

Pat Pitney, President

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MEMORANDUM OF TRANSMITTAL

TO: System Office Mission Statement work team

FROM: UA President

DATE: Sept. 1, 2022

SUBJECT: Work team response to ELT revisions to the System Office Mission Statement

Thank you for your work on the System Office Mission Statement, and for providing your feedback on the mission statement as revised by the System Office Executive Leadership Team.

I support your request to reinsert the language regarding working with the universities.

The University of Alaska System Office, through its support of the three universities' distinct missions, advances higher education and honors the Indigenous and diverse peoples of Alaska. The University of Alaska System Office manages corporate responsibilities, strategically stewards shared resources, and **works with the universities to implement** Regents' policies and directions to align with current and future needs of the state.

As a next step, my office will share this version of the mission statement with system governance groups for their review prior to the first reading at the November Board of Regents meeting. A second reading, as required for any change to university policy and regulation, would occur during the February meeting. At that time the board can formally approve the statement and add it to official policy.

The goal of this project was to build clarity behind the role of the System Office, ensure alignment with leadership vision and system priorities, create accountability, and develop a measure against which employees across the university system can evaluate the work they are doing and how it contributes to the mission of the University of Alaska system.

Thanks to your work this spring, the inclusive process you designed, and the additional input from senior leaders at the System Office, I believe we have a statement that meets that objective.

Sincerely,

A handwritten signature in blue ink, appearing to read "Pat Pitney".

Pat Pitney
President