## Kotzebue Tug Firm Merges Anchorage Daily News, March 3, 1969

B & R Tug and Barge, Inc., pioneer Arctic freighting company with headquarters at Kotzebue, has joined PAC's far-flung complex of companies, Mrs. Edith R. Bullock, president of the B & R announced today.

PAC is the registered trade name of Pacific Inland Navigation Co., Inc., Alaska Barge and Transport, Inc., and Seapac, Inc., specializing in shallow draft shipping and cargo handling in Alaska, along the Pacific Coast, on the Columbia River and in Southeast Asia.

The B & R Tug and Barge will become a wholly owned subsidiary of Pacific Inland on approval of the Interstate Commerce Commission, the Federal Maritime Commission, and the Alaska Public Service Commission.

"What this merger means to our company is tremendous growth possibilities, both in terms of geography and facilities," Mrs. Bullock said. "PAC's many years' operations along the DEW Line and recently in support of oil exploration on the North Slope, augmented by our equipment and experience, put us in a position to offer Alaska industry a systems approach to any transportation problem.

Mrs. Bullock, one of the founders and now principal owner of the B & R Tug and Barge, was elected to the Board of Directors of PAC and will assist in the management of the companies in an advisory capacity.

Ray Heinrichs will remain operations manager of the B & R in charge of lighterage, river and coastwise tug and barge fleet based at Kotzebue.

Mrs. Bullock also announced the opening of an office at  $6^{th}$  and I Streets here to coordinate PAC's expanded operations in Alaska.

"it will enable us to better serve our customers in Alaska by making available the Arctic knowledge of the B & R and Alaska barge and Transport, backed up by PAC's combined resources and tug and barge fleet of specialized equipment."

An Alaskan resident for 29 years, Mrs. Bullock is optimistic about the future of the Arctic, which she believes is on the threshold of major developments in addition to the oil discovers on the North Slope.

She is a director of the Miners & Merchants Bank of American and among her many activities in the state, serves as a regent of the University of Alaska, a member of the Alaska Business Council, and a director of Alaska State Chamber of Commerce, which awarded her the outstanding Alaskan award in 1967 for public service and development of the State of Alaska.

Mrs. Bullock will retain her residence in Kotzebue but expects to spend part of her time in Anchorage.