, September 28, 2012

The Board of Regents concluded an executive session at 9:35 a.m. Alaska Time on September 28, 2012 in accordance with AS 44.62.310 discussing matters the immediate knowledge of which would have an adverse effect on the finances of the university related to facilities, contracts, compensation, labor and matters the immediate knowledge of which would prejudice the reputation and character of a person or persons related to honorary degrees and meritorious service awards, Seawolf Holdings, LLC, personnel and compliance. The session included members of the Board of Regents, President Gamble, General Counsel Hostina and other university staff members designated by the president and lasted approximately 4 hours.

**V. Public Testimony**

Keri Rochon, Carrs/Safeway employee, spoke in support of the retail management certificate program and the value of online education classes offered at the university.

Sarah Ray, UAS assistant professor of English, spoke in support of the *One Campus, One Book* program, which emerged from the international common reading program; stated UAS has participated in this program for the past two years and this year has 11 faculty members using *Being Caribou* by Karsten Heuer in different curriculum across campus.

Kevin Maier, UAS assistant professor of English, welcomed the board to Juneau and thanked the board for ongoing support of programs at UAS; spoke about the success of hosting an international conference on campus during spring 2012 for the Association for the Study of Literature and Environment and how undergraduate students were able to participate in organizing and attending the event.

Robin Walz, UAS history department representative, spoke about the Evening at Egan lecture series and the participation of UAS faculty and Juneau community members in the program; thanked the board for ongoing support of the UAS master plan; and specified the need for a cultural arts center at UAS.

Abel Bult-Ito, president of United Academics, expressed concerns about the increase in tuition and the cost of living in Alaska; mentioned the corresponding consumer price index rates and the relationship to tuition costs at the university; and stated opposition to the 2% tuition increase.

Sol Neely, UAS assistant professor of English and coordinator of the honors program, expressed gratitude for the support the honors program has received; stated the newly formed program is enhancing student learning and success and is attracting a diverse group of students from various disciplines.

Andrew McConnell, USUAA vice president, stated UAA students are split on opinions regarding the tuition increase but the majority are appreciative of the 2% increase; noted the increase is the lowest in the last decade; and highlighted projects USUAA is focusing on this academic year, which include the green bike share program, a student discount program with local businesses, expanded meal options on campus and sustainability projects that could produce revenue for UA.

Jarmyn Kramlich, USUAS president, mentioned the student sponsored events on campus and the 16 active UAS clubs; stated students are involved in the UAS master plan amendment process; expressed his excitement regarding the addition

of Banfield Hall and the location selected for the new building; thanked the board and President Gamble for working hard to keep tuition low; and stated support for the 2% tuition increase.

Angelo Katasse, USUAS vice president, thanked the board for meeting in Juneau; spoke in support of the 2% tuition increase; and stated the priority of student government leaders this year is to promote student success by providing opportunities for traditional and non-traditional students to take part in a variety of campus activities hosted by USUAS.

Frankie Pillifant, Juneau resident, Teck Alaska, Inc. employee and a UAA geology advisory board member, spoke about her background in mining, the significance of training geologists within the state of Alaska; and in support of the university budget for additional faculty positions within the UAA geology department.

**VI. President’s Report**

No report was provided.

**VII. Governance Report**

Juella Sparks, Staff Alliance Chair, thanked Provost Caulfield for his positive support and recognition of staff and thanked the board for allowing the governance groups an opportunity to report to the board; highlighted the role of staff in advancing the mission of the university; spoke in support of a 3.5% staff compensation increase; stated concern regarding communication issues between administration and staff; and noted as a leader in staff governance her intent is to first work to improve and protect the university and second to advocate for staff.

Cathy Cahill, Faculty Alliance Chair, thanked President Gamble for listening to faculty concerns regarding Complete College America and his support of faculty recommendations to Governor Parnell about the program; stated faculty is embracing SDI and is looking forward to contributing to the process; and is working to improve the relationship between MAUs to improve education quality, credit transferability and student success.

Shauna Thornton, Coalition of Student Leaders Speaker, stated she is honored to represent students as the newly elected Coalition of Student Leaders Speaker; spoke about the importance of student involvement in SDI and how student leaders will engage students to participate in the process; and noted the importance of being a mentor to fellow students.

**VIII. Presentation from the University of Alaska Southeast**

The University of Alaska Southeast highlighted student success in elementary teacher education, Alaska Native languages of Southeast Alaska, and undergraduate research opportunities.

**IX. First Review of FY14 Operating Budget Request** Reference 1

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

President Gamble and Associate Vice President Rizk led a discussion on UA’s Proposed FY14 Operating Budget.

The operating budget discussion provided regents with an understanding of UA’s current operating budget, UA’s proposed FY14 operating budget priorities, the assumptions underlying the FY14 request, and the impact of the requested high demand program request on student outcomes and measures. Administration sought Board of Regents’ feedback on key priorities and answered questions in areas requiring further clarification. There was a discussion regarding the “Heads Up” meeting with the Governor’s Office of Management and Budget (OMB), which occurred on September 26, 2012.

The proposed FY14 Operating Budget includes the necessary resources to cover adjusted base increases (i.e., contractual and fixed cost increases) plus high demand program requests that align with the themes coming out of the Strategic Direction Initiative (SDI). These requests also support the MAU-specific accreditation needs and requirements.

X. First Review of FY14 Capital Budget Request and 10-Year Capital Improvement Plan Reference 1

POLICY CITATION

Regents' Policy 05.01.01.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

Associate Vice President Rizk and Chief Facilities Officer Duke presented the FY14 Proposed Capital Budget Request and 10-Year Capital Improvement Plan.

The capital budget presented the top priority projects for FY14 and the short-, mid-, and long-term capital improvement goals of the university. The recommended request included the highest priority needs required to continue the sustainment funding plan for University of Alaska facilities. Funding requests included deferred maintenance (DM), annual renewal and repurposing (R&R), additional funding for further DM backlog reduction and funding to complete the UA engineering buildings. Funding is also requested to support research important to Alaska.

The goal of the Board of Regents’ University of Alaska FY14-FY23 Capital Improvement Plan (CIP) is to guide decision making that ensures the necessary facilities, equipment, and infrastructure are in place to support the direction of the university system as prescribed in the UA Academic Master Plan and in alignment with the Strategic Direction Initiative (SDI). This extended capital forecast also allows for consideration of the associated annual operating costs that may be incurred.

**XI. Approval of Revisions to Board of Regents’ Bylaws** Reference 2

Regent Marrs moved, seconded by Regent Powers and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL01.D. as presented. This motion is effective September 27, 2012.”**

Regent Marrs moved, seconded by Regent Cowell and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL02.C. as presented. This motion is effective September 27, 2012.”**

Regent Heckman moved, seconded by Regent Fisher and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL03 as presented. This motion is effective September 27, 2012.”**

Regent Fisher moved, seconded by Regent Marrs and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL06. A., BL06.C. and BL06.D. as presented. This motion is effective September 27, 2012.”**

Regent Brady moved, seconded by Regent Fisher and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL07.A. and BL07.C. as presented. This motion is effective September 27, 2012.”**

Regent Marrs moved, seconded by Regent Heckman and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL08. A., BL08.D., BL08.E.2.b, BL08.E.2.d, BL08.G., BL08.J.1. and BL08.J.2. as presented. This motion is effective September 27, 2012.”**

Regent Marrs moved, seconded by Regent Fisher and failed withRegents Anderson, Fisher and Wickersham, voting in favor and Regents Brady, Cowell, Freitag, Heckman, Hughes, Marrs, Powers, and Jacobson voting in opposition that:

**FAILED**

**“The Board of Regents approves revisions to the Board of Regents’ BL12 as presented. This motion is effective September 27, 2012.”**

Regent Marrs moved, seconded by Regent Powers and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves revisions to the Board of Regents’ BL14 as presented. This motion is effective September 27, 2012.”**

Bylaw 19 of the Board of Regents’ Bylaws requires the university administration report to the board every five years on the status of the bylaws, making such recommendations as to revisions, additions and/or deletions as appear appropriate. The recommendations from university administration are included in Reference 2.

A first reading of the revisions occurred at the April 2012 meeting. During the June 2012 meeting after reviewing and discussing bylaws six and twelve, board members decided to review and approve each bylaw individually.

**XII. Approval of University of Alaska Fairbanks Research Foundation**

Reference 3

Regent Cowell moved, seconded by Regent Anderson and passed withRegents Anderson, Brady, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“WHEREAS, the Board of Regents finds that it is in the interest of the public and the University of Alaska (the “University”) to commercialize intellectual property resulting from research conducted at and under the supervision of the University, and to do so through a variety of means, including without limitation, nonprofit subsidiaries of the University.**

**NOW, THEREFORE, BE IT RESOLVED, that pursuant to AS 14.40.458, the Board of Regents authorizes the president, and through the president, the chancellor and chancellor’s designees (the “Authorized Persons”), (i) to incorporate on behalf of the University, a nonprofit research foundation (for ease of reference, hereafter “Research Foundation”), for the purpose of holding and commercializing such intellectual property rights as they deem necessary and appropriate, and to manage Research Foundation and delegate such authorities and duties as may be necessary and appropriate, subject to any approval rights over any matters that may be expressly reserved for the Board of Regents in Research Foundation’s Article of Incorporation or Bylaws, (ii) to authorize Research Foundation to apply for tax exempt status, (iii) to cause Research Foundation to enter into transactions and to form and manage subsidiaries and such other entities, and to cause such subsidiaries and other entities to enter into transactions as the Authorized Persons deem necessary and appropriate and consistent with the functions and purposes set forth in the commercialization plan presented to the Board of Regents, (iv) to negotiate, execute and deliver, as appropriate, all documents related to such commercialization plan with such changes thereto as the Authorized Persons negotiating and executing the same shall approve in their sole discretion, subject to any approval rights over any matters that may be expressly reserved for the Board of Regents in any such documents, such execution and delivery thereof by the Authorized Persons to be conclusive evidence of such approval where Board of Regents approval is not so required, and (v) to take such further action as they may deem necessary or appropriate in order to implement fully each and all of the foregoing actions. This resolution is effective September 27, 2012.”**

RATIONALE AND RECOMMENDATION

As presented at the June 2012 Board of Regents’ meeting, UAF is requesting board approval to commercialize UA research through formation of a nonprofit, tax-exempt research foundation. This research foundation in turn may form a for-profit subsidiary and will collaborate with private sector firms and startups to commercialize university intellectual property. The nonprofit structure described in Reference 3 has been developed in consultation with Davis Wright Tremaine, LLP and UA General Counsel and is designed to safeguard the university’s interests while remaining responsive to external opportunities.

UAF eventually will seek board approval of a board of directors to operate the research foundation. UAF will work with external counsel and UA General Counsel on an ongoing basis to implement the plan.

**XIII. Human Resources Report**

Donald Smith, Chief Human Resources Officer, updated the board regarding human resources issues.

**XIV. Planning and Development Issues**

A. Development Report Reference 4

Vice President Beam updated the board on development activities at the University of Alaska.

B. UA Foundation Report

Vice President Beam, in her capacity as UA Foundation President, updated the board on projects and activities of the UA Foundation Board of Trustees.

**~~XV. Approval of Honorary Degrees and Meritorious Service Awards for Spring 2013 and Beyond~~** (removed from agenda)

**XVI. Approval of Tuition Rates for Academic Year 2014** Reference 5

Regent Wickersham moved, seconded by Regent Marrs and passed withRegents Anderson, Cowell, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor and Regent Fisher voting in opposition that:

**PASSED**

**"The Board of Regents approves tuition rates for Academic Year 2014 as presented. This motion is effective September 28, 2012."**

POLICY CITATION

Regents’ Policy 05.10.01 states, “Recognizing that state general fund support is not sufficient to pay the full cost of education and that students have a responsibility to contribute to the cost of their higher education, tuition and student fees will be established to the extent practicable in accordance with the following objectives: (1) to provide for essential support to the university’s instructional programs; (2) to make higher education accessible to Alaskans who have the interest, dedication, and ability to learn; and (3) to maintain tuition and student fees at levels which are competitive with similarly situated programs of other western states. Tuition revenues will be used primarily to maintain and expand the educational opportunities provided to students, to preserve and improve the quality of existing programs and support services, to respond to enrollment trends, and to implement new programs.”

RATIONALE/RECOMMENDATION

In December 2010, the board confirmed for academic year (AY) 2013 a 7 percent tuition increase for all undergraduate rates of tuition including the non-resident surcharge. In addition, the board approved a 3 percent increase to graduate rates of tuition, both resident and non-resident. After careful consideration of the university system budget requirements from among the chancellors, staff, university students, and representatives from a broad based advisory task force specifically formed to address UA’s tuition, a 2 percent increase to all undergraduate rates of tuition was proposed. A 4 percent increase to the non-resident surcharge for undergraduates was also proposed. Finally, a 2 percent increase to graduate rates of tuition, both resident and non-resident, was also proposed. Reference 5 reflects the previously approved AY2013 tuition rates and the proposed increases for AY2014.

The Board of Regents reserves the right to revise tuition rates per Regents’ Policy

05.10.060.E.

|  |  |  |
| --- | --- | --- |
|  | AY2013 | AY2014 |
| Lower Division: |  |  |
| PWSCC | $142 | $145 |
| Kodiak | $144 | $147 |
| All Other | $165 | $168 |
| Upper Division | $200 | $204 |
| Graduate | $383 | $391 |
| Nonresident Undergraduate Surcharge | $415 | $432 |
| Nonresident Graduate Surcharge | $400 | $408 |

**XVII. Approval of Academic Degree Recipients**

Regent Hughes moved, seconded by Regent Fisher and passed withRegents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves the list of degree recipients for the summer and fall of 2011 and the spring of 2012. This motion is effective September 28, 2012.”**

POLICY CITATION

Regents’ Policy 10.03.010.B. states, “The official lists of degree and certificate recipients will be established by the chancellors immediately after the official closing date of each term. The combined lists for the spring and preceding fall and summer terms will be transmitted by the president to the board after the spring session. This official list of degree and certificate recipients will be presented to the board for their approval at the next regularly scheduled meeting.”

**XVIII. Approval of Board of Directors for Seawolf Holdings, LLC**

Regent Cowell moved, seconded by Regent Powers and passed withRegents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents approves the slate of board members for Seawolf Holdings, LLC. This motion is effective September 28, 2012.”**

RATIONALE AND RECOMMENDATION

As discussed at the July 2012 emergency meeting of the Board of Regents, UAA has submitted under separate cover a slate of directors for Board of Regents’ review.

**XIX. Discussion regarding Strategic Direction Initiative**

President Gamble noted phase I of the Strategic Direction Initiative (SDI) is complete; stated this is the time to further engage the board, hear their input on the themes and get feedback on the process before moving to the next phase.

Regent Hughes stated the importance of the themes that have been derived from the listening sessions, while not new topics to UA, are a new method to which particular attention is being given; read the five themes: Student Achievement and Attainment, Productive Partnerships with Alaska’s Schools, Productive Partnerships with Alaska’s Public and Private Industries, Research and Development to Sustain Alaska’s Communities and Economic Growth, and Accountability to the People of Alaska; noted the work the board does in support of UA occurs within these themes and thanked President Gamble, Vice President Thomas and Associate Vice President Donson for their work thus far on the SDI project.

# Regent Wickersham stated the primary goal UA has is to serve and support its students and everything else is secondary; noted standard distance delivery classes supported by local mentors are essential to student success; made a request that in the SDI process UA should work to standardize classes, course offerings and programs to the extent that a student anywhere within the state could take any class for any major and receive full credit transferability amongst the MAUs; mentioned Clay Christensen’s book *The Innovative University: Changing the DNA of Higher Education from the Inside Out* as a model to achieve the student success goal and stated once the student success goal has been accomplished all the other themes will fall into place.

Regent Heckman stated she would like to see a service based environment at UA where the students are the customers and if every decision by the president, regents, faculty and staff was made with the student in mind, UA could be further ahead; noted SDI is about improving the institution and implementing these kinds of changes which take time to accomplish; stated she is pleased with the work thus far and reminded everyone to keep the focus of SDI on student success.

Regent Freitag stated if all core classes transferred between the MAUs it would help reduce the transferability issues many students encounter and noted students are hesitant to approach staff, faculty or departments when problems arise; however, if the service model is a priority, that hesitation could be reduced.

Regent Anderson noted the SDI process is one of the most significant initiatives the board can engage in to improve UA and demonstrate accountability to the state of Alaska and stated the importance in ascertaining the outcome of SDI by work of the full board as opposed to work done by a committee of the board.

Regent Marrs stated focusing on student success and improving distance learning opportunities should be a priority in the SDI process; noted core credit transferability between the MAUs should be accomplished sooner rather than later; expressed gratification with the current SDI achievements and the direction in which the initiative is progressing.

Regent Cowell stated excitement about the SDI process; noted the engagement of all individuals involved; and thanked President Gamble for his leadership in the transformation process.

Regent Jacobson concurred with comments of others; noted the necessity in correctly executing the SDI process and understanding the time it takes to complete the tasks ahead; specified delight and gratitude with the process and leadership thus far.

Regent Brady stated SDI has reinforced the emphasis on student success; specified decisions made by the board are focused on what is best for the students of the university; indicated satisfaction with the progress of SDI; is looking forward to the next phase and values the leadership President Gamble is providing in the process.

Regent Powers noted appreciation for the involvement and engagement of the individuals responsible for managing the SDI process and encouraged the same thought, perspective and passion in the development of the metrics to move the initiatives forward.

Regent Fisher acknowledged the effort thus far in the SDI process and stated support for the implementation of the next phase.

**A. Endorsement and Approval of Strategic Direction Initiative (SDI)**

Regent Wickersham moved, seconded by Regent Cowell and passed by unanimous consent that:

**PASSED**

**“The Board of Regents endorses and approves the Strategic Direction Initiative (SDI) process to date; adopts the general themes of SDI with the emphasis on student success; and endorses and approves the future direction of SDI, including continuous development of action steps and where appropriate, metrics. This motion is effective September 28, 2012.”**

**XX. Consent Agenda**

Regent Hughes moved, seconded by Regent Powers and passed with Regents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED AS AMENDED**

**“The Board of Regents approves the consent agenda as presented. This motion is effective September 28, 2012.”**

A. Academic and Student Affairs Committee

1. Approval of a Post-Baccalaureate Certificate in Paralegal Studies at the University of Alaska Anchorage Reference 7

PASSED  
“The Board of Regents approves a Post-Baccalaureate Certificate in Paralegal Studies at the University of Alaska Anchorage. This motion is effective September 28, 2012.”

2. Approval of a Bachelor of Arts in Legal Studies at the University of Alaska Anchorage Reference 8

PASSED

“The Board of Regents approves a Bachelor of Arts in Legal Studies at the University of Alaska Anchorage. This motion is effective September 28, 2012.”

3. Approval of an Associate of Applied Science in Paralegal Studies at the University of Alaska Anchorage Reference 9

PASSED

“The Board of Regents approves an Associate of Applied Science in Paralegal Studies at the University of Alaska Anchorage. This motion is effective September 28, 2012.”

4. Approval of an Undergraduate Certificate in Legal Nurse Consultant Paralegal at the University of Alaska Anchorage

Reference 10

PASSED

“The Board of Regents approves an Undergraduate Certificate in Legal Nurse Consultant Paralegal at the University of Alaska Anchorage. This motion is effective September 28, 2012.”

5. Approval of an Undergraduate Certificate in Retail Management at the University of Alaska Anchorage Reference 11

PASSED

“The Board of Regents approves an Undergraduate Certificate in Retail Management at the University of Alaska Anchorage. This motion is effective September 28, 2012.”

B. Audit Committee

1. Acceptance of the University of Alaska Foundation FY13 Operating Budget Reference 14

PASSED

“The Board of Regents accepts the University of Alaska Foundation FY13 Operating Budget as presented and approved by the UA Foundation’s Board of Trustees at their June 6, 2012 meeting. This motion is effective September 28, 2012.”

C. Facilities and Land Management Committee

~~\*1. Approval of the University of Alaska Anchorage Campus Master Plan Amendment for the Engineering Parking Garage~~

~~Reference 17~~

*Referred to the Facilities and Land Management Committee for reconsideration.*

~~\*2. Schematic Design Approval for the University of Alaska Anchorage Engineering and Industry Building Reference 17~~

*Moved to New Business XXI.C.1.*

3. Approval of the University of Alaska Anchorage Matanuska-Susitna College Campus Master Plan Amendment for the Valley Center for Arts and Learning Reference 18

PASSED

“The Board of Regents approves the campus master plan amendment for the University of Alaska Anchorage Matanuska-Susitna College Valley Center for Arts and Learning as presented. This amendment will be incorporated into the existing Campus Facility Master Plan 2010. This motion is effective September 28, 2012.”

\*4. Approval of Resolution and Schematic Design Approval for the University of Alaska Fairbanks Student Dining (P3) Reference 19

PASSED AS AMENDED

“The Board of Regents approves, as presented, the resolution and the schematic design approval request regarding the financing, construction and leasing of the University of Alaska Fairbanks Student Dining (P3) by Community Properties Alaska, Inc. This motion is effective September 28, 2012.”

UAF Wood Center Dining Addition Project Resolution

WHEREAS, pursuant to Revenue Ruling 63-20 of the U.S. Treasury, as amended and updated by Revenue Procedure 82-26 of the U.S. Treasury (the “Revenue Procedure”), bonds issued by a nonprofit corporation organized under the laws of the State of Alaska to finance facilities in the State of Alaska may qualify as tax-exempt obligations upon compliance with the requirements set forth in the Revenue Procedure; and

WHEREAS, Community Properties Alaska, Inc. (“CPA”) has been formed as a nonprofit corporation under the laws of the State of Alaska for the purposes of planning, designing, financing, constructing and leasing student dining facilities, together with ancillary improvements, on certain land (the “Land”) located at the University of Alaska’s (the “University”) Fairbanks campus (the “Project”); and

WHEREAS, to finance the Project, CPA proposes to issue tax-exempt bonds, to be designated as the “Community Properties Alaska, Inc. Lease Revenue Bonds, Series 2012” (University of Alaska Fairbanks Student Dining Project) (the “Bonds”); and

WHEREAS, CPA proposes to enter into a lease for the Land (the “Land Lease”) under which CPA will lease the Land from the University, and a Facilities Lease Agreement (the “Facilities Lease”) under which CPA will undertake the Project and lease the Premises (as such term is defined in the Facilities Lease) to the University; and

WHEREAS, the Revenue Procedure requires that, within one year prior to issuance of the Bonds, the University approve the nonprofit corporation and the bonds to be issued and agree to accept title to the Project when the Bonds are retired.

NOW THEREFORE, BE IT RESOLVED that the Board of Regents of the University of Alaska finds that the University’s current student dining facility located in Lola Tilly Commons is outdated, inefficient, and located too far from a majority of meal plan participants, particularly freshmen. As the University has expanded and housing has become less centralized, the University has identified a need for a dining facility that is both more centrally located and updated to better serve all members of the campus community. The new facility is to be co-located with food service operations at the existing, centrally located Wood Center, adding new seats, while also relying on the existing seating available in Wood Center. The central location is to provide more convenient access to dining for the University’s students, faculty and staff, including students located in the proposed new student housing to be completed in a future phase. The University does not wish to undertake directly the governmental burden associated with development of the Project, and has determined that the proposal by CPA is a desirable means for managing the planning, designing, financing, construction and leasing of the Project; and

BE IT FURTHER RESOLVED that CPA is requested to enter into the Land Lease and undertake the Project, and thereby relieve the University of the governmental burden thereof, that CPA is approved solely for the purposes of issuing the Bonds to finance the Project under the Revenue Procedure, that the issuance of the Bonds by CPA is hereby approved solely for the purposes of the Revenue Procedure and that the University agrees to accept title to the Project financed by the Bonds, including any additions to the Project, when the Bonds are discharged. At such time, title to the Project financed by the Bonds will be transferred to the University

at no additional cost, and the Land Lease will be terminated. The Bonds shall not be an obligation of the University, the State of Alaska or any other agency or subdivision of the State of Alaska; and

BE IT FURTHER RESOLVED that, for the purposes of planning, designing, financing, constructing and leasing the Project, the University shall enter into the Land Lease and Facilities Lease. The President of the University or his designee is hereby authorized to execute the Land Lease, Facilities Lease and any other documents necessary to provide continuing disclosure or closing certificates on behalf of the University in the form he or his designee approves. The total Base Rent payments due each year under the Facilities Lease shall not exceed the annual amount of $1,600,000 and shall be determined and added as an exhibit to the Facilities Lease in connection with the issuance and sale of the Bonds. The Project is approved as generally described in the Facilities Lease, and no additional process is required to secure entitlements for use of the Land for the Project; and

BE IT FURTHER RESOLVED that this resolution be incorporated into the official minutes of the September 27-28, 2012, meeting of the Board of Regents.

5. Schematic Design Approval for the University of Alaska Anchorage MAC Housing Renewal Phase 1 Reference 24

PASSED AS AMENDED

“The Board of Regents approves the schematic design approval request for the University of Alaska Anchorage MAC Housing Renewal Phase 1 as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved total project cost budget of $12,132,000, and to proceed with project construction for Phase 1 not to exceed $4,432,000. This motion is effective September 28, 2012.”

6. Schematic Design Approval for the University of Alaska Anchorage Beatrice McDonald Hall Renewal Reference 25

PASSED AS AMENDED

“The Board of Regents approves the schematic design approval request for the University of Alaska Anchorage Beatrice McDonald Hall Renewal as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and, subject to full funding, award a contract within the approved project budget, and to proceed to completion of project construction not to exceed a total project cost of $16,508,213. This motion is effective September 28, 2012.”

7. Formal Project Approval for the University of Alaska Anchorage Allied Health Sciences Building Renovation Reference 26

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Anchorage Allied Health Sciences Building Renovation as presented in compliance with the campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of $5,635,932. This motion is effective September 28, 2012.”

8. Formal Project Approval for the University of Alaska Fairbanks Toolik Field Station 2012 Capital Improvements Reference 27

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Fairbanks Toolik Field Station 2012 Capital Improvements as presented, and authorizes the

university administration to proceed through project completion not to exceed a total project cost of $8M. This motion is effective September 28, 2012.”

9. Formal Project Approval for the University of Alaska Fairbanks Fine Arts Complex Vapor Barrier Project Reference 28

PASSED

“The Board of Regents approves the formal project approval request for the University of Alaska Fairbanks Fine Arts Complex Vapor Barrier Project as presented in compliance with the approved campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of $5.6M. This motion is effective September 28, 2012.”

10. Schematic Design Approval for the University of Alaska Fairbanks Campuswide Energy Fairbanks Campus Reference 29

PASSED

“The Board of Regents approves the schematic design approval request for the University of Fairbanks Campuswide Energy Fairbanks Campus as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved project budget, and to proceed to completion of project construction not to exceed a total project cost of $6M. This motion is effective September 28, 2012.”

11. Schematic Design Approval for the University of Alaska Southeast Freshman Student Housing (Banfield Hall Addition)

Reference 30

PASSED

“The Board of Regents approves the schematic design approval request for the University of Alaska Southeast Freshman Student Housing (Banfield Hall Addition) as presented in compliance with the campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved project budget, and to proceed to completion of project construction not to exceed a total project cost of $9,250,000. This motion is effective September 28, 2012.”

**XXI. New Business and Committee Reports**

A. Academic and Student Affairs Committee

In addition to action items, the committee received a presentation on the veterinary technician program, an update on the annual program review and heard a report on dual credit policies and practices.

B. Audit Committee

In addition to the action item, the committee discussed the current status of the annual audit and the federal single audit with the external auditor from KPMG, heard reports on final audits issued and internal and external audit status.

C. Facilities and Land Management Committee

\*1. Schematic Design Approval for the University of Alaska Anchorage Engineering and Industry Building Reference 17

Regent Wickersham moved, seconded by Regent Marrs and passed with Regents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED AS AMENDED**

**“The Board of Regents approves the schematic design approval request for the University of Alaska Anchorage Engineering and Industry Building as presented excluding the parking garage building, in compliance with the amended campus master plan, and authorizes the university administration to complete construction bid documents to bid and award a contract within the approved total project cost budget of $123.2M, and to proceed with project construction not to exceed a total project cost of $62.6M. This motion is effective September 28, 2012.”**

2. Formal Project Approval for the University of Alaska Fairbanks Campuswide Infrastructure, Roads and Curbs Project

Reference 31

The Facilities and Land Management Committee approved the following motion:

**PASSED**

**“The Facilities and Land Management Committee approves the formal project approval request for the University of Alaska Fairbanks Campuswide Infrastructure, Roads and Curbs as presented in compliance with the campus master plan, and authorizes the university administration to proceed through schematic design not to exceed a total project cost of $3.5M. This motion is effective September 27, 2012.”**

3. Committee Report

In addition to action items, the committee heard status reports on UAA Seawolf Sports Arena, UAF west ridge deferred maintenance master plan, UAF CRCD and CTC master plans, UAS campus master plan, AHFC energy audit final summary, UAF infrastructure, deferred maintenance spending, construction in progress and approvals by the chair of the Facilities and Land Management Committee and the chief financial officer.

Karl Kowalski, chief information technology officer, gave a report on IT issues. Security issues were discussed and the board affirmed its belief that the right things are being done to correct deficiencies given the available resources and complexities involved, its support of the CITO in this effort; and offered support and assistance to complete this effort.

\*D. Approval of Nomination to the Association of Governing Boards of Universities and Colleges (AGB)

Regent Wickersham moved, seconded by Regent Cowell and passed with Regents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The University of Alaska Board of Regents resolves to support the nomination of Regent Mary K. Hughes to be considered for a director's position on the Board of Directors of the Association of Governing Boards of Universities and Colleges (AGB) and further directs the Chair of the Board of Regents to submit a letter of nomination to the Chair of the Board of AGB. This motion is effective September 28, 2012.”**

\*E. Approval of Authorization to Purchase ORCA Facility Located on the Corner of Washington Street and Third Avenue in Seward, Alaska

Regent Cowell moved, seconded by Regent Powers and passed with Regents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**“The Board of Regents authorizes the chief finance officer or designee to execute any and all documents necessary to purchase the ORCA facility located on the corner of Washington Street & Third Avenue in Seward, Alaska. The chief finance officer or designee is further authorized to fund the purchase of the ORCA facility utilizing working capital. This motion is effective September 28, 2012.”**

**\*XXI.A.Executive Session** (added)

Regent Wickersham moved, seconded by Regent Powers and passed with Regents Anderson, Cowell, Fisher, Freitag, Heckman, Hughes, Marrs, Powers, Wickersham, and Jacobson voting in favor that:

**PASSED**

**"The Board of Regents goes into executive session at 1:45 p.m. Alaska Time in accordance with the provisions of AS 44.62.310 to discuss matters the immediate knowledge of which would affect the finances of the university related to a University of Alaska Foundation gift. The session will include members of the Board of Regents, President Gamble, General Counsel Hostina and such other university staff members as the president may designate and will last approximately 20 minutes. This motion is effective September 28, 2012.”**

The Board of Regents concluded an executive session at 2:05 p.m. Alaska Time in accordance with AS 44.62.310 discussing matters the immediate knowledge of which would affect the finances of the university related to a University of Alaska Foundation gift. The session included members of the Board of Regents, President Gamble, General Counsel Hostina and other university staff members designated by the president and lasted approximately 20 minutes.

**XXII. Alaska Commission on Postsecondary Education Report**

Regent Jacobson reported the highlights from the Alaska Performance Scholarship survey, which include 98% of students utilizing the scholarship attend UA, 96% of those students attend full time and 86% are seeking a bachelor’s degree; and mentioned the statewide longitudinal education data system grant which ACPE will use to link Alaska’s K-12 data system with postsecondary and workforce data.

Regent Wickersham mentioned ACPE’s special September meeting regarding Charter College in Anchorage and the problems with federal loan procedures. ACPE had to seek additional bonding requirements and set supplementary procedures regarding the situation. The next meeting of ACPE will be held on October 10, 2012 in Anchorage.

**XXIII. UA Athletics Report**

Regent Freitag reviewed the following:

UAA

Men’s and Women’s Cross Country Running teams are undefeated and both are ranked in the top ten in the National Poll.

The volleyball team won the Spring Hill Volleyball Tournament and has a 7-3 record.

The Great Alaska Shootout field for 2013 has been finalized.

Freshman Sara Johnson has been named the GNAC Offensive Player of the Week.

The Hall of Fame Ceremony is set for October 14 at the Wells Fargo Sports Center.

The Kendall Hockey Classic is scheduled for October 12 and 13 at the Sullivan Arena.

UAF

Skiing and Cross Country Running: Former skier Julia (Coulter) Pierson was one of 29 students to receive an NCAA Postgraduate Scholarship in May 2012. The scholarship can be used for postgraduate studies within three years. She completed her first year of the doctorate of physical therapy program at the University of Utah this summer.

Senior Erik Söderström and junior Marit Rjabov were named to the 2012 Capital One Academic All-District ‘At-Large’ Team for District 8.

Senior Erik Söderström was named to the 2012 Capital One Academic All-America First Team for NCAA Division II at-large men’s teams. He became the seventh Nanook ever to garner Academic All-America honors, joining women’s basketball Nicole Bozek, who was a third team member on the women’s basketball Academic All-America list earlier this year.

Cross country’s Theresia Schnurr and Heather Edic were named to the 2011-12 Capital One Academic All-District Women’s Track & Field/Cross Country Team in June 2012.

Women’s cross country was crowned GNAC’s academic team champions by the conference office for maintaining a conference best 3.61 grade point average during the 2011-12 academic year. It was the fourth time Alaska’s women’s runners held the award in the 11-year history of the conference.  This GPA was the best not only in cross country, but across all GNAC sports.

Hockey: Four Nanooks signed professional contracts back in the spring as Scott Greenham, Aaron Gens, Carlo Finucci and Ron Meyers all played at the professional level following their season with the Nanooks. Greenham played for a few teams, including the Bakersfield Condors (ECHL), Houston Aeros (AHL) and Hershey Bears (AHL). Aaron Gens went straight to the AHL, playing for the Lake Erie Monsters. Carlo Finucci played with the ECHL’s Las Vegas Wranglers, while Ron Meyers played with the Idaho Steelheads, also of the ECHL.

Incoming freshman Colton Parayko was drafted in the third round (86th overall) of the 2012 NHL Entry Draft by the St. Louis Blues. He is the highest draft choice in program history and just the fifth Nanook to be drafted.

Rifle:Jamie Gray took the gold medal in the 50-meter three-position event at the 2012 Olympic Games in London after smashing two Olympic records. She also took fifth in the women’s 10-meter air rifle event. Former Nanook Matt Emmons also competed in two events and took the bronze in the men’s 50-meter three position event.

Swimming: Freshman Margot Adams competed at the Santa Clara International after training in the long course pool for nearly three months. She fell just shy of clinching a spot in the 2012 U.S. Olympic Trials for swimming.

XXIV. Future Agenda Items

No future agenda items were brought forward.

**XXV. Board of Regents’ Comments**

Regent Hughes congratulated fellow regents on completing the lengthy agenda and thanked Chair Jacobson for her leadership.

Regent Cowell thanked UAS for the hospitality; mentioned the reception for Bob Martin was incredible; stated his appreciation for the camaraderie amongst meeting participants; and enjoyed Regent Freitag’s athletic report.

Regent Heckman thanked Chancellor Pugh for the hospitality and the reception honoring Bob Martin; and was really impressed with Lance Twitchell’s presentation and passion regarding preservation of languages.

Regent Marrs thanked Chancellor Pugh for the hospitality; enjoyed the reception for Bob Martin; commented on the amount of material covered at the meeting and thanked staff for preparing the information.

Regent Wickersham commented on the Facilities and Land Management Committee’s efforts and approval of $360M in June and $130M in September for UA projects; thanked Kit Duke and campus facility managers for the quality presentation of materials; and expressed excitement about SDI and the process ahead.

Regent Anderson thanked everyone for coming to Juneau for the board meeting; stated the reception for Bob Martin was heartwarming; mentioned SDI is very, very exciting and is looking forward to phase two of the process; and noted appreciation for all the work that goes toward making the board meetings successful.

Regent Powers thanked Chancellor Pugh and the team at UAS for the hospitality; was struck by the introduction of the lady of lake story and the at-risk language presentation; expressed interest and delight in the unanimous endorsement of SDI; thanked Regent Hughes and Chancellor Pugh for the reception honoring Bob Martin; and expressed respect and appreciation for Regent Fisher’s perspective on certain issues.

Regent Fisher thanked board staff for the excellent behind the scenes work, which allows the meeting to run seamlessly; thanked Chancellor Pugh for hosting the meeting on the most beautiful campus in the UA system; and enjoyed the evening event honoring Bob Martin.

Regent Freitag enjoyed the reception honoring Bob Martin; noted the board meeting went very well; thanked Chancellor Pugh for the meeting venue; and stated appreciation to the board and the administration for the student centered focus with SDI.

Regent Jacobson thanked Chancellor Pugh and the UAS campus staff for the presentations, hospitality, meeting venue and reception; thanked board staff for their work in preparing the meeting site and the behind the scenes organization; welcomed Julie Benson to the board office; thanked committee chairs and fellow regents for completing the sizeable agenda; congratulated Pat Pitney on her appointment to serve as the finance vice president for the University of the Arctic; expressed excitement about SDI and the process ahead; and stated appreciation for the freshman orientation at UAF, it was well organized, a fabulous experience and was nice to see Chancellor Rogers, Provost Henrichs and Regent Freitag welcoming new students to campus.

President Gamble thanked Chancellor Pugh and the UAS staff for the hospitality; thanked the board for their support of the multitude of items approved at this meeting; thanked staff for board material preparation; and stated the board’s unanimous support of SDI is crucial, is very much appreciated and will be beneficial in the next phases.

Chancellor Rogers mentioned the dedication of the sustainable village will occur during the week of October 1; launching of the research vessel Sikuliaq will occur on October 13 in Wisconsin; preconstruction work for the engineering building begins in October; and stated the KUAC-TV conversion from Alaska One is complete, has reverted to the original status as a stand-alone station and allows a greater focus to better connect with academic programs at UAF.

Chancellor Case thanked Chancellor Pugh for the hospitality and cultural events; thanked regents for their dedicated and thorough work; mentioned construction on system campuses has been at a rapid pace; collaboration between campuses continues; and announced the Great Alaska Shootout teams for the Thanksgiving weekend event.

Chancellor Pugh stated appreciation for all the gratitude mentioned at this meeting but indicated the thanks should be directed to his staff and the board office staff; commented on the discussions regarding moving to efficiencies and specified the UAS Student Recreation Center’s partnership with the Alaska National Guard is an example of federal and state dollars working as an efficiency; noted appreciation for the regents’ engagement with the presenters during the campus showcase; and thanked the board for the approval of the Banfield Hall addition.

**XXVI. Adjourn**

Chair Jacobson adjourned the meeting at 3:00 p.m. on Friday, September 28, 2012.